

#### CITY OF BLACK DIAMOND

# December 22, 2016 Special Meeting Agenda City Council

25510 Lawson St., Black Diamond, Washington

**Councilor Pepper** 

#### 7:00 P.M. – CALL TO ORDER, FLAG SALUTE, ROLL CALL

**PUBLIC COMMENTS:** Persons wishing to address the City Council regarding items of new business are encouraged to do so at this time. When recognized by the Mayor, please come to the podium and clearly state your name. Please limit your comments to 3 minutes. If you desire a formal agenda placement, please contact the City Clerk at 360-886-5700. Thank you for attending.

#### **BUSINESS TO BE TRANSACTED:**

AB16-088A – Ordinance Adopting 2017 Budget
 AB16-091 – Substitute 2017 Budget Ordinance
 AB16-079A – Ordinance Amending 2016 Budget
 Discussion and Possible Action Regarding Indemnification of Councilmembers
 Discussion and Possible Action on Legal Services
 Mayor Benson
 Councilor Weber
 Ms. Miller
 Councilor Pepper
 Councilor Pepper

#### **PUBLIC COMMENTS:**

**EXECUTIVE SESSION:** To discuss with Legal Counsel pending litigation pursuant to RCW 42.30.110(1)(i)

6) Discussion and Possible Action on Council Rules of Procedure Amendment

#### **ADJOURNMENT:**

# CITY COUNCIL AGENDA BILL

## City of Black Diamond Post Office Box 599 Black Diamond, WA 98010

ITEM INFORMATION								
SUBJECT:	Α	genda Date:	December 22, 2016		AB16-088A			
		Mayor Carol						
Ordinance adopting the 2017 Budget		City Administr	rator					
		City Attorney	David Linehan					
		City Clerk – Br	renda L. Martinez					
		Com Dev/Nat	Res –					
		Finance – Ma	y Miller		X			
		MDRT/Ec Dev	– Andy Williamson					
Cost Impact (see also Fiscal Note):		Police – Chief	Kiblinger					
Fund Source:		Public Works	– Seth Boettcher					
Timeline:		Court - Steph	nanie Metcalf					
<b>Agenda Placement:</b> 🔀 Mayor 🔀 Two Cou	ınc	cilmembers 🗌	Committee Chair 🗌	С	ity Administrator			
Attachments: Ordinance No. 16-XXXX; Exh	ibi	t A -Salary Scl	nedule & 2017 Budget	t D	ocument			
SUMMARY STATEMENT:								

#### Councilmembers Deady and Edelman have placed this item on the agenda.

The City of Black Diamond Council has reviewed the Preliminary 2017 Budget and Property Taxes at workstudy meetings on Sept. 29, Oct 13, Oct. 18, Oct 27 and Nov. 10, 2016 and held Public Hearings scheduled for November 17, 2016 (continued to November 29, 2016) and a Final Public Hearing on December 1, 2016 per RCW requirements.

The 2017 Budget is in balance for all Operating and Capital Funds. The 2017 Budget totals \$14,105,272, which is an increase of 2.6% over 2016. The General Fund Budget totals \$6,258,371, which includes the Budgeted Ending Cash and Investment Balance of \$1,011,291. This is an increase over last years Budgeted Ending Cash and Investment balance of \$117,176 for 24% of Operating Expenditures. The Cash & Investment Balance is needed for cash flow during the months the city does not receive Property Taxes, our largest source of revenue. The State Auditor's look at a city's ability to continue to increase the budgeted ending balance as a positive measure of cities fitness.

At the November 10, 2016 workstudy meeting council recommended adding \$10,000 to the General Fund Expenditures to fund the Community Centers request for help with their insurance costs for 2017. That amount is included in the budget adoption Ordinance. The Budget approval Ordinance was presented at the December 1, 2016 Council meeting and Councilmembers Morgan, Pepper and Weber all voted NO on the Ordinance. An additional workstudy meeting was held on December 8, 2017 to review the 2017 Budget again.

The Budget Document is referenced and is available at City Hall for a fee or on the city web site at <a href="https://www.ci.blackdiamond.wa.us">www.ci.blackdiamond.wa.us</a>.

FISCAL NOTE (Finance Department):

The Mayor's Preliminary 2017 Budget includes balanced sources and uses for each operating and capital Fund, with an increase to General Funds Budgeted 2017 Ending Fund Balance.

#### COUNCIL COMMITTEE REVIEW AND RECOMMENDATION:

RECOMMENDED ACTION: MOTION to approve Ordinance 16-XXXX (Clerk to assign number after adoption), adopting the 2017 Budget.

RECORD OF COUNCIL ACTION						
Meeting Date	Action	Vote				
December 1, 2016	Motion to adopt failed	. 2-3 (M,W,P) Referred to committee 3-2(E,D)				
December 15, 2016	Motion to hold special	meeting on Dec 27 <sup>th</sup> . Passed				
December 22, 2016						

#### **ORDINANCE NO. 16-XXXX**

AN ORDINANCE OF THE CITY COUNCIL OF THE CITY OF BLACK DIAMOND, KING COUNTY, WASHINGTON, ADOPTING THE BUDGET FOR CALENDAR YEAR 2017

WHEREAS, the Preliminary Budget was submitted to the City Council by the Mayor on September 29, 2016; and

WHEREAS, the City Council held public hearings on November 17<sup>th</sup> and December 1<sup>st</sup>; and work studies on September 29<sup>th</sup>, October 13<sup>th</sup>, October 18<sup>th</sup>, October 27<sup>th</sup> and November 10<sup>th</sup>; and

WHEREAS, a copy of the Budget was on file with the City Clerk for examination by the public during the time it was being considered by the City Council; now, therefore,

THE CITY COUNCIL OF THE CITY OF BLACK DIAMOND, KING COUNTY, WASHINGTON, ORDAINS AS FOLLOWS:

<u>Section 1</u>. The annual budget of the City of Black Diamond for the 2017 calendar year, a copy of which is on file with the City Clerk, is hereby adopted by reference as the annual budget for the City of Black Diamond for calendar year 2017.

<u>Section 2.</u> The budget and information contained herein remain provisional to the extent they are subject to mandatory bargaining with the City's collectively bargained employees as required by Washington law.

<u>Section 3</u>. The total estimated revenue from all sources and expenditures by fund as set forth in the 2017 budget document adopted by reference, are as follows:

City of Black Diamond 2017 Budget	Revenue	Expenditures
001 General Fund	6,258,371	6,258,371
101 Street Fund	349,094	349,094
107 Fire Impact Fees Fund	255,490	255,490
108 Trans. Benefit District Fund	109,331	109,331
109 Traffic Mitigation Fees Fund	74,655	74,655
401 Water Operating and Capital Fund	1,971,526	1,971,526
407 Sewer Operating & Capital Fund	1,765,962	1,765,962
410 Stormwater Operating and Capital Fund	619,813	619,813
310 General Government Capital Fund	446,253	446,253
320 Streets and Public Works Capital Fund	1,794,219	1,794,219
510 Internal Service Fund	460,558	460,558
Total All Funds	14,105,272	14,105,272

Section 4. This Ordinance shall include the 2017 Salary Schedule as shown in the attachment as Exhibit A. Section 5. This Ordinance shall be in full force and effect five days after its passage, approval, posting and publication in summary form as provided by law. Introduced the 1<sup>st</sup> day of December, 2016. Passed by a majority of the City Council on \_\_\_\_ day of \_\_\_\_\_\_, 2016. Mayor Carol Benson Attest: Brenda L. Martinez, City Clerk APPROVED AS TO FORM: David Linehan, City Attorney Published: Posted: Effective Date: December 7, 2016

2017 Proposed Salary Schedule	Step 1	Step 2	Step 3	Step 4	5 & On
City Administrator	9,345	9,649	10,112	10,478	10,848
Assistant City Administrator	8,033	8,435	8,837	9,238	9,640
Court Administrator	5,891	6,159	6,427	6,694	6,962
Court Clerk (hourly)	18.54	20.09	21.63	23.18	24.72
Court Clerk	3,213	3,482	3,749	4,017	4,284
Accounts Payable Clerk (hourly)	17.91	19.34	20.89	22.56	24.93
MDRT & Economic Director	7,498	7,899	8,301	8,703	9,104
City Attorney	8,161	8,569	8,997	9,447	9,919
City Clerk/HR Manager	7,498	7,899	8,301	8,703	9,104
Deputy City Clerk	4,499	4,814	5,128	5,443	5,757
Finance Director	7,498	7,899	8,301	8,703	9,104
Deputy Finance Director	6,631	7,013	7,396	7,778	8,161
Utility Clerk	3,213	3,481	3,749	4,017	4,284
Senior Accountant	4,499	4,814	5,128	5,443	5,757
Sr. Accountant part time (hourly)	25.79	27.08	28.43	29.86	31.35
Accountant 1 Journey (hourly)	16.61	17.43	18.30	19.22	20.18
Administrative Assistant 2	3,213	3,481	3,749	4,017	4,284
Administrative Assistant 1	2,356	2,544	2,731	2,919	3,106
Information Services Manager	6,962	7,364	7,766	8,167	8,569
Police Chief	10,236	10,585	11,008	11,287	11,692
Police Commander	9,194	9,514	9,794	10,074	10,398
Police Sergeant	8,292	8,757	-	-	-
Police Officer	5,037	5,645	6,255	6,863	7,440
Police Records Coordinator	4,499	4,814	5,128	5,443	5,757
Police Clerk 62.5% (hourly)	15.05	16.51	17.96	18.98	20.87
Facilities Equipment Coordinator	4,499	4,814	5,128	5,443	5,757
Human Resources Director	7,498	7,899	8,301	8,703	9,104
Community Dev/Nat Resources Director	7,498	7,899	8,301	8,703	9,104
Permit Center Supervisor	5,891	6,159	6,427	6,694	6,962
Permit Technician	4,499	4,814	5,128	5,443	5,757
Permit Technician 60% (hourly)	25.96	27.77	29.59	31.40	33.22
Compliance Officer	4,499	4,814	5,128	5,443	5,757
Senior Planner	5,355	5,622	5,903	6,198	6,508
Planner	4,499	4,814	5,128	5,443	5,757
MDRT Planner 75% (hourly)	25.95	27.77	29.59	31.40	33.22
Associate Planner	4,482	4,707	4,942	5,189	5,448
Assistant Planner	4,181	4,391	4,610	4,840	5,082
Building Official	6,962	7,364	7,766	8,167	8,569
Parks Department Director	7,498	7,899	8,301	8,703	9,104
Public Works Director	7,498	7,899	8,301	8,703	9,104
Utilities Superintendent	6,962	7,364	7,766	8,167	8,569
Capital Projects Program Manager	5,355	5,622	5,903	6,198	6,508
Construction Inspector	6,962	7,364	7,766	8,167	8,569
Public Utilities Operator	4,713	4,794	4,889	4,982	5,076
Public Works Administrative Asst 3	4,250	4,463	4,686	4,920	5,167
Utility Worker-Facility/Eq/Utility Worker	3,323	3,644	3,965	4,287	4,629
Utility Worker Seasonal (hourly)	13.24	13.90	2,303	.,_0,	.,023

# Black Diamond DRAFT Preliminary Budget

# 2017

December 1, 2016



Black Diamond Railroad Depot during the period of 1910-1913 when rail travel was the norm.

\*\*\*\*Please Note: Many historical photos in this document are courtesy of Washington State & the Black Diamond Historical Society\*\*\*\*

#### **TABLE OF CONTENTS**

Mayor's Letter	3
Elected Officials	5
About Black Diamond	6
Organization Chart	7
Employee Allocations by Fund	8
Combined Operating Statement	9
General Fund	10
General Fund Sources and Uses Graphs	11
General Fund Summary	12
Functions Supported by Revenue Sources	13
Functional Expenditures	14
Functional Expenditure Detail	15
MDRT Budget	16
General Fund Revenue	17-28
General Fund Expenditures	29
Legislative	29
Executive	29
City Clerk/HR	30
Finance	30
Information Services	31
Legal	31
Municipal Court	32
Police Department	33-34
Fire Department	35
Emergency Management	35
Special Programs	36
Community Development	36
Master Development Review Team & Consultants	38
Parks and Recreation	39
Cemetery	39
Facilities	
Central Services	41

Special Revenue Funds	42
Street Fund	43
Fire Impact Fee Fund	45
Transportation Benefit District Fund	46
Traffic Mitigation Fund	47
Internal Service Fund	48
Equipment Replacement Funds	49-51
<u>Utility Funds</u>	52
Water Operating Fund	53
Water Debt Analysis	55
Sewer Operating Fund	56
Stormwater Operating Fund	58
Capital Funds	60
Real Estate Excise Tax 1 (REET 1)	61
General Government Capital Projects	62
Real Estate Excise Tax 2 (REET 2)	63
Public Works Capital Projects Fund	64
WSFFA Fund 402	65
Water Capital Fund 404	66
Sewer Capital Project Fund 408	67
Stormwater Capital Project Fund 410	68
Financial Management Policies	69-7
Salary Schedule	75
City Statistics	76
Budget Calendar	79

From the Mayor's Desk

October 29, 2016

City Council and Black Diamond Residents,

I am pleased to present the Draft 2017 Preliminary Budget for the City of Black Diamond. Following a series of meetings with staff, I am happy to report the 2017 Budget is in balance for all funds. The General Fund ending balance will be increasing by \$117,176 over the budgeted 2016 ending fund balance to a total of \$1,011,291. This is 24% of the General Fund operating expenditures and exceeds the recommendation of 10%. The total 2017 Preliminary Budget for Operating and Capital Funds is \$14,105,272 which is only 2.6% higher than the 2016 budget.

Fortunately, the economy is slowly improving with an increase in revenue from the construction of the infrastructure for the Villages, the new elementary school and several home building projects within the City. We expect this trend to continue throughout the next year along with the expectation that new home construction will begin in the Villages before the end of 2017.

This budget reflects our priorities for achieving our desired vision for the future of Black Diamond. Our priorities included maintaining a high quality of life for those who work, live and visit the City of Black Diamond. This is achieved through supporting public safety including both fire and police. We were voted the 9<sup>th</sup> safest city by SafeWise, which was released in their report of May 23, 2016. With no additional population within the city limits, our calls for service have increased every year. Our calls for service last year were 2,989, and we anticipate these calls for service to increase by nearly 1,000 by the end of 2016.

Due to budget issues over the last four years, the Police Department vehicle replacement program has not been funded. Due to the on-going and increasing costs of repairs to our aging fleet as well as officer safety, the Chief has recommended the replacement of 4 patrol cars next year, at the cost of \$179,000 (see Fund 510, vehicle replacement program for details.) The funds to finance these vehicles will come from a loan from the sewer fund, beginning cash reserves and sale of the surplus vehicles.

In accordance with ordinance 12-980, Fire Impact Fees are charged on new development and building expansions within the city limits. For a new residential home in Black Diamond, the fee is \$1,783.13. The Fire Impact Fund at the end of 2017 will be approximately \$255,490, which has collected almost enough funds to purchase the replacement fire engine that is scheduled for 2018 in our 2017-2022 Capital Improvement Plan. The 2017 Budget also includes Public Works Capital Projects that are funded by TIB Grants, including the Roberts Drive Reconstruction and the 224<sup>th</sup> Ave SE Asphalt Overlay for a total of approximately 1.5 million.

Sustaining the budget for maintenance and operation of the Street and Utility funds is of continuing importance. The Transportation Benefit District \$20 car tab fee will provide the first full year of funds in 2017 that support such activity as roadway striping, traffic signage, pothole repair, street lights, pavement, signals, sidewalks and road safety improvements.

The Water, Sewer and Stormwater operations 2017 budgets are also in balance with at least three months of budgeted ending cash and investment balance. The Sewer Operating 2017 budget includes

a King County Metro pass-through rate increase of \$2.19 per month for residents, along with an associated City Sewer increase needed to cover state and city utility taxes.

I truly appreciate the hard work and dedication of City Staff in providing the City and Council with a balanced budget. I am proud that the City has maintained a level of service which makes Black Diamond a better place to live, work, play and do business.

Sincerely,

Carol Benson

Mayor



Mayor Benson grew up on Queen Anne Hill in Seattle. She attended Bellevue Community College and the University of Washington. She was also an instructor for Renton Technical College, teaching Small Business Accounting for several years.

Her entire career has been working in Finance and Management, in many different industries. Before retiring, she spent the last 25 years as Chief Financial Officer in the Civil Engineering, Land Development and Underground Utilities construction industries.

Mayor Benson has lived in the Black Diamond area since 1979, where she raised her two sons. She enjoys gardening, hiking, boating and spending time with her grandchildren.

#### **Black Diamond Elected Officials**

Mayor Carol Benson Expires 12/31/2017 Position 3 Janie Edelman Expires 12/31/2019

Position 1 Tamie Deady Expires 12/31/2019 Position 4
Brian Weber
Expires 12/31/2017

Position 2 Erika Morgan Mayor Pro-tem Expires 12/31/17 Position 5 Pat Pepper Expires 12/31/2019



1925 Float in the Black Diamond July 4th Parade

#### History of Black Diamond, Washington - Coal Town

Black Diamond incorporated in 1959, but has had a much longer history as a historic town in Washington. Black Diamond was first established as a community in the late 1880s for the mining of coal. At the turn of the century the town was a major exporter of coal in the region. The Pacific Coast Coal Company in Black Diamond became the largest coal mining operations on the West Coast. Some historic buildings retain their original locations. In 2010, Black Diamond's historic Railroad Avenue was updated and refurbished making a great improvement to the Historic Museum and Black Diamond Bakery area.

Black Diamond offers a warm and friendly small town atmosphere with spectacular mountain views. The city is nestled in the foothills within a few miles of the beautiful Green River Gorge and Flaming Geyser Park.

The City is on the verge of growth. At 4,305 citizens, population projections may reach above 20,000 in the next 20 years. Over past years, major annexations have increased the population and acreage of Black Diamond. The annexation of the Lake Sawyer area in 1998 doubled the number of citizens. More recent annexations in the city's urban growth area have increased the city's size by approximately 1,600 acres.

#### Form of Government

Black Diamond is a "Code City" as described under Title 35A in the Revised Code of Washington. The City operates under a strong mayor form of government with five elected council members serving staggered four-year terms. The Mayor serves as the chief administrative officer of the city. The Council acts as the legislative body. When the City reaches a population of 5,000 state law requires expansion to a seven-member council. The City is served by Congressional District 8 and Legislative District 5.

#### **Budget Process**

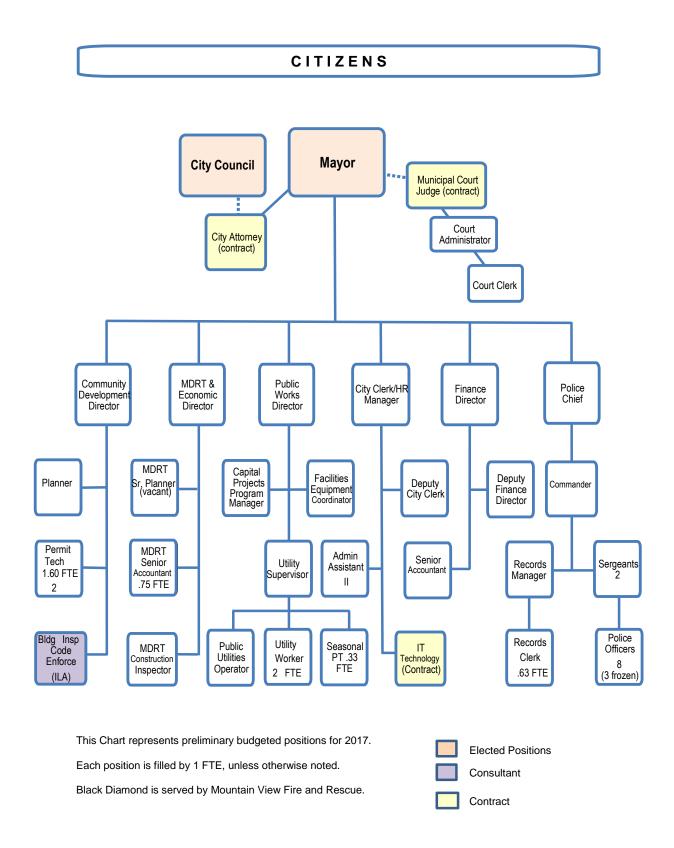
Budgeting is an essential element of the financial planning, control and evaluation process of government. The planning process involves determining the types and levels of services to be provided by the various departments, programs and functions.

The City of Black Diamond budgets annually on the calendar year beginning January 1 and ending December 31. Budget adjustments are limited by state law (35A.33.120). Allocations are made based on a fund structure, limiting uses outside of each fund. Funds are segregated to carry on specific objectives. Funds are budgeted on a cash basis in accordance with the Revised Code of Washington, RCW 35.33. Appropriations in the budget constitute maximum expenditure authorizations during the year and cannot be legally exceeded until subsequently amended by the City Council.

#### **How Black Diamond Serves the Community**

The City of Black Diamond strives to provide a safe and enjoyable environment for residents, businesses and visitors alike. Foremost, safety is a priority in Black Diamond. Our City's Police Department, Mountain View Fire and Rescue and emergency service employees are both dedicated and top notch. City employees provide other important services such as road maintenance, planning, permitting, code enforcement, a municipal court, water utility services, stormwater management and a sewer utility. Black Diamond maintenance workers also provide upkeep to city parks and the cemetery.

#### City of Black Diamond 2017 DRAFT Organization Chart

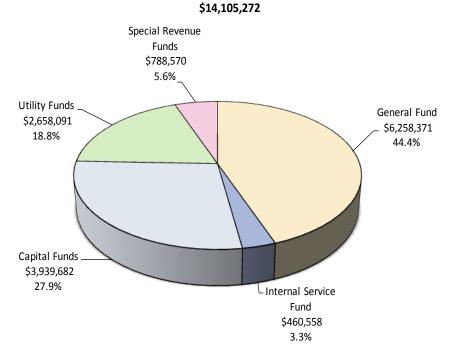


2017 DRAFT	Proposed En	nployee Allo	cations b	y Fundin	g Source		
Positions	Full Time Equivalent (FTE)	Funding Agreement	General Fund	Street Fund	Water Fund	Sewer Fund	Storm water Fund
Administration							
Administrative Assistant II	1.00		0.10		0.30	0.30	0.30
Total Administration	1.00	0.00	0.10	0.00	0.30	0.30	0.30
City Clerk							
City Clerk/HR Manager	1.00	0.50	0.20		0.10	0.10	0.10
Deputy City Clerk	1.00		0.50	0.04	0.15	0.15	0.16
Total City Clerk	2.00	0.50	0.70	0.04	0.25	0.25	0.26
Finance Department							
Finance Director	1.00		0.70		0.10	0.10	0.10
Deputy Finance Director	1.00		0.72		0.09	0.10	0.09
Senior Accountant	1.00		0.60	0.04	0.12	0.12	0.12
Total Finance	3.00	0.00	2.02	0.04	0.31	0.32	0.31
Police Department							
Police Chief	1.00		1.00				
Police Commander	1.00		1.00				
Sergeant	2.00		2.00				
Police Officers	5.00		5.00				
Police Records Coordinator	1.00		1.00				
Police Clerk	0.63		0.63				
Total Police Department	10.63	0.00	10.63	0.00	0.00	0.00	0.00
Municipal Court	10.05	0.00	10.03	0.00	0.00	0.00	0.00
Court Administrator	1.00		1.00				
Court Clerk	1.00		1.00				
Total Court	2.00	0.00	2.00	0.0	0.0	0.0	0.0
Community Development	2.00	0.00	2.00	0.0	0.0	0.0	0.0
Community Development Director	1.00	0.25	0.75				
Planner	1.00	0.25	1.00				
	1.60		1.60				
Permit Technician  Total Community Development		0.25		0.0	0.0	0.0	0.0
, ,	3.60	0.25	3.35	0.0	0.0	0.0	0.0
Master Dev Review Team (MDRT)	1.00	1.00					
MDRT & Economic Dev Director	1.00	1.00					
Utilities Construction Supervisor	1.00	1.00					
Senior Planner	1.00	1.00					
Senior Accountant	0.75	0.75	0.00	0.00	0.00	0.00	0.00
Total MDRT Review Team	3.75	3.75	0.00	0.00	0.00	0.00	0.00
Facilities Department			0.00	0.0-	0.07	0.07	0.0-
Facilities Equipment Coordinator	1.00		0.80	0.05	0.05	0.05	0.05
Total Facilities	1.00	0.00	0.80	0.05	0.05	0.05	0.05
Public Works							
Public Works Director	1.00		0.06	0.26	0.23	0.23	0.22
Capital Project/Program Manager	1.00			0.25	0.25	0.25	0.25
Utilities Supervisor	1.00		0.05	0.23	0.24	0.24	0.24
Utility Worker	2.00		0.10	0.40	0.50	0.50	0.50
Utilities Operator	1.00		0.10	0.15	0.25	0.25	0.25
Seasonal Maintenance	0.33		0.16	0.06	0.06		0.05
Total Public Works	6.33		0.47	1.35	1.53	1.47	1.51
Total Budget Positions (FTE's)	33.31	4.50	20.07	1.48	2.44	2.39	2.43

#### **Combined 2017 Preliminary Budget - All Funds**

		Beginning	2017	Total	2017	Ending Fund	
		Fund Balance	Revenue	Sources	Expenditures	Balance	<b>Total Uses</b>
1	General Fund 001	1,303,353	4,955,018	6,258,371	5,247,080	1,011,291	6,258,371
2	Special Revenue Funds						
3	101 Street Fund	132,101	216,993	349,094	238,210	110,884	349,094
4	107 Fire Impact Fees	183,770	71,720	255,490	255,490		255,490
5	108 Trans. Benefit District Fund	7,331	102,000	109,331	100,000	9,331	109,331
6	109 Traffic Mitigation Fees	74,255	400	74,655	74,655		74,655
7	<b>Utility Operating Funds</b>						
8	401 Water Fund	301,679	832,200	1,133,879	810,635	323,244	1,133,879
9	407 Sewer Fund	124,688	907,900	1,032,588	937,459	95,129	1,032,588
10	410 Stormwater Fund	101,824	389,800	491,624	413,830	77,794	491,624
11	Capital Funds						
12	310 Gen. Government CIP Fund	23,795	156,000	179,795	153,500	26,295	179,795
13	and REET 1	152,758	113,700	266,458	131,000	135,458	266,458
14	320 Street CIP Fund		1,528,108	1,528,108	1,528,108	-	1,528,108
15	and REET 2	152,411	113,700	266,111	135,226	130,885	266,111
16	402 Water Supply and Facility Fund	70,000	465,000	535,000	465,000	70,000	535,000
17	404 Water Capital Fund	177,147	125,500	302,647	136,000	166,647	302,647
18	408 Sewer Capital Fund	601,874	131,500	733,374	448,000	285,374	733,374
19	410 Stormwater Capital Fund	56,189	72,000	128,189	92,000	36,189	128,189
20	Internal Service Fund 510						
21	1 - Fire Equipment Repl Fund	40,318	200	40,518	15,000	25,518	40,518
22	2 - Street Equipment Repl Fund	183,503	47,300	230,803	25,000	205,803	230,803
23	3 - Police Equipment Repl Fund	26,087	163,150	189,237	189,237	-	189,237
24	Total All Funds	3,713,083	10,392,189	14,105,272	11,395,430	2,709,842	14,105,272

### Total Black Diamond 2017 Preliminary Budget



# **General Fund**

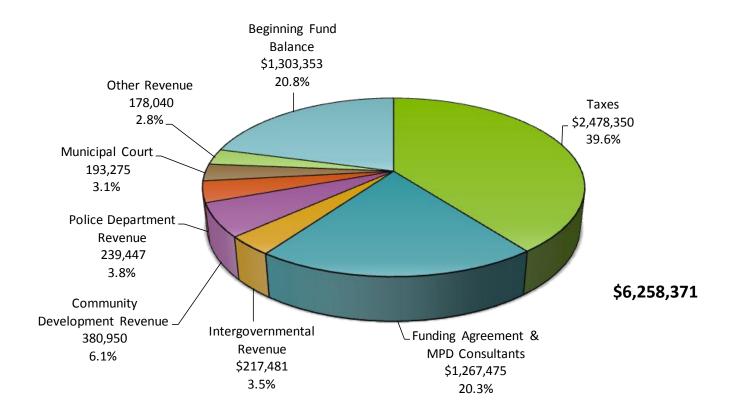
The General Fund is the primary fund of the City.

It is similar to a firm's general ledger account, and records all assets and liabilities of the entity that are not assigned to a special purpose fund. It provides the resources necessary to sustain the day-to-day activities and thus pays for administrative and operating expenses.

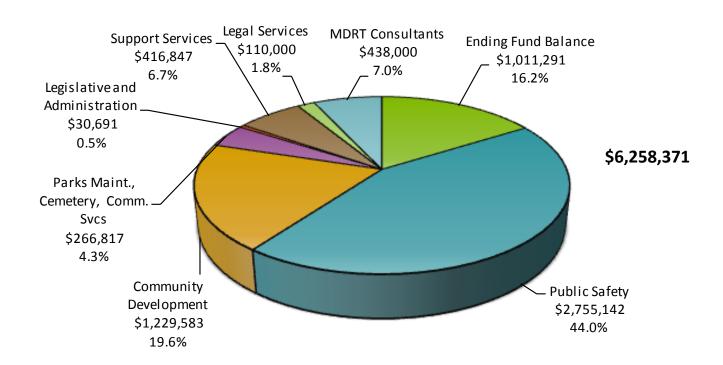


West side of Railroad Ave, looking south from the railroad depot, circa 1910

#### **2017 DRAFT General Fund Sources**



#### **2017 DRAFT General Fund Uses**



#### 2017 DRAFT Preliminary 2017 Budget

	ZOI7 DITAL	reiiiiiiar	y ZOI7 Duuş	2016		
	General Fund		2016 Thru	Estimated		2016 to 2017
	General Fund	2016 Budget	August	Year End	2017 Budget	Budget Diff
1	Total Beginning Cash and Investments	1,072,660	1,238,076	1,205,376	1,303,353	230,693
	REVENUE	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	,,-	,,-	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	
3	Property Tax	1,465,908	786,665	1,475,350	1,490,100	24,192
4	Sales Tax	326,250	269,747	350,000	385,000	58,750
5	Utility & Gambling Tax	563,500	415,579	594,800	603,250	39,750
6	Business & Other Licenses & Fees	22,000	22,695	23,000	23,500	1,500
7	Cable Franchise Fees	66,000	53,228	76,000	76,000	10,000
8	Land Use and Permit Fees (Comm. Dev)	181,310	159,488	315,000	380,950	199,640
9	Liquor Tax & Profits	54,750	32,558	55,150	56,481	1,731
10	State Sales Tax Assistance	78,460	40,806	90,000	95,000	16,540
11	KC EMS Levy, Recycle Grants	71,991	65,012	74,975	66,000	(5,991)
12	Police Grants, Crim Justice & Misc	152,215	176,827	239,688	239,447	87,232
	Municipal Court Fines and Fees	109,521		122,305	193,275	83,754
13	·	-	87,521	-		
14	Passports/(charge for services now cost alloc)	101,400	12,684	19,550	22,150	(79,250)
15	Parks, Cemetery & Misc Revenue	50,040	35,464	50,463	56,390	6,350
16	Subtotal Operating Revenue	3,243,345	2,158,274	3,486,281	3,687,543	444,198
17	Funding Agreement-MDRT	822,497 <b>4,065,842</b>	485,327	726,000 <b>4,212,281</b>	829,475 <b>4,517,018</b>	6,978 <b>451,176</b>
18	Total Operating Revenue		2,643,601	4,212,201	4,517,016	-
19	Developer Reimb-SEPA Legal	10,000	107 190	139 000	429,000	(10,000)
20	Developer Reimb-MDRT Consultants  Total General Fund Sources	438,000 <b>5,586,502</b>	197,180 <b>4,078,857</b>	438,000 <b>5,855,657</b>	438,000	441,176
21	EXPENDITURES	3,360,302	4,070,037	3,033,037	6,258,371	441,170
22 23	Legislative-Council	15,711	7,108	15,400	15,814	103
24	Executive-Council  Executive-Mayor	15,118	9,918	15,118	14,877	(241)
25	City Clerk/Human Resources	227,588	129,332	207,500	190,428	(37,160)
26	Finance*	181,014	133,340	195,000	212,773	31,759
27	Information Services	31,175	18,106	32,510	41,910	10,735
28	Legal Service	55,000	45,868	80,000	110,000	55,000
29	Legal-Pros Atty & Pub Defender	61,250	36,250	61,250	61,250	0
30	Municipal Court	168,769	107,650	165,400	232,041	63,272
31	Police Department	1,700,472	1,091,488	1,650,000	1,897,480	197,008
32	Fire Department	525,375	250,817	500,400	534,905	9,530
33	Recycle/Air Qual/Mntl Hlth/Anim Cont	32,166	13,437	32,166	24,366	(7,800)
34	Master Dev Review Team & Econ Dev	586,130	326,668	580,130	672,108	85,978
35	MDRT-FF&E costs	71,195	48,895	76,900	76,867	5,672
36	Hearing Examiner	5,000	615	2,000	5,000	0
37	Community Development	321,324	160,395	281,324	475,608	154,284
38	Facilities-Staff & Miscellaneous	47,876 72,300	32,466 42,420	48,350	51,572	3,696
39 40	Facilities Bldg Mtc-Lease & Maintenance Emergency Management	73,200 5,000	42,420	73,200 2,000	73,021 5,100	(179) 100
41	Parks	51,206	30,284	51,200	55,131	3,925
42	Parks Museum	7,551	5,091	8,000	7,826	275
43	Parks Gym	11,316	6,514	10,716	8,406	(2,910)
44	Community Center Supplement	,	3,3 = 1		10,000	10,000
45	Cemetery	18,598	10,292	16,740	18,951	353
46	Central Svcs -Paper, Post, Printing, Cks	32,353	7,802	9,000	13,646	(18,707)
47	Total Operating Expenditures	4,244,387	2,515,158	4,114,304	4,809,080	564,693
48	Developer SEPA	10,000		-	0	(10,000)
49	Developer MDRT-Consultants	438,000	192,477	438,000	438,000	0
50	Total Other Expenditures	448,000	192,477	438,000	438,000	(10,000)
51	Total Expenditures	4,692,387	2,707,635	4,552,304	5,247,080	554,693
52	Ending Cash & Inv Bal Gen Govt	734,115	1,211,222	1,178,353	886,291	152,176
53	Ending Cash & Inv Bal Developer	160,000	160,000	125,000	125,000	(35,000)
54	Total Ending Cash and Investments	894,115	1,371,222	1,303,353	1,011,291	117,176
55	Total General Fund Uses	5,586,502	4,078,857	5,855,657	6,258,371	671,869

<sup>&</sup>lt;sup>\*</sup> Includes audit costs budgeted in 2015 and billed in 2016.

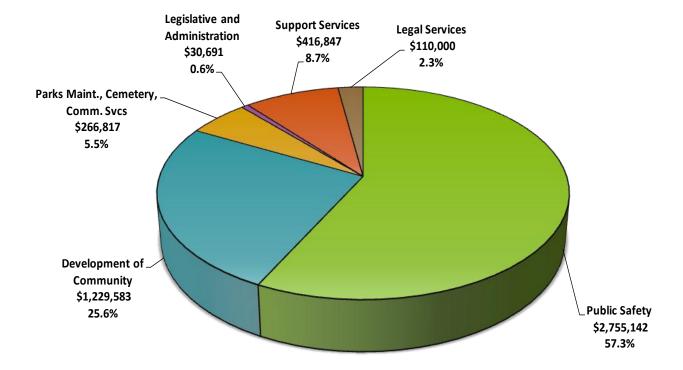
	Functions Supported by	2016	2017	\$	%	Public	General	
	<b>Operating Revenue Sources</b>	Budget	Budget	Change	Change	Safety	Govt	MDRT
	Beginning Cash and Investments	1,072,660	1,303,353	230,693	21.5%		1,178,353	125,000
	REVENUE							
1	Public Safety Revenue Support							
2	Property Tax	1,465,908	1,490,100	24,192	1.7%	1,490,100		
3	Utility and Gambling Tax	563,500	603,250	39,750		603,250		
4	Criminal Justice Sales Tax Liquor Tax & Profits	110,600	116,532	5,932	5.4%	116,532		
5	Court Fines and Fees	54,750	56,481	1,731 83,754	3.2% 76.5%	56,481		
-	EMS Levy Taxes	109,521 56,000	193,275 56,000	03,734	0.0%	193,275 56,000		
	Police Grants, Charges for Service, Misc	41,615	122,895	81,280	195.3%	122,895		
9	Subtotal Public Safety Revenue	2,401,894	2,638,533	236,639	9.9%	2,638,533		
10	General Government Support	2,401,034	2,030,333	230,033	313 70	2,030,333		
11	Sales Tax	326,250	385,000	58,750	18.0%		385,000	
	Land Use and Permitting Fees	181,310	380,950	199,640	110.1%		380,950	
	State Sales Tax Assistance	78,460	95,000	16,540	21.1%	95,000	,	
14	Recycle and Misc. Grants	15,991	10,000	(5,991)	-37.5%		10,000	
15	Cable Franchise Fees	66,000	76,000	10,000	15.2%		76,000	
16	Parks and Cemetery Fees	47,540	47,540	0	0.0%		47,540	
17	Passport Fees	21,900	22,150	250	1.1%		22,150	
	Business License Fees	22,000	23,500	1,500	6.8%	23,500		
	Alloc for Software, Maint & CC Fees	79,500					0	
20	Other Misc. Fees and Charges	2,500	8,870	6,370	254.8%		8,870	
21	Subtotal General Govt Revenue	841,451	1,049,010	207,559	24.7%	118,500	930,510	
22	Subtotal Operating Revenue	3,243,345	3,687,543	444,198	13.7%	2,757,033	2,108,863	
23	Developer Funding Agreement	822,497	829,475	6,978	0.8%			829,475
	Total General Fund Operating Sources	5,138,502	5,820,371	681,869	13.3%	2,757,033	2,108,863	954,475
25	EXPENDITURES							
	Police Department	1,700,472	1,897,480	197,008	11.6%	1,897,480		
	Fire Department	525,375	534,905	9,530	1.8% -24.2%	534,905		
	Recycle/Air Qual/Mntl Hlth/Animal Control Emergency Management	32,166 5,000	24,366 5,100	(7,800) 100	2.0%	24,366 5,100		
	Municipal Court	168,769	232,041	63,272	37.5%	232,041		
	Legal-Pros Atty & Pub Defender	61,250	61,250	03,272	0.0%	61,250		
	Subtotal Public Safety Expenditures	2,493,032	2,755,142	262,110	10.5%			
33	Legislative-Council	15,711	15,814	103	0.7%		15,814	
34	Executive-Mayor	15,118	14,877	(241)	-1.6%		14,877	
35	City Clerk/Human Resources	227,588	190,428	(37,160)	-16.3%		109,928	80,500
36	Finance	181,014	212,773	31,759	17.5%		212,773	
	Information Services	31,175	41,910	10,735	34.4%		41,910	
38	Legal Service	55,000	110,000	55,000	100.0%		110,000	
	Master Dev Review Team & Econ Dev	586,130	672,108	85,978	14.7%			672,108
	MDRT-FF&E costs	71,195	76,867	5,672	8.0%		F 000	76,867
41 42	Hearing Examiner Community Development-Permitting	5,000 174,681	5,000 302,145	0 127,464	0.0% 73.0%		5,000 302 145	
+2 43	Community Development-Planning	146,643	173,463	26,820	18.3%		302,145 173,463	
	Facilities-Staff & Miscellaneous	47,876	51,572	3,696	7.7%		51,572	
	Facilities Bldg Mtc-Supplies & Maint	73,200	73,021	(179)	-0.2%		73,021	
	Parks	51,206	55,031	3,825	7.5%		55,031	
	Park's Museum	7,551	7,826	275	3.6%		7,826	
47		11,316	8,506	(2,810)	-24.8%		8,506	
	Park's Gym	11,510					10,000	
48	Park's Gym Community Center Supplement	11,510	10,000	10,000			10,000	
48 49	•	18,598	10,000 18,951	10,000 353	1.9%		18,951	
48 49 50 51	Community Center Supplement Cemetery Central Svcs -Paper, Post, Printing, Checks	18,598 32,353	18,951 13,646	353 (18,707)	-57.8%			
48 49 50 51 52	Community Center Supplement Cemetery Central Svcs -Paper, Post, Printing, Checks Subtotal Gen Govt Expenditures	18,598 32,353 <b>1,751,355</b>	18,951 13,646 <b>2,053,938</b>	353 (18,707) <b>302,583</b>	-57.8% <b>17.3%</b>		18,951 13,646	
48 49 50 51 52	Community Center Supplement Cemetery Central Svcs -Paper, Post, Printing, Checks	18,598 32,353	18,951 13,646	353 (18,707)	-57.8%	2,755,142 1,891	18,951	829,475 125,000

# **General Fund Expenditures Functional Summary**

Functional Comparisons for 2015 - 2017

		2015 Actual	2016 Budget	2017 Budget	% of Total
1	Public Safety	2,300,154	2,470,886	2,755,142	57.3%
2	Development of Community	797,290	983,649	1,229,583	25.6%
3	Parks Maint., Cemetery, Comm. Svcs	251,663	263,088	266,817	5.5%
4	Legislative and Administration	27,002	30,829	30,691	0.6%
5	Support Services	400,647	440,995	416,847	8.7%
6	Legal Services	47,991	55,000	110,000	2.3%
7	Total General Fund Operations	3,824,747	4,244,447	4,809,080	100.0%

2017: \$4,809,080

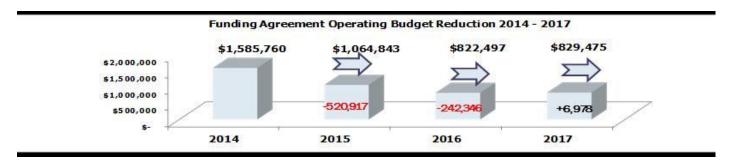


#### General Fund Preliminary Budget - Expenditures

	General Fund Expenditures by Type	2016 Budget	2016 Thru August	2016 Estimated Year End	2017 Prelim Budget	2016 to 2017 Budget Change
	Public Safety					
1	Police Department	1,700,472	1,091,488	1,650,000	1,897,480	197,008
2	Fire Department	525,375	250,817	500,400	534,905	9,530
3	Municipal Court	168,769	107,650	165,400	232,041	63,272
4	Court Public Defender	37,250	20,250	37,250	37,250	0
5	Prosecuting Attorney	24,000	16,000	24,000	24,000	0
6	Recycle/Air Qual/Ment Health/Anim Contrl	32,166	13,437	32,166	24,366	(7,800)
7	Emergency Management	5,000	402	2,000	5,100	100
8	Total Public Safety	2,493,032	1,500,044	2,411,216	2,755,142	262,110
9	Community Development					
10	Com Development/Permitting	201,688	96,169	174,681	302,145	100,457
11	Com Development/Planning	119,636	64,226	106,643	173,463	53,827
12	Com Development-Hearing Examiner	5,000	615	2,000	5,000	0
13	Master Development Review Team	657,325	375,563	657,030	748,975	91,650
14	Total Dev of Community	983,649	536,573	940,354	1,229,583	245,934
15	Parks Maint., Cemetery, Comm. Svcs					
16	Buildings & Grounds Maintenance	139,943	86,491	117,066	140,825	882
17	Parks Maintenance	51,206	30,284	51,200	55,131	3,925
18	Cemetery Maintenance	18,598	10,292	16,740	18,951	353
19	Community Center Supplement				10,000	10,000
20	Information Technology Mtc.	31,175	18,106	32,510	41,910	10,735
21	Tot Parks Maint., Cemetery, Comm. Svc	240,922	145,173	217,516	266,817	25,895
22	Legislative & Administration					
23	Legislative-Council	15,711	7,108	15,400	15,814	103
24	Executive-Mayor	15,118	9,918	15,118	14,877	(241)
25	Total Legislative & Administration	30,829	17,026	30,518	30,691	(138)
26	Support Services					
27	City Clerk/Human Resources	227,588	129,332	207,500	190,428	(37,160)
28				_0.,000	130,420	(,,
29	Finance	181,014	133,340	195,000	212,773	31,759
23	Central Services	181,014 32,353	133,340 7,802			
30				195,000	212,773	31,759
	Central Services	32,353	7,802	195,000 9,000	212,773 13,646	31,759 (18,707)
30	Central Services  Total Support Services  Legal Services	32,353	7,802 <b>270,474</b>	195,000 9,000	212,773 13,646	31,759 (18,707) (24,108)
30 31	Central Services  Total Support Services  Legal Services  General Legal Services	32,353 <b>440,955</b>	7,802	195,000 9,000 <b>411,500</b> 50,000	212,773 13,646 <b>416,847</b>	31,759 (18,707)
30 31 32	Central Services  Total Support Services  Legal Services  General Legal Services Public Disclosure Legal Review	32,353 440,955 30,000 5,000	7,802 <b>270,474</b> 30,131 4,061	195,000 9,000 <b>411,500</b> 50,000 10,000	212,773 13,646 <b>416,847</b> 60,000 5,000	31,759 (18,707) (24,108) 30,000 0
30 31 32 33	Central Services  Total Support Services  Legal Services  General Legal Services  Public Disclosure Legal Review Labor Contract & Employee Legal	32,353 440,955 30,000 5,000 10,000	7,802 <b>270,474</b> 30,131 4,061 9,037	195,000 9,000 <b>411,500</b> 50,000 10,000 12,000	212,773 13,646 <b>416,847</b> 60,000 5,000 25,000	31,759 (18,707) (24,108) 30,000 0 15,000
30 31 32 33 34 35	Central Services  Total Support Services  Legal Services  General Legal Services  Public Disclosure Legal Review  Labor Contract & Employee Legal  Lawsuits and Other	32,353 440,955 30,000 5,000 10,000 10,000	7,802 <b>270,474</b> 30,131 4,061 9,037 2,640	195,000 9,000 <b>411,500</b> 50,000 10,000 12,000 8,000	212,773 13,646 <b>416,847</b> 60,000 5,000 25,000 20,000	31,759 (18,707) (24,108) 30,000 0 15,000 10,000
30 31 32 33 34	Central Services  Total Support Services  Legal Services  General Legal Services  Public Disclosure Legal Review Labor Contract & Employee Legal	32,353 440,955 30,000 5,000 10,000 10,000 55,000	7,802 270,474 30,131 4,061 9,037 2,640 45,868	195,000 9,000 <b>411,500</b> 50,000 10,000 12,000	212,773 13,646 <b>416,847</b> 60,000 5,000 25,000	31,759 (18,707) (24,108) 30,000 0 15,000
30 31 32 33 34 35 36	Central Services  Total Support Services  Legal Services  General Legal Services  Public Disclosure Legal Review  Labor Contract & Employee Legal  Lawsuits and Other  Total Legal Services	32,353 440,955 30,000 5,000 10,000 10,000	7,802 <b>270,474</b> 30,131 4,061 9,037 2,640	195,000 9,000 <b>411,500</b> 50,000 10,000 12,000 8,000	212,773 13,646 <b>416,847</b> 60,000 5,000 25,000 20,000 <b>110,000</b>	31,759 (18,707) (24,108) 30,000 0 15,000 10,000 55,000
30 31 32 33 34 35 36 37	Central Services  Total Support Services  Legal Services  General Legal Services Public Disclosure Legal Review Labor Contract & Employee Legal Lawsuits and Other  Total Legal Services Subtotal General Fund Operating Exp.	32,353 440,955 30,000 5,000 10,000 10,000 55,000 4,244,387	7,802 270,474 30,131 4,061 9,037 2,640 45,868	195,000 9,000 <b>411,500</b> 50,000 10,000 12,000 8,000	212,773 13,646 <b>416,847</b> 60,000 5,000 25,000 20,000 <b>110,000</b>	31,759 (18,707) (24,108) 30,000 0 15,000 10,000 55,000 564,693
30 31 32 33 34 35 36 37 38	Central Services  Total Support Services  Legal Services  General Legal Services Public Disclosure Legal Review Labor Contract & Employee Legal Lawsuits and Other  Total Legal Services Subtotal General Fund Operating Exp.  SEPA (State Environmental Policy Act)	32,353 440,955 30,000 5,000 10,000 10,000 55,000 4,244,387 10,000	7,802 270,474 30,131 4,061 9,037 2,640 45,868 2,515,158	195,000 9,000 <b>411,500</b> 50,000 10,000 12,000 8,000 <b>80,000</b> <b>4,091,104</b>	212,773 13,646 416,847 60,000 5,000 25,000 20,000 110,000 4,809,080	31,759 (18,707) (24,108) 30,000 0 15,000 10,000 55,000 564,693 (10,000)
30 31 32 33 34 35 36 37 38 39 40 41	Central Services  Total Support Services  Legal Services  General Legal Services Public Disclosure Legal Review Labor Contract & Employee Legal Lawsuits and Other  Total Legal Services  Subtotal General Fund Operating Exp.  SEPA (State Environmental Policy Act) Developer MDRT Consultants  Total General Fund Expenditures Ending Cash and Investments	32,353 440,955 30,000 5,000 10,000 10,000 55,000 4,244,387 10,000 438,000 4,692,387 734,115	7,802 270,474  30,131 4,061 9,037 2,640 45,868 2,515,158  192,477 2,707,635 1,211,222	195,000 9,000 <b>411,500</b> 50,000 10,000 12,000 8,000 <b>80,000</b> <b>4,091,104</b> 438,000 <b>4,529,104</b> 1,166,553	212,773 13,646 416,847 60,000 5,000 25,000 20,000 110,000 4,809,080 438,000 5,247,080 851,291	31,759 (18,707) (24,108) 30,000 0 15,000 10,000 55,000 564,693 (10,000)
30 31 32 33 34 35 36 37 38 39 40	Central Services  Total Support Services  Legal Services  General Legal Services Public Disclosure Legal Review Labor Contract & Employee Legal Lawsuits and Other  Total Legal Services Subtotal General Fund Operating Exp.  SEPA (State Environmental Policy Act) Developer MDRT Consultants  Total General Fund Expenditures	32,353 440,955 30,000 5,000 10,000 55,000 4,244,387 10,000 438,000 4,692,387	7,802 270,474 30,131 4,061 9,037 2,640 45,868 2,515,158 192,477 2,707,635	195,000 9,000 <b>411,500</b> 50,000 10,000 12,000 8,000 <b>80,000</b> <b>4,091,104</b> 438,000 <b>4,529,104</b>	212,773 13,646 416,847 60,000 5,000 25,000 20,000 110,000 4,809,080 438,000 5,247,080	31,759 (18,707) (24,108) 30,000 0 15,000 10,000 55,000 564,693 (10,000) 0

# **Funding Agreement**

	MDRT Master Development	2017 Funded	2014 Audited	2015	2016	2017
	Review Team	FTE	Budget	Budget	Budget	Budget
1	MDRT & Economic Development Director	1.00	143,563	146,509	148,362	194,841
2	Comm Dev Director-FT -Jan-June 2014		58,270			
3	Comm Dev/Nat Res Dir.	0.25	37,308	75,842	67,520	38,000
4	Construction Support	1.00	123,745	143,681	135,800	178,824
5	MDRT Sr Planner-	0.75	71,160	95,226	97,800	122,795
6	MDRT Senior Accountant/Adm Asst	1.00	73,736	75,419	77,974	75,958
7	Pub Works, Finance					20,000
8	City Clerk/Resources Manager	0.50	148,117	146,816	153,256	80,500
9	Subtotal MDRT Staff	4.50	655,899	683,493	680,712	710,918
10	MDRT-Expenses		33,659	32,500	38,673	41,690
11	MDRT-Alloc PW Dir, Finance			30,000	20,000	
12	MDRT One Vehicle/Computers		30,000	50,000		
13	FF&E- MDRT		61,129	81,505	83,112	76,867
14	Total MDRT	4.50	780,687	877,498	822,497	829,475
17	Balance of Core Agreement (254)					
18	Public Works Director		74,620	19,774		
19	Natural Res Parks Dir-Jan-June 2014		74,616			
20	Comm Dev/Hr Director-50% July-Dec 2014		37,308	19,488		
21	Information Svs-Contracted		92,176	12,985		
	Finance Director		123,725	31,661		
	Deputy Finance Director		111,990	29,064		
	Permit Center Supervisor 2014 Budget		103,041			
25	Re-allocate vacant Permit Center Supervisor		(94,977)			
	Core Planner -Contract thru 3/19/14		52,200	21,246		
	Add Permit Center Tech-Feb-Dec 2014		37,636	11,123		
	Facilities Equipment Coordinator		80,418	24,805		
29	Subtotal Core Balance @ 2.65 months		692,753	170,146	0	0
30	Core 2015 FF&E-limited wind-down @ 2.65 Months		112,320	17,199		
31	Total Core balance @ 2.65 months		805,073	187,345	0	0
32	Total Funding Agree Op Costs-Funding Revenue		1,585,760	1,064,843	822,497	829,475
33	MDRT Legal & Consulant Reimb		485,000	470,000	438,000	438,000
34	Grand Total Funding Agreement		2,070,760	1,534,843	1,260,497	1,267,475
35	2015 - 2017 Budget Change			(520,917)	(242,346)	6,978



Since 2014, the Funding Agreement has been reduced by \$756,285, or 47.7%.

#### **General Fund Beginning Balance**

	Beginning General Fund Balance	2014 Actual Audited	2015 Actual	2016 Budget	2016 Estimated Year End	2017 Prelim Budget	Chg	Bdgt % Chg inc/(dec)
1	Beginning Cash and Invest. City	644,198	842,524	912,660	1,045,376	1,178,353	265,693	29.1%
2	Beginning Cash and Invest. Dev	299,129	190,103	160,000	160,000	125,000	(35,000)	-21.9%
3	Total Beginning Cash & Investments	943,327	1,032,627	1,072,660	1,205,376	1,303,353	230,693	21.5%

#### **General Fund Revenue**

The General Fund budget refers to the expenditures and revenues associated with the delivery of City services in Black Diamond that are funded with property, sales, and utility taxes, charges & fees, and state shared revenues. Services provided under the General Fund include police and fire, municipal court, parks maintenance, building permits, development review and administrative functions in the City. The General Fund includes close to one half of Black Diamond's total budget.

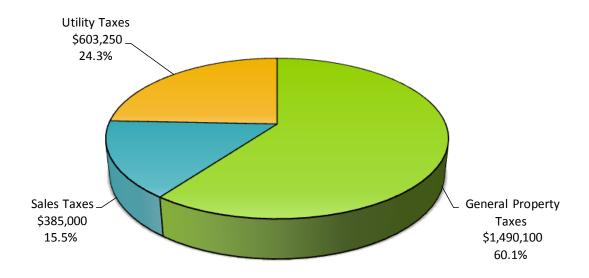
	Top Twenty General Fund Revenue Sources	Budget 2017
1	General Property Taxes	1,490,100
2	Sales Taxes	385,000
3	Electrical Utility Tax	235,000
4	Municipal Court Fines and Fees	193,275
5	Plan Check and Land Use Fees	191,300
6	Building Permits	189,650
7	Local Criminal Justice Tax	116,532
8	Sales Tax Assistance from State	95,000
9	Police Traffic School	95,000
10	Telephone Utility Tax	82,000
11	Cable TV Utility Tax	80,000
12	Cable Franchise Fees	76,000
13	Stormwater Utility Tax	66,600
14	Liquor Board Tax & Profits	56,481
15	KC EMS VLS Contract	56,000
16	Sewer Utility Tax	50,400
17	Water Utility Tax	43,400
18	Solid Waste Utility Tax	42,000
19	Parks: Parking & Gym Fees	34,940
20	Business Licenses	23,500

#### **General Fund Taxes**

Locally levied taxes represent Black Diamond's largest portion of revenues of \$2,478,350 or 56% of the City's General Fund operating revenue. Taxes include real and personal property tax, local sales tax, utility taxes on utility services (water, sewer, stormwater, electric, gas, cable and telephone) and gambling taxes. A 5.2% increase of \$122,692 is estimated in 2017. The sales tax estimation increase of 18% is due to trend, as increased development and remodeling is picking up. Property taxes have increased slightly, due to +1% and new construction. Estimates for electrical and utility taxes have been budgeted according to trend.

	General Fund Tax Revenue	2014 Actual Audited	2015 Actual	2016 Budget	2016 Estimated Year End	2017 Prelim Budget	Bdgt \$ Chg inc/(dec)	Bdgt % Chg inc/(dec)
1	General Property Taxes	1,438,113	1,460,777	1,465,908	1,475,350	1,490,100	24,192	1.7%
2	Sales Taxes	302,927	311,926	326,250	350,000	385,000	58,750	18.0%
3	Electrical Tax	220,845	214,323	211,000	232,100	235,000	24,000	11.4%
4	Water Utility Tax	39,520	45,137	40,900	42,150	43,400	2,500	6.1%
5	Stormwater Utility Tax	63,798	64,348	64,000	65,900	66,600	2,600	4.1%
6	Sewer Utility Tax	43,683	45,400	44,900	45,800	50,400	5,500	12.2%
7	Solid Waste Tax	32,834	36,716	32,800	40,000	42,000	9,200	28.0%
8	Cable TV Utility Tax	72,109	78,378	76,000	79,000	80,000	4,000	5.3%
9	Telephone Tax	106,162	96,506	90,000	86,000	82,000	(8,000)	-8.9%
10	Gas Utility Tax	366	289	300	250	250	(50)	-16.7%
11	Pull Tabs and Punch Board Tax	3,604	2,866	3,600	3,600	3,600	-	0.0%
12	Total General Fund Taxes	2,323,960	2,356,665	2,355,658	2,420,150	2,478,350	122,692	5.2%

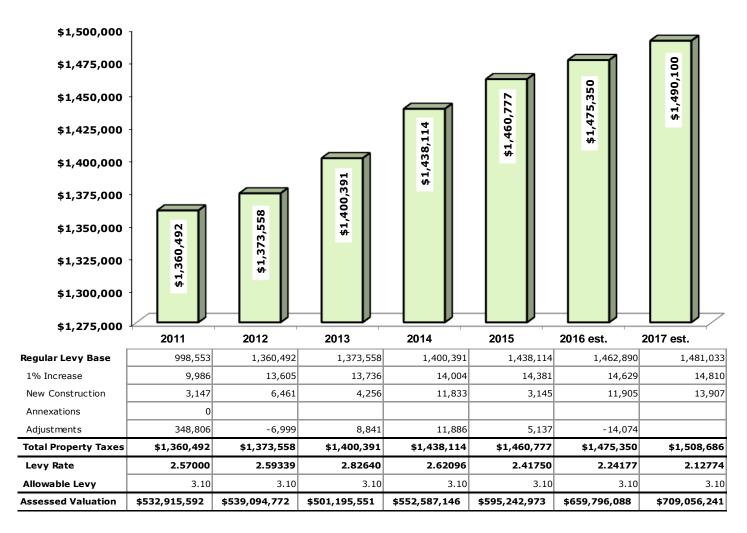
2017 General Fund Tax Revenue \$2,478,350



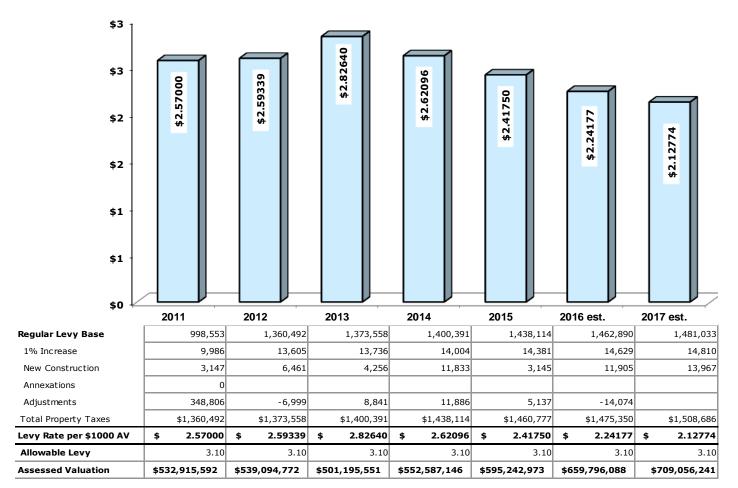
**Property taxes** make up 60.1% of the General Fund's tax revenue and estimated to generate \$1,490,100 in revenue for the City in 2017. All revenues from property taxes go directly to the General Fund to support public safety for police, fire protection and emergency services. The City of Black Diamond depends heavily on property tax collections, as the City has a small commercial base to generate sales tax revenue.

In Washington cities such as Black Diamond, property tax increases are limited to a 1% total dollar annual increase per year unless voters approve a lid-lift or larger percent increases. King County sets assessed valuation on property and calculates levy rates. Each taxing authority receives a portion of the tax amount, which King County collects and then passes on. In Black Diamond, there are four school districts with separate rates, so depending on which school district the property is in, the taxing amount will vary.

#### Property Tax Collection, Levy Rates and 2017 Budget



#### **DRAFT Property Tax Levy Rates and 2017 Preliminary Budget**

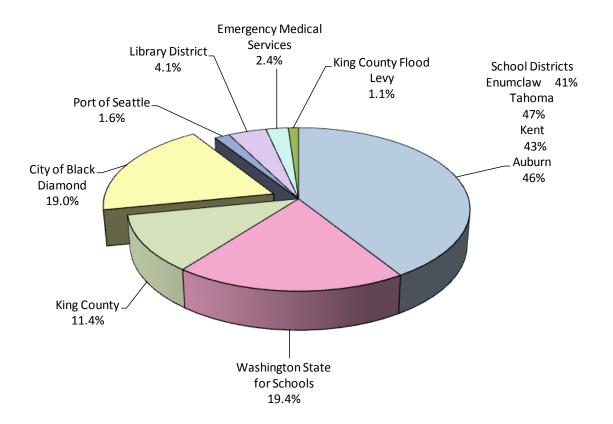




**Black Diamond School Districts** 

The total property tax rates in Black Diamond vary because of the four different school districts within our city limits.  2016 Rates	Enumclaw	Tahoma	Kent	Auburn
Local School District	4.84	6.17	5.34	5.83
Washington State for Schools	2.29	2.29	2.29	2.29
King County	1.34	1.34	1.34	1.34
City of Black Diamond	2.24	2.24	2.24	2.24
Port of Seattle	.19	.19	.19	.19
Library District	.48	.48	.48	.48
Emergency Medical Services	.28	.28	.28	.28
King County Flood Levy	.13	.13	.13	.13
Total Levy Rate	\$11.79	\$13.13	\$12.30	\$12.79

#### 2016 Property Tax - Total Distribution



Black Diamond receives between 17% and 19% of the total property tax collected depending on which school district the property is in. In the Enumclaw district in 2016, if a home was appraised at \$350,000, the tax collected is \$11.79 X 350, or \$4,126.50, and the Black Diamond portion of that total is \$784 for 2016. See below.

King County Taxing District	Levy Rate per \$1000 in Value	Percent of Property Taxes Collected	2016 Annual Tax on a \$350,000 Home	Monthly Tax on a \$350,000 Home
Port of Seattle	.19	1.6%	\$66.02	\$5.50
State Schools	2.29	19.4%	\$800.54	\$66.71
EMS Levy	.28	2.4%	\$99.04	\$8.25
King County	1.34	11.4%	\$470.42	\$39.20
Floods and Ferries	.13	1.1%	\$45.39	\$3.78
School District - Enumclaw	4.84	41%	\$1691.86	\$140.99
Library District	.48	4.1%	\$169.19	\$14.10
Subtotal	9.55		\$3342.46	\$278.54
Black Diamond	2.24	19%	\$784.04	\$65.34
Grand Total	11.79	100%	\$4126.50	\$343.88

**Sales Tax** revenue for the 2017 budget is forecast to be \$385,000 or 15.6% of General Fund tax revenue. For every \$100 spent in Black Diamond, \$8.60 is collected by the State and is shared by various jurisdictions. These jurisdictions include our city, Washington State, King County and Criminal Justice programs. Black Diamond receives a bit less than 10% of the total.

Black Diamond's sales tax revenues are dependent on retail sales of products and services sold or delivered to Black Diamond, as well as tax on new construction material. In fact, a considerable portion of our sales taxes are collected for construction services such as installing, repairing, cleaning, improving and other home services.

Sales taxes are higher in Washington than many other states, and are our State's largest revenue source, but because there are no income taxes collected in Washington State, the sales tax is necessarily higher, so the impacts of taxation should be looked at collectively.

There are exemptions to sales tax collection in Washington. Common exemptions include:

- Food
- Prescription Drugs
- Sales to Nonresidents
- Federal Government Sales
- Sales to Indians or Indian Tribes

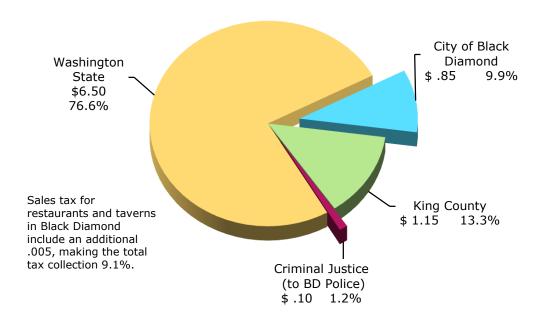
Bl	lack	۲D	iam	ond	Sal	les 1	Гах	Rev	enue/	
----	------	----	-----	-----	-----	-------	-----	-----	-------	--

2011	2012	2013	2014	2015	2016 est	2017 Budget
\$297,333	\$262,974	\$290,795	\$302,927	\$311,927	\$350,000	\$385,000

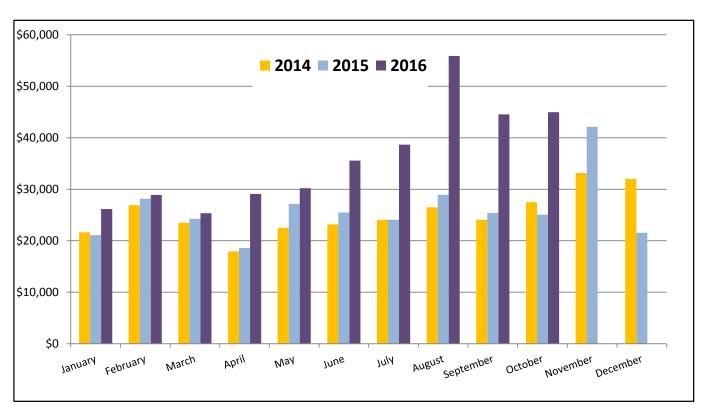
# City of Black Diamond 2016 Sales Taxes

Taxed amount is 8.6% of retail sales

Based on a \$100 sale, retail sales tax collected is \$8.60, and is distributed the following way:



#### **Black Diamond Historical Sales Tax Collection by Month**

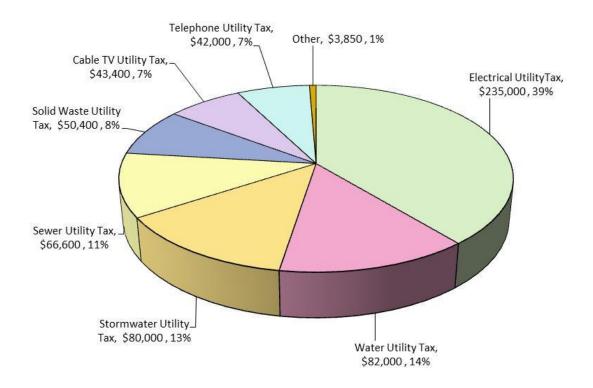


Criminal Justice taxes are an additional local sales/use tax of 0.1 percent to be used for criminal justice programs. This tax is levied by the county and is imposed countywide, but the receipts are shared with King County cities, based on population. Of the revenues collected for criminal justice, 1 percent is retained for administration, 10 percent is distributed to the county and 90 percent goes to cities on a per-capita basis based on their official April 1 populations. Black Diamond's population is currently 4,305.

**Utility Taxes** are collected for the City at the rate of 6% for electrical, telephone, cable TV, sewer, water and gas utilities. The stormwater utility tax is 18%. Overall in 2017, utility taxes have been estimated to reflect recent trend.

	Utility Tax Revenue	2014 Actual Audited	2015 Actual	2016 Budget	2016 Estimated Year End	2017 Prelim Budget	Bdgt \$ Chg inc/(dec)	Bdgt % Chg inc/(dec)
1	Electrical Tax	220,845	214,323	211,000	232,100	235,000	24,000	11.4%
2	Water Utility Tax	39,520	45,137	40,900	42,150	43,400	2,500	6.1%
3	Stormwater Utility Tax	63,798	64,348	64,000	65,900	66,600	2,600	4.1%
4	Sewer Utility Tax	43,683	45,400	44,900	45,800	50,400	5,500	12.2%
5	Solid Waste Tax	32,834	36,716	32,800	40,000	42,000	9,200	28.0%
6	Cable TV Utility Tax	72,109	78,378	76,000	79,000	80,000	4,000	5.3%
7	Telephone Tax	106,162	96,506	90,000	86,000	82,000	(8,000)	-8.9%
8	Gas Utility Tax	366	289	300	250	250	(50)	-16.7%
9	Pull Tabs and Punch Board Tax	3,604	2,866	3,600	3,600	3,600	-	
10	Total Utility Taxes	582,921	583,962	563,500	594,800	603,250	39,750	7.1%

# 2017 Utility Tax Revenue \$603,250



**Intergovernmental Revenue** includes grants, entitlements, shared revenues and payments for goods and services provided to the City from the State or other governmental entities. They include per capita distributed revenues such as liquor excise and profit taxes and state and federal grants.

The City receives State assistance funds approved by the passage of ESSB 6050. This legislation was intended to provide ongoing financial assistance to cities and counties that have a low sales tax base and are having difficulty providing basic services. These funds were created by diverting a small portion of the Washington State real estate excise tax from the Public Works Trust Fund. As State taxes increase, they can share more with cities.

	Intergovernmental Revenue	2014 Actual Audited	2015 Actual	2016 Budget	2016 Estimated Year End	2017 Prelim Budget	Bdgt \$ Chg inc/(dec)	Bdgt % Chg inc/(dec)
1	Sales Tax Assistance from State	72,192	89,563	78,460	90,000	95,000	16,540	21.1%
2	Liquor Excise Tax	7,836	11,380	18,600	19,000	20,104	1,504	8.1%
3	Liquor Board Profits	37,052	36,626	36,150	36,150	36,377	227	0.6%
4	Recycle Grant-KC WRR Grant	10,000	10,000	10,000	9,018	10,000	-	0.0%
5	KC Recycle Grant D37318D	5,944	5,991	5,991	9,963		(5,991)	-100.0%
6	KC EMS VLS Contract	54,704	55,302	56,000	55,994	56,000	-	0.0%
7	Total Intergovernmental Rev	187,728	208,862	205,201	220,125	217,481	12,280	6.0%

**Community Development Revenue** includes fees related to land use and construction activities such as plan checks and land use fees, building, mechanical and plumbing permits. This revenue does not include revenues from the Master Plan Development staff reviews. Estimates next year are promising, as this office's indications show significant increases in building activity.

	Community Development Revenue	2014 Actual Audited	2015 Actual	2016 Budget	2016 Estimated Year End	2017 Prelim Budget	Bdgt \$ Chg inc/(dec)	Bdgt % Chg inc/(dec)
1	Building Permits	43,609	71,224	80,000	188,000	164,750	84,750	105.9%
2	Mechanic Permits	5,048	7,313	12,000	12,000	12,000	-	0.0%
3	Plumbing Permits	4,268	4,439	10,000	5,000	7,000	(3,000)	-30.0%
4	Other Permits	1,946	3,883	3,500	16,900	5,900	2,400	68.6%
5	Total Permits	54,871	86,858	105,500	221,900	189,650	84,150	79.8%
6	Plan Check Fees	30,493	45,616	60,000	50,000	110,000	50,000	83.3%
7	Fire Plan Check Fees	773	2,005	2,000	2,000	3,000	1,000	50.0%
8	Land Use Fees	7,484	9,460	4,500	15,000	30,000	25,500	566.7%
9	Shoreline Fees	840	4,069	2,000	15,000	20,000	18,000	900.0%
10	Other Misc. Fees	4,525	7,711	1,210	4,000	11,500	10,290	850.4%
11	Total Land Use and Misc. Fees	44,115	68,860	69,710	86,000	174,500	104,790	150.3%
12	Hearing Examiner	692	880	1,000	1,000	1,000	-	-
13	Cost Recovery & Other Fees	4,084	7,437	5,000	6,000	15,700	10,700	214.0%
14	Copying Services, Map Sales	280	143	100	100	100	-	0.0%
15	Deposits and Pass Through	8,674	14,669	-			-	
16	<b>Total Community Development Rev</b>	112,715	178,847	181,310	315,000	380,950	199,640	110.1%

**Police Department Revenue** includes largely intergovernmental funding including grants, criminal justice funds and payments for police services provided by the City to other governmental entities. Other revenue includes traffic school, gun permits and fingerprinting revenue as well as donations and other minor sources. An increase in the criminal justice distribution is expected next year.

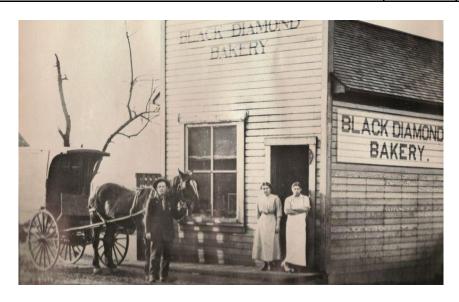
	Police Department Revenue	2014 Actual Audited	2015 Actual	2016 Budget	2016 Estimated Year End	2017 Prelim Budget	Bdgt \$ Chg inc/(dec)	Bdgt % Chg inc/(dec)
1	Criminal Justice Distribution	104,811	112,697	110,600	116,100	116,532	5,932	5.4%
2	Police Traffic School Fee	13,018	23,672	15,000	85,000	95,000	80,000	533.3%
3	Vessel Registration Boat Safety	12,391	12,515	12,515	12,073	12,515	-	0.0%
4	Overtime and Off Duty Reimb	12,040	23,953	6,000		3,000	(3,000)	-50.0%
5	Grants	4,509	5,154	3,900	17,587	5,200	1,300	33.3%
6	Gun Permits and Fingerprinting	1,405	1,357	1,300	2,300	2,300	1,000	76.9%
7	Work Crew/Electronic Monitoring	1,305	1,245	1,500	900	1,200	(300)	-20.0%
8	DUI Cost Recovery	1,493	3,370	-	2,600	2,700	2,700	
9	Donations	2,166	500	600	500	500	(100)	-16.7%
10	Records and Services	795	676	800	2,628	500	(300)	-37.5%
11	Total Police Deptartment Revenue	153,934	185,139	152,215	239,688	239,447	87,232	57.3%

**Municipal Court Revenue** has been estimated upward in 2017 due to the hiring of a new traffic officer. This revenue comes from the City's portion of fines and forfeits collected on citations and fees. Traffic citations contribute close to 67% of this department's revenue. In 2016, the Court saw a significant increase in cases filed. As of August, there have been 1,470 filings with a projected total of over 2,200. This includes both criminal and noncriminal cases.

	Municipal Court Revenue	2014 Actual Audited	2015 Actual	2016 Budget	2016 Estimated Year End	2017 Prelim Budget	Bdgt \$ Chg inc/(dec)	Bdgt % Chg inc/(dec)
1	Court Traffic Infractions	58,176	62,561	60,000	66,000	130,000	70,000	116.7%
2	Administration/Correction Fees	21,176	21,425	18,400	22,500	25,000	6,600	35.9%
3	Court Criminal Traffic Misdemeanors	8,620	4,070	7,000	6,480	7,000	-	0.0%
4	Court Parking Fines	7,155	9,294	7,046	5,500	6,000	(1,046)	-14.8%
5	Court DUI Fines	3,793	3,168	5,000	2,600	3,000	(2,000)	-40.0%
6	Court Interest	5,967	4,540	5,000	5,000	6,000	1,000	20.0%
7	Court Cost Recoopment	4,501	4,302	4,000	4,000	5,000	1,000	25.0%
8	Court Mand. Insurance Costs	1,872	2,544	2,400	9,000	9,000	6,600	275.0%
9	Court Other Fees	3,518	659	675	1,225	2,275	1,600	237.0%
10	Total Municipal Court Revenue	114,777	112,563	109,521	122,305	193,275	83,754	176.5%

**Cable Franchise Fees and Business Licenses** are collected from a 5% cable franchise fee. Business license revenue helps cover the cost of public safety.

	Cable Franchise & Bus. License Revenue	2014 Actual Audited	2015 Actual	2016 Budget	2016 Estimated Year End	2017 Prelim Budget	Bdgt \$ Chg inc/(dec)	Bdgt % Chg inc/(dec)
1	Cable Franchise Fees	62,438	67,171	66,000	76,000	76,000	10,000	15.2%
2	Business License	21,995	23,090	22,000	23,000	23,500	1,500	6.8%
3	Total Cable Fran/Busin. License	84,433	90,261	88,000	99,000	99,500	11,500	13.1%



Historical Destination Restaurant - The Black Diamond Bakery since 1902

**Other General Fund Revenue** sources include parking fees at Lake Sawyer, passport revenue, gym rental, the cemetery, and allocation of revenue from other city funds, for General Fund services and supplies. The State has changed the accounting of allocations to credit the expenditure side of the budget, and is the reason for the decrease.

	Other General Fund Revenue	2014 Actual Audited	2015 Actual	2016 Budget	2016 Estimated Year End	2017 Prelim Budget	Bdgt \$ Chg inc/(dec)	Bdgt % Chg inc/(dec)
1	Passport Revenue	20,534	19,319	21,900	19,550	22,150	250	1.1%
2	Lake Sawyer Parking Fees	21,536	24,214	25,000	22,500	25,000	-	0.0%
3	Gym Rental -Teen Programs	-	4,627	7,500	6,800	7,500	-	0.0%
4	Gym Rental- Jazzercise Contract	-	2,203	2,440	2,200	2,440	-	0.0%
5	Cemetery Revenue	10,371	6,267	12,600	9,000	12,600	-	0.0%
6	Other Charges for Service	784	6,755	4,000	3,263	1,400	(2,600)	-65.0%
7	Central Service Allocation			20,500			(20,500)	-100.0%
8	General Fund Allocation			55,000			(55,000)	-100.0%
9	Animal Control Refund						-	
10	Interest and Other Reimbursements	7,108	37,382	2,500	6,700	7,450	4,950	198.0%
11	Total Other Gen Fund Revenue	60,332	100,765	151,440	70,013	78,540	(72,900)	-48.1%

Funding Agreement revenue includes the General Fund portion of the Funding Agreement of ongoing costs in 2017.

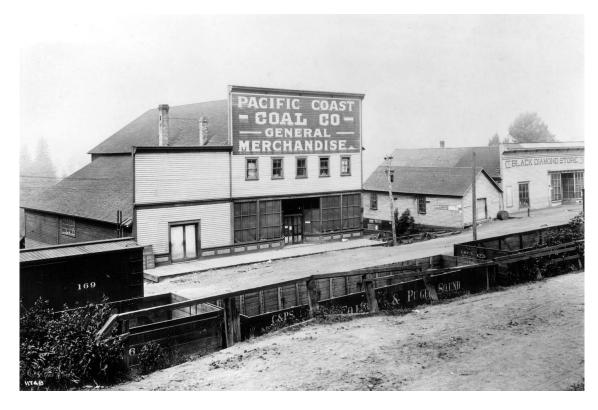
	Funding Agreement Revenue	2014 Actual Audited	2015 Actual	2016 Budget	2016 Estimated Year End	_		Bdgt % Chg inc/(dec)
1	Partner - Funding Agreement	1,328,939	764,250	822,497	726,000	829,475	6,978	0.8%
2	Total General Fund Oper REV	4,366,819	3,997,352	4,065,842	4,212,281	4,517,018	451,176	11.1%

					_	_		
	MPD SEPA Revenue	2014 Actual Audited	2015 Actual	2016 Budget	2016 Estimated Year End	2017 Prelim Budget	Chg	Bdgt % Chg inc/(dec)
3	Miscellaneous Reimbursement	96,496	198	10,000			(10,000)	-100.0%
	Funding Agreement Consultant REV	2014 Actual Audited	2015 Actual	2016 Budget	2016 Estimated Year End	2017 Prelim Budget	Bdgt \$ Chg inc/(dec)	Bdgt % Chg inc/(dec)
4	MDRT-Civil Engineering Reimburse	243,827	310,115	250,000	250,000	250,000		
5	MDRT-Legal Reimbursement	20,001	47,937	50,000	50,000	50,000		
6	MDRT-Traffic Reimbursements	14,050	(11,400)	30,000	30,000	30,000		
7	MDRT- Environmental Reimbursement	13,507	22,733	30,000	30,000	30,000		
8	MDRT-Hearing Exam-Pim Plat	377	16,724	30,000	30,000	30,000		
9	MRDT-Geotech Reimbursement	6,331	3,660	25,000	25,000	25,000		
10	MDRT-CH2M HIII	-	70,695					
11	MRDT-Surveyor Reimbursement	-	7,385	20,000	20,000	20,000		
12	MDRT-Fiscal Reimbursements	26,037	731	3,000	3,000	3,000		
13	Total MDRT Consultants/SEPA Rev	420,626	468,780	448,000	438,000	438,000	(10,000)	-2.2%

The MDRT Consultant costs are 100% reimbursed by the MDRT Developer.

#### **Total General Fund Sources**

	2014 Actual Audited	2015 Actual	2016 Budget	2016 Estimated Year End	Prelim		Bdgt % Chg inc/(dec)
<b>Grand Total General Fund Revenue</b>	5,730,772	5,498,759	5,586,502	5,855,657	6,258,371	671,869	12.0%



The Company Store: Black Diamond was a company town and the company owned practically everything. Families could buy houses, but the company leased them the land on which the houses stood for one dollar a month. Later the town would have a company store, where workers could buy goods with the cost deducted from their paychecks. A miner worked 10-hour days, for \$1.50 a day.

#### **General Fund Expenditures by Department**

#### **Legislative – City Council - Expenditures**

This department budget supports the five Councilmembers who are elected to serve four-year terms at large, and represent all Black Diamond residents.

The City Council accomplishes City business during regular meetings and work studies each month. Council duties include approving the annual budget, authorizing inter-local agreements and contracts and deliberating on and passing ordinances and resolutions to set City policies. Four Councilmembers receive a stipend of \$160 per month, and the Mayor Pro Tem receives \$200 per month.

Legislative - City Council	2014 Actual Audited	2015 Actual	2016 Budget	2016 Estimate Year End	2017 Prelim Budget	Bdgt \$ Chg inc/(dec)	Bdgt % Chg inc/(dec)
Wages	9,880	10,080	10,080	10,080	10,080	-	
Benefits	821	830	831	835	835	4	0.5%
Subtotal Salaries and Benefits	10,701	10,910	10,911	10,915	10,915	4	0%
Services	1,081	1,076	4,800	4,485	4,900	100	2.1%
Total Department	11,782	11,986	15,711	15,400	15,815	104	0.7%

The budget for the Council increased \$104 in 2017.

#### **Executive – Mayor's Office - Expenditures**

The Mayor is the Chief Executive Officer of Black Diamond and is directly elected by popular vote by the citizens of Black Diamond for a four-year term. Mayoral duties include overseeing City administration, presiding over all meetings of the Council, signing and enforcing all ordinances, appointing and removing appointed officials, signing contracts entered into by the City, and representing the City in meetings and events held outside of Black Diamond.

The Mayor is paid a stipend of \$1,000 per month. Other costs include travel and fees for the Association of Washington Cities Annual Conference and Mayor's Exchange.

Executive	2014 Actual Audited	2015 Actual	2016 Budget	2016 Estimate Year End	2017 Prelim Budget	Bdgt \$ Chg inc/(dec)	Bdgt % Chg inc/(dec)
Wages	12,000	12,000	12,000	12,000	12,000	-	
Benefits	1,001	1,055	1,068	1,068	1,077	9	0.8%
Subtotal Salaries and Benefits	13,001	13,055	13,068	13,068	13,077	9	0.1%
Supplies	8	-	-				
Services	1,497	1,961	2,050	2,050	1,800	(250)	-12.2%
Total Department	14,507	15,016	15,118	15,118	14,877	(241)	-1.6%

### City Clerk/Human Resources - Expenditures

The City Clerk and Human Resource office is responsible for managing the City's official records, including retention, archival and destruction, and processing all requests for public records; oversight of Council meetings, including agenda development and transcribing the official minutes; providing legal notices to the public regarding City business; coordinating elections; maintaining personnel files, interpretation of personnel policies and procedures, supporting the recruiting process, business licensing and also maintaining and developing the City's website.

This department includes the City Clerk/Human Resources Manager, Deputy City Clerk and a 5% allocation of the Administrative Assistant 2. Also reflected in this budget are service expenses for voter costs of \$26,800, code updates at \$3,500, postage for passports, insurance, training, advertising and other Clerk related expenditures.

The City Clerk/HR position is 50% reimbursed per the funding agreement.

City Clerk/Human Resources	2014 Actual Audited	2015 Actual	2016 Budget	2016 Estimated Year End	2017 Prelim Budget	Bdgt \$ Chg inc/(dec)	Bdgt % Chg inc/(dec)
Wages	140,270	124,197	133,602	133,602	106,594	(27,008)	-20.2%
Benefits	63,176	64,043	65,924	57,289	48,431	(17,493)	-26.5%
Subtotal Salaries and Benefits	203,445	188,239	199,526	190,891	155,025	199,526	100%
Supplies	70	255	200	200	200	-	
Services	16,603	26,657	27,862	16,409	35,203	7,341	26.3%
Total Department	220,119	215,151	227,588	207,500	190,428	(37,160)	-16.3%

The City Clerk/HR's budget declined by 16.3% due to the City Clerk allocation of 30% of Salaries and Benefits to Street, Water, Sewer and Stormwater Funds.

### **Finance - Expenditures**

The Finance Department is responsible for safeguarding the City's assets by insuring maximum utilization of revenues, providing financial support to City departments and recording and reporting accurate and timely financial information to the State, elected officials and to the citizens of Black Diamond.

This Department provides the services of financial planning and reporting, accounting, accounts receivable, accounts payable, payroll processing, cost accounting, utility tax collections, cash and investment management and debt service. Finance prepares the Annual Budget, the Comprehensive Annual Financial Report, Capital Improvement Plan, reports and monthly financial updates.

The Finance Director leads the department. There is also a Deputy Finance Director and a Senior Accountant. The Finance staff is allocated partially to the Utility Funds.

Finance	2014 Actual Audited	2015 Actual	2016 Budget	2016 Estimated Year End	2017 Prelim Budget	Bdgt \$ Chg inc/(dec)	Bdgt % Chg inc/(dec)
Wages	216,760	171,634	173,466	173,466	186,291	12,825	7.4%
Benefits	36,560	30,565	32,652	36,200	44,729	12,077	37.0%
Allocations	=	(35,769)	(35,000)	(35,000)	(30,000)	5,000	-14.3%
Subtotal Salaries & Benefits	253,321	166,430	171,118	174,666	201,020	29,902	17.5%
Supplies	272	111	300	300	300	-	0%
Services	14,559	9,460	9,596	20,034	11,453	1,857	19.4%
Total Department	268,152	176,002	181,014	195,000	212,773	31,759	17.5%

The increase in salaries and benefits is primarily due to the part time Senior Accountant position conversion to full time. The Funding Agreement reimburses Finance \$10,000 for the support the department provides the MDRT team. The Finance Director and Deputy Director are allocated \$20,000 for capital projects, CIP management and WSFFA.

### **Information Services - Expenditures**

The City contracts for technology services with the City of Milton at a significant cost savings from prior years. Tech support is budgeted for \$41,900 in 2017, an increase of \$10,735 from the 2016 budget. This increase is due to one additional day per week needed to implement CIP Technology upgrades.

Information Technology	2014 Actual Audited	2015 Actual	2016 Budget	2016 Estimated Year End	2017 Prelim Budget	Rdat & Cha	Bdgt % Chg inc/(dec)
Wages							
Benefits	(99)						
Subtotal Salaries and Benefits	(99)	-	-				
Supplies	39						
Services	45,718	27,739	31,175	32,510	41,910	10,735	34.4%
<b>Total Department</b>	45,659	27,739	31,175	32,510	41,910	10,735	34.4%

The Information Technology specialist is putting in extra time at the City. There are some major server project change outs and upgrades scheduled for 2017, as was identified in the Capital Improvement Program this year.

### **Legal Department – Expenditures**

The City Attorney provides civil legal service, preparing and review of ordinances and other legal documents to which the City is a party, maintaining up-to-date legal research materials including pending and adopted state legislation with municipal impact and personnel matters. A percentage of legal costs are shared with the MDRT, Street and Utility Fund budgets. The Legal Department's budget has gone up in 2017 largely due to legal rate increases, union contract costs and an increase in public disclosure requests.

Legal	2014 Actual Audited	2015 Actual	2016 Budget	2016 Estimated Year End	2017 Prelim Budget		Bdgt % Chg inc/(dec)
General Government	41,442	17,889	30,000	44,500	60,000	30,000	100%
Employment	15,538	2,135	5,000		5,000	-	0%
<b>Union Negotiation</b>	46,270	25,543	5,000	15,000	25,000	20,000	400%
Public Disclosure	7,344	2,380	5,000	7,500	10,000	5,000	100%
Other Legal	122,263	44	10,000	13,000	10,000	1	0%
<b>Total Department</b>	232,857	47,992	55,000	80,000	110,000	55,000	100%

### **Municipal Court - Expenditures**

The Black Diamond Municipal Court operates adjacent to the Police Department on Lawson Street, and is a court of limited jurisdiction. From 2011 to 2015, the Court has averaged 1,064 filings per year. In 2016, the Court has seen a significant increase in cases filed. As of August, there have been 1,470 filings with a projected total of over 2,200. This includes both criminal and noncriminal cases. These cases involve infractions, misdemeanors and gross misdemeanors. Other matters such as felony cases are filed and disposed of in King County Superior Court.

Court is in session, and is open to the public the 2<sup>nd</sup> and 4<sup>th</sup> Wednesday of each month. Budget for the Court includes contracted services provided by a Judge, one full time Court Administrator and an increase in budget from a part time on-call Court Clerk to a full time position to support the increased volume of filings. Budget is also provided for security and other miscellaneous expenses such as interpreters, office supplies and training.

Municipal Court	2014 Actual Audited	2015 Actual	2016 Budget	2016 Estimated Year End	2017 Prelim Budget	Bdgt \$ Chg inc/(dec)	Bdgt % Chg inc/(dec)
Wages	72,532	86,355	87,939	87,930	128,544	40,605	46.2%
Benefits	21,100	24,547	26,202	25,820	47,105	20,903	79.8%
Subtotal Salaries and Benefits	93,632	110,902	114,141	113,750	175,649	61,508	53.9%
Supplies	1,525	1,579	2,600	2,600	2,600	-	0%
Services	13,659	18,016	18,028	19,050	19,792	1,764	9.8%
Protem Judge	24,000	24,000	24,000	20,000	24,000	-	0%
Police Security OT	7,128	8,966	10,000	10,000	10,000	-	0%
Total Department	139,944	163,463	168,769	165,400	232,041	63,272	37.5%

Court Legal	2014 Actual Audited	2015 Actual	2016 Budget	2016 Estimated Year End	2017 Prelim Budget	Bdgt \$ Chg inc/(dec)	Bdgt % Chg inc/(dec)
Court Legal-Pros Attorney	24,000	24,000	24,000	24,000	24,000	-	
Court Legal-Public Defender	37,000	30,250	36,000	36,000	36,000	-	
Public Defender-Interpreters	-	-	500	500	500	-	
Public Defender - Investig.	-		750	750	750	1	
<b>Total Department</b>	61,000	54,250	61,250	61,250	61,250	-	



Mine Rescue Team

### **Police Department - Expenditures**

#### **Black Diamond Police Vision**

With our values at the forefront, the Black Diamond Police Department will be an open, friendly, and community-minded organization devoted to quality public service. We aspire to be a model of character and service. We will emphasize the development of professional knowledge and leadership skills at every level of our organization. We will promote an atmosphere of public trust and confidence through professional conduct, being responsive to community needs, and accountable to those we serve.

#### **Black Diamond Police Mission Statement**

The Black Diamond Police Department will strive to maintain the trust and confidence of our citizens through proactive policing and demonstration of our core values.

In May of 2016, Safe Wise listed Black Diamond as the 9th safest city in Washington State; up from 22<sup>nd</sup> from 2015. A key component of how we keep our crime rate low is taking a proactive approach to crime prevention and being highly visible within the community.

Other responsibilities in our department include proactive crime prevention tactics, problem-solving in a collaborative manner with community groups, crime reduction action plans, criminal investigations, traffic enforcement, accident investigations, traffic school education, reserve officer program, and instruction of the DARE program.

The 2017 budget request includes filling one frozen officer position. This new position will serve primarily as a commercial vehicle enforcement/traffic officer.

Police Department	2014 Actual Audited	2015 Actual	2016 Budget	2016 Estimated Year End	2017 Prelim Budget	Bdgt \$ Chg inc/(dec)	Bdgt % Chg inc/(dec)
Wages	954,202	874,826	928,973	848,842	1,011,189	82,216	8.9%
Benefits	332,946	316,796	339,944	360,000	423,124	83,180	24.5%
Subtotal Salaries and Benefits	1,287,148	1,191,622	1,268,917	1,208,842	1,434,313	165,396	13.0%
Supplies	50,726	36,890	51,000	45,000	45,700	(5,300)	-10.4%
Services	79,165	86,381	79,469	89,000	88,823	9,354	11.8%
Safety Equipment	17	7,760	1,500	1,000	2,500	1,000	66.7%
Jail Costs	39,324	64,295	53,500	46,000	43,000	(10,500)	-19.6%
Building Maintenance	22,588	20,653	23,485	24,500	23,460	(25)	-0.1%
Civil Service	1,129	1,036	3,100	10,158	7,000	3,900	125.8%
Communications	134,570	164,478	179,301	185,000	207,784	28,483	15.9%
Marine	19,540	11,485	14,500	14,700	15,400	900	6.2%
Criminal Justice	18,584	21,620	25,700	25,800	29,500	3,800	14.8%
Total Department	1,652,792	1,606,221	1,700,472	1,650,000	1,897,480	197,008	11.6%

#### **Police Calls for Service**

2011	2012	2013	2014	2015	2016 thru July
2095	2220	2466	2503	2989	2042

#### **Communications**

Communications is broken down into several categories including, Valley Communications costs (dispatch, MDC, net motion, access charges), King County 800 MHz radio cost, Auburn's monitoring of after-hours WSP access, telephone, cell phone, DSL, King County I-Net, WSP Access (this is going from \$178.00 to \$200.00, effective Jan. 1<sup>st</sup>, 2017), postage, and King County Maintenance and Repair (which covers both in-car radios and portables), cell phones (which now serve as our "hot spot" connectivity to MDC-Internet). I estimate 2-3 antennas (\$31.00/each) and 2-3 batteries (\$34.00/each) and clips. The 2017 costs are estimated to be \$40.79 and 2018 increasing to \$42.75.

#### **Jail Services-Prisoners and Detention**

The Jail Service budget covers the cost of confinement, electronic home monitoring, work crew, and medical costs associated with offenders serving time through Black Diamond Municipal Court. Our primary booking facilities are the Enumclaw Jail (daily rate of \$60.00), Issaquah (daily rate of \$97.00/no booking fee) and the SCORE Jail. SCORE Jail charges daily rates of \$157 per prisoner. The King County Correctional Facility (KCCF) is used as a back-up facility. In addition, prisoners who have certain medical conditions, such as mental health concerns or who pose an unusual danger to themselves or others are booked into the KCCF (2017 rates are \$188.33 daily fee plus booking fee of \$193.90). Yakima County is currently used for long term sentences only. Yakima's current contract rate is a daily rate of \$54.75.

The Court continues to utilize alternatives to incarceration where appropriate. The City currently has a contract with King County work crew. The City also utilizes several home monitoring companies for those who are sentenced to those conditions. The City will continue working with the courts to insure that these alternatives are being used for any eligible offenders.



1910 Black Diamond Jail - restored and displayed at the Black Diamond Museum

## **Fire Department - Expenditures**

The City of Black Diamond contracts with Mountain View Fire and Rescue, formerly King County Fire District No. 44, for fire services. The department's responsibilities include providing a minimum of two personnel on duty 24 hours a day, seven days a week in Black Diamond and providing rescue, fire suppression, fire prevention, fire marshal services, emergency medical services, disaster services, hazardous materials response, dispatch services, administrative services and public education activities to citizens. Fire investigation services are contracted through the King County Sheriff's Department. The 4 percent increase in the 2017 budget recognizes cost of living increases agreed to in the 2008 Interlocal Agreement between the City and Fire District.

Fire Department	2014 Actual Audited	2015 Actual	2016 Budget	2016 Estimated Year End	2017 Prelim Budget	Bdgt \$ Chg inc/(dec)	Bdgt % Chg inc/(dec)
Fire District 44 Services	449,912	460,710	495,011	495,011	514,825	19,814	4.0%
KC Fire Investigation	1,715	1,214	2,000	2,000	2,000	-	0%
Fire Annexation Study			25,000			(25,000)	-100%
Other Operating Costs	2,869	3,224	3,364	3,389	18,080	14,716	437.5%
<b>Total Department</b>	454,496	465,148	525,375	500,400	534,905	9,530	1.8%



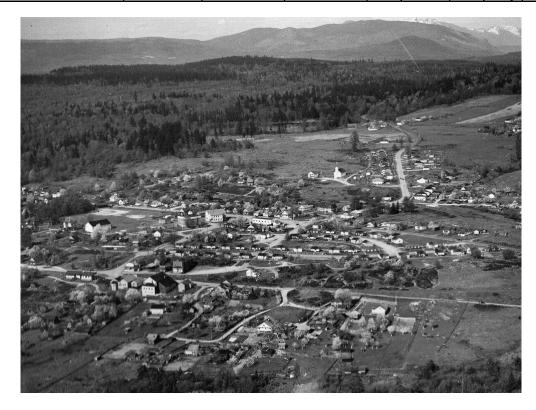
The Franklin Hotel burned down in 1919

**Emergency Management** includes the purchase of emergency supplies and emergency training for employees.

Emergency Management	2014 Actual Audited	2015 Actual	2016 Budget	2016 Estimated Year End	2017 Prelim Budget	Bdgt \$ Chg inc/(dec)	Bdgt % Chg inc/(dec)
Supplies	184	277	2,500		2,500	-	
Training			2,500	2,000	2,600	100	4.0%
Total Department	184	277	5,000	2,000	5,100	100	2.0%

**Special Programs** Animal Control costs are paid to King County for services to Black Diamond. The King County Mental Health program includes chemical abuse and dependency services that are partially funded with a 2% portion of quarterly liquor profits, and liquor excise tax revenue from cities in the county. The Puget Sound Clean Air Assessment is a per capita fee paid to this agency for the protection of air quality in the area. The Recycle Program is 100% funded through King County's Solid Waste Division, and includes a grant for recycling events and educational materials.

Special Programs	2014 Actual Audited	2015 Actual	2016 Budget	2016 Estimated Year End	2017 Prelim Budget	Bdgt \$ Chg inc/(dec)	Bdgt % Chg inc/(dec)
Animal Control	9,293	10,795	10,000	10,000	7,000	(3,000)	-30.0%
Puget Sound Clean Air Assess	2,262	2,910	3,111	3,111	3,111	-	0.0%
KC Mental Health	845	962	1,000	1,000	1,200	200	20.0%
Recycling Program	14,944	14,991	18,055	18,055	13,055	(5,000)	-27.7%
Total Department	27,344	29,658	32,166	32,166	24,366	(7,800)	-24.2%



1946 Aerial Photo of Black Diamond

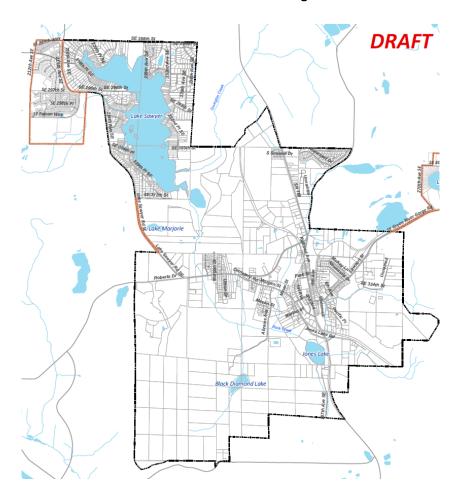
### **Community Development - Expenditures**

This department provides for the City's long-range planning, and land use and building permitting functions. The department also provides staffing to the City Planning Commission and performs code enforcement activities to address nuisances, code violations, and other issues. The department consists of a Director and a part-time Permit Technician. The City entered into a cost-saving interlocal (ILA) agreement with Maple Valley for building and planning services. Our City's share of the budget in 2017 is \$100,000 for the Building Official and \$10,000 for a shared Plans Examiner.

The 2017 budget increased with a full time onsite Planner, as well as another full time Permit Technician. Increased building activity as well as inspections for the Black Diamond Elementary School requires the increased budget.

Community Development	2014 Actual Audited	2015 Actual	2016 Budget	2016 Estimated Year End	2017 Prelim Budget	Bdgt \$ Chg inc/(dec)	Bdgt % Chg inc/(dec)
Permitting							
Wages	46,824	48,310	53,477	41,000	151,904	98,427	184.1%
Benefits	9,974	11,182	12,870	12,000	48,966	36,096	280.5%
Allocations					(30,000)		
Subtotal Salaries and Benefit	56,798	59,491	66,347	53,000	170,870	134,523	202.8%
Supplies	1,341	776	1,450	1,450	1,650	200	13.8%
Services	17,324	15,340	18,884	17,397	32,625	13,741	72.8%
Building Official (ILA)	28,208	33,800	48,000	48,000	100,000	52,000	108.3%
Plans Examiner (ILA)	17,615	12,333	40,000	38,000	10,000	(30,000)	-75.0%
Total Permitting	121,286	121,740	174,681	157,847	315,145	35,941	20.6%
Planning							
Wages	18,207	29,356	35,166	26,000	95,678	60,512	172.1%
Benefits	7,937	10,151	12,097	12,097	51,929	39,832	329.3%
Subtotal Salaries & Benefits	26,145	39,507	47,263	38,097	147,607	100,344	212.3%
Supplies	809	749	800	800	800	-	
Services	11,991	7,351	3,580	3,580	12,056	8,476	236.8%
General Govt Planner	52,233	91,415	95,000	81,000		(95,000)	-100.0%
Total Planning	91,177	139,021	146,643	123,477	160,463	(86,524)	-59.0%
Hearing Examiner	709	-	5,000	2,000	5,000	-	
<b>Total Department</b>	213,172	260,762	326,324	283,324	480,608	154,284	47.3%

## **Black Diamond Planning Area**



### **Master Development Review Team - Expenditures**

This department was established to provide specific focus on the Master Planned Developments. There are two developments, The Villages (Ten Trails) and Lawson Hills. The Review Team is 100% funded by the Developer to remove the financial burden from the City and to provide staff to review and process applications and permits for the developments.

The Master Development Team also works closely with consultants hired to assist with financial analysis, civil and traffic engineering, environmental, surveying and geotechnical services. Their services are used to provide consulting and review of the Master Plan Developments according to the Development Agreements. The budget increased in 2017 due to the Senior Planner vacancy going from 75% full time to full time. The budget also includes overtime for the Building Inspector and for the MDRT Director. Not included in this budget is \$80,500 for the Clerk/HR position (tier 2).

MDRT Team	2014 Actual Audited	2015 Actual	2016 Budget	2016 Estimated Year End	2017 Prelim Budget	Bdgt \$ Chg	Bdgt % Chg inc/(dec)
Wages	224,141	296,690	349,817	363,817	455,514	105,697	30.2%
Benefits	89,548	123,987	177,640	177,640	174,904	(2,736)	-1.5%
Subtotal Salaries and Benefits	313,689	420,677	527,457	541,457	630,418	102,961	19.5%
Supplies	2,943	2,439	5,500	5,500	5,500	-	
Services	66,867	26,577	53,173	33,173	36,190	(16,983)	-31.9%
Computers/Vehicles	-	33,483	-			-	
Building Maintenance	59,432	53,354	71,195	76,900	76,867	5,672	8.0%
<b>Total Department</b>	442,931	536,530	657,325	657,030	748,975	91,650	13.9%
	2014			2016	2017		Bdgt %
MDRT Consultants	Actual	2015	2016	Estimated	Prelim	Bdgt \$ Chg	Chg
	Audited	Actual	Budget	Year End	Budget	inc/(dec)	inc/(dec)
Planning Services		55,233				-	
Legal Services	26,289	44,811	50,000	50,000	50,000	-	
Henderson & Young	25,757	-	3,000	3,000	3,000	-	
RH2 Engineering	278,325	266,740	250,000	250,000	250,000	-	
Parametrix	13,943	5,929	30,000	30,000	30,000	-	
Perteet	19,168	19,563	30,000	30,000	30,000	-	
SubTerra	6,331	4,740	25,000	25,000	25,000	-	
Survey Parmetrix	1,051	6,620	20,000	20,000	20,000	-	
CH2M Hill UTRC	53,530	17,165		-	-	-	
MDRT Environmental Consultant-	2,210	14,892	30,000	30,000	30,000	-	
<b>Total Department</b>	426,603	435,693	438,000	438,000	438,000	-	
	2014			2016	2017		Bdgt %
Funding Agreement SEPA	Actual	2015	2016	Estimated	Prelim	Bdgt \$ Chg	Chg
EIG GERALL	Audited	Actual	Budget	Year End	Budget	inc/(dec)	inc/(dec)
EIS SEPA Legal	-	-	10,000			(10,000)	-100%
MPD Villages & Lawson	4,938	44	-				
Gen Govt Facility Study-Makers	55,168	-	-				
Prof. Planning Services	5,000	-	- 10.000			(40.000)	400.00/
Total Department	65,105 2014	44	10,000	2016	2017	(10,000)	-100.0% Bdgt %
Total MDRT Budget	Actual	2015	2016	Estimated	Prelim	Bdgt \$ Chg	Chg
Total MDN Dauget	Audited	Actual	Budget	Year End	Budget	inc/(dec)	inc/(dec)
Total MDRT	934,639	972,267	1,105,325	1,095,030	1,186,975	81,650	7.4%

### **Parks Department - Expenditures**

The Parks Department operates and maintains the following amenities: a basketball court, tennis court, skate park, 3 picnic areas, a boat launch, 5 coal car City entry monuments, BMX bike track, swimming area, 143 acres of passive lake front park with trails, City center viewing park, Historical monument park, 2 playground facilities and landscaping around the police building. The Park Department provides the insurance, utilities and maintenance for the Recreation Center (gym) and utilities plus insurance coverage for the local museum. Costs associated with the ownership of resource lands also falls to the Park Department. The Public Works staff provides the administration and planning functions for the Park Department. This year the City has set aside \$10,000 to supplement the Community Center budget. Small increases in supplies and services, with a reduction in Gym costs resulted in a 16.1% overall increase to the Parks Budget in 2017.

Parks	Actual 2014	Actual 2015	Budget 2016	Est Year End 2016	Prelim Budget 2017	Duyt 3	Bdgt % Chg inc/(dec)
Wages	14,606	15,848	24,104	24,104	24,360	256	1.1%
Benefits	5,134	6,249	8,172	8,172	8,699	527	6.4%
Subtotal Salaries and Benefits	19,740	22,097	32,276	32,276	33,059	783	2.4%
Supplies	5,985	4,026	5,868	5,868	7,153	1,285	21.9%
Services	11,503	11,197	13,062	13,056	14,819	1,757	13.5%
Gym Costs	2,502	9,109	11,316	10,716	8,506	(2,810)	-24.8%
Community Center Supplement	3,169	3,497	-		10,000	10,000	
Museum Costs	7,394	7,315	7,551	8,000	7,826	275	3.6%
Total Department	50,293	57,241	70,073	69,916	81,363	11,290	16.1%

## **Black Diamond Cemetery - Expenditures**

Black Diamond Historical Cemetery is located in Black Diamond. The cemetery was founded in 1884. It sits on Cemetery Hill Road, off Roberts Drive, hidden by a row of trees.

The earliest gravestone dates back to 1880 and now contains over 1,100 graves. The tombstones show cultural diversity and tragedy that existed in town when coal mining was at its peak. At least half a dozen graves belong to those of mine workers who died in explosions in 1902, 1910 and 1915. Graves mark residents who came from countries such as Italy, Australia, Russia and Germany. A Civil War veteran was laid to rest there, as well as children who died in the early 1900s due to epidemics of small pox and influenza.

The City operates and maintains the historic Black Diamond Cemetery. This involves coordinating burials, sale of plots, providing physical burial, and maintaining the grounds. The burial fees are set to cover the costs associated with the services. The Cemetery is supported by the General Fund. The Public Works crew mows and trims the cemetery once a week during the heavy grass growing months and once every two weeks or so for the drier months during the growing season. Public Works staff provides the planning and administration services for the Cemetery Department.

Cemetery	2014 Actual Audited	2015 Actual	2016 Budget	2016 Estimated Year End	2017 Prelim Budget	Bdgt \$ Chg inc/(dec)	Bdgt % Chg inc/(dec)
Wages	9,913	8,792	9,829	9,739	10,292	463	4.7%
Benefits	4,266	4,718	4,333	4,333	4,548	215	5.0%
Subtotal Salaries and Benefits	14,179	13,510	14,162	14,072	14,840	678	4.8%
Supplies	1,819	951	1,932	752	1,845	(87)	-4.5%
Services	1,681	1,805	2,504	1,916	2,266	(238)	-9.5%
Total Department	17,680	16,266	18,598	16,740	18,951	353	1.9%

### **Facilities and Grounds Department - Expenditures**

The City of Black Diamond's Facilities Department is responsible for the long term planning of the City's building and equipment needs and to handle the daily needs of all departments in repair, replacement and installation of fixtures, furniture, equipment and two vehicles.

Facility Department 181	2014 Actual Audited	2015 Actual	2016 Budget	2016 Estimated Year End	2017 Prelim Budget	Bdgt \$ Chg	Bdgt % Chg inc/(dec)
Wages	58,856	57,108	57,114	57,114	57,236	122	0.2%
Benefits	23,732	20,898	21,971	21,971	18,600	(3,371)	-15.3%
Subtotal Salaries and Benefits	82,588	78,006	79,085	79,085	75,836	(3,249)	-4.1%
Supplies	1,432	1,362	1,785	2,285	2,016	231	12.9%
Services	5,760	9,515	5,414	5,888	8,100	2,686	49.6%
Allocation (staff & vehicle)		(2,603)	(38,408)	(38,408)	(34,380)	4,028	-10.5%
Total Department	89,780	86,280	47,876	48,850	51,572	3,696	7.7%

Facility Buildings & Equipment 254	2014 Actual Audited	2015 Actual	2016 Budget	2016 Estimated Year End	2017 Prelim Budget	Bdgt \$ Chg inc/(dec)	Bdgt % Chg inc/(dec)
Building Rental	107,491	27,998	76,625	76,625	77,600	975	1.3%
Other Leases & Maintenance	53,973	35,597	36,412	35,912	35,141	(1,271)	-3.5%
Communications	8,340	47,329	6,963	6,963	6,963	-	
FF&E Allocation Credit	(111,344)	(65,650)	(46,800)	(46,800)	(46,683)	117	-0.3%
<b>Total Department</b>	58,461	45,273	73,200	72,700	73,021	(179)	-0.2%



Black Diamond Show Hall was home to stage productions, dances, union meetings, holiday events, boxing, and movies.

The movies were a dime, and young children would sneak in by hiding under women's skirts to get in for free.

### **Central Services - Expenditures**

Central Services provide the budget that captures shared costs for General Fund departments, including office and operating supplies, software maintenance costs, copier costs, postage, advertising, utilities, custodial services, building insurance, credit card and banking fees. Costs that benefit a variety of departments are paid from Central Services and then allocated through cost allocations.

Central Services	2014 Actual Audited	2015 Actual	2016 Budget	2016 Estimated Year End	2017 Prelim Budget	Bdgt \$ Chg inc/(dec)	Bdgt % Chg inc/(dec)
Supplies	7,017	7,026	7,700	5,602	7,600	(100)	-1.3%
Services	21,241	13,123	14,489	12,517	15,393	904	6.2%
Allocations & Misc.	(17,797)	(11,605)	9,164	(10,119)	(10,597)	(19,761)	-215.6%
Economic Development	1,008	950	1,000	1,000	1,250	250	25.0%
Total Department	11,469	9,493	32,353	9,000	13,646	(18,707)	-57.8%

Former Departments	2014 Actual Audited	2015 Actual	2016 Budget	2016 Estimated Year End	2017 Prelim Budget	Bdgt \$ Chg inc/(dec)	Bdgt % Chg inc/(dec)
Natural Resources	76,382						
Administration (city manager)	117,435						
Total Department	193,817						

The budget for Natural Resources and for a City Administrator was eliminated in 2015 and 2016. The actual costs for 2014 included only a partial year of those positions.

Gen Fund Totals & Ending Balances	2014 Actual Audited	2015 Actual	2016 Budget	2016 Estimated Year End	2017 Prelim Budget	Bdgt \$ Chg	Bdgt % Chg inc/(dec)
Total GF Operating Exp	4,633,040	4,260,441	4,682,387	4,552,304	5,247,081	564,694	12.1%
End Cash & Invest Gen Govt	842,526	1,045,376	734,115	1,178,353	886,291	152,176	20.7%
End Cash & Invest Developer	190,103	192,700	160,000	125,000	125,000	(35,000)	-21.9%
Total Ending Cash & Invest.	1,032,629	1,238,076	894,115	1,303,353	1,011,291	117,176	13.1%
Grand Total GF Uses	5,665,669	5,498,517	5,576,502	5,855,657	6,258,372	681,870	12.2%



Black Diamond School and Children 1916

# **Special Revenue Funds**

These are funds established by governments to collect money that must be used for a specific project. Special Revenue Funds provide an extra level of accountability and transparency to taxpayers that their tax dollars will go toward an intended purpose.



Recognize this Historic Building?

## **Street Fund**

**Street Department** responsibilities include maintaining, planning and upgrading public streets and sidewalks. Major maintenance activities include maintaining the street signs, pavement stripes and markings, roadside brush, trees and vegetation control, street lights, pavement, signals, sidewalks and shoulder grading. Other activities include managing the right of way, street capital planning, seeking grant funds and addressing traffic safety issues.

Revenues from gas tax and Transportation Benefit district (TBD) car tab fees are the primary sources of funds for the Street Department. All cities struggle to pay for street maintenance costs, as shared gas tax revenue does not keep pace with the costs. In recent years, including 2016, the Street Fund had required a transfer of Real Estate Excise Tax (funds for street improvement projects) to maintain the city's roads and sidewalks. Beginning in mid-2015, the city created a Transportation Benefit District (TBD), which receives \$20 per car registered to Black Diamond residents or businesses. This money is required to be used exclusively for road maintenance and operations and has eliminated the need for REET subsistence.

The 2017 budget increased primarily due to increased maintenance costs and a reduction in allocations to capital projects.

		2014			2016	2017		
	Revenue - Street Fund 101	Actual	2015	2016	Estimate	Prelim	Budget \$	<b>Budget %</b>
		Audited	Actual	Budget	Year End	Budget	Change	Change
1	Beginning Cash and Inv - Reserved	186,952	153,589	111,645	118,373	132,101	20,456	18.3%
2	Gas Tax	86,017	88,081	90,594	90,672	94,193	3,599	4.0%
3	Right of Way Permits	8,416	15,237	15,000	7,500	15,000		
4	Other Permits and Misc. Revenue	2,562	3,119	1,740	7,000	7,800	6,060	348.3%
5	Subtotal Operating Revenue	96,995	106,437	107,334	105,172	116,993	9,659	9.0%
6	Transfer in-REET 2	50,000	50,000	50,000	50,000	0	(50,000)	-100.0%
7	Transfer in- Trans Benefit Dist Car Tab Fee	<u> </u>		60,000	60,000	100,000	40,000	66.7%
8	Subtotal Other Revenue	68,660	68,654	110,000	110,000	100,000	(10,000)	-9.1%
9	Total Revenue	165,655	175,091	217,334	215,172	216,993	(341)	-0.2%
10	Total Street Fund Sources	352,607	328,681	328,979	333,545	349,094	20,115	6.1%

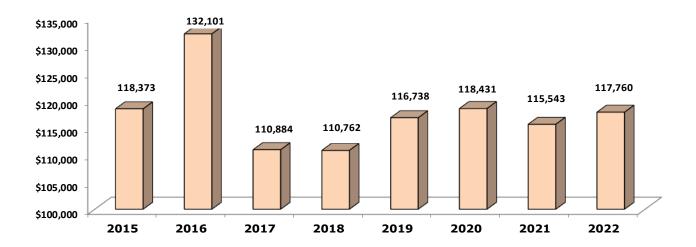
	Expenditures - Street Fund 101	2014 Actual Audited	2015 Actual	2016 Budget	2016 Estimate Year End	2017 Prelim Budget	Budget \$ Change	Budget % Change
11	Wages and Benefits	112,700	124,269	102,040	114,419	119,676	17,636	17.3%
12	Supplies	4,939	5,493	10,347	2,500	12,155	2,459	23.8%
13	Services and Charges	71,378	70,545	92,904	74,525	96,379	3,475	3.7%
14	<b>Subtotal Operating Expenditures</b>	189,017	200,307	205,291	191,444	228,210	22,919	11.2%
15	Transfer for Equipment CIP	10,000	10,000	10,000	10,000	10,000	0	0.0%
16	Subtotal Expenditures	199,017	210,307	215,291	201,444	238,210	22,919	10.6%
17	Three Months Cash and Investments	49,754	52,577	53,823	50,361	59,553	5,730	10.6%
18	Unreserved C & I Balance	103,835	65,797	59,865	81,740	51,332	(8,534)	-14.3%
19	Ending Cash and Inv - Reserved	153,589	118,373	113,688	132,101	110,884	(2,804)	-2.5%
20	Total Street Fund Uses	352,607	328,681	328,979	333,545	349,094	20,115	6.1%

## **City of Black Diamond**

#### **Street Fund Six Year Forecast**

		2015 Actual	2016 Est Act	2017 Budget	2018 Budget	2019 Budget	2020 Budget	2021 Budget	2022 Budget	
	Beginning Cash & Investments	153,589	118,373	132,101	110,884	120,762	146,738	168,431	185,543	i
1	Gas Tax ( per capita)	88,081	90,672	94,193	91,579	95,135	96,086	97,047	98,018	1%
2	Right of Way Permits	15,237	7,500	15,000	15,300	15,606	15,918	16,236	16,561	2%
3	Other Revenue	3,119	7,000	7,800	7,956	8,115	8,277	8,443	8,612	2%
4	Funding Agreement	18,654								
5	Transfer In-REET 2 **	50,000	50,000							
6	Transfer in- TBD-Car Tab Fee		60,000	100,000	140,000	160,000	163,200	166,464	169,793	2%
7	Total Street Fund Operating Revenue	175,091	215,172	216,993	254,835	278,856	283,482	288,191	292,984	
8	Total Sources	328,680	333,545	349,094	365,719	399,618	430,220	456,622	478,527	
9	Street Fund Expenditures									
10	Salaries	103,326	104,252	105,715	106,337	107,829	109,986	112,186	114,429	2%
11	Benefits	43,752	43,712	47,570	49,949	52,446	55,068	57,822	60,713	5%
12	Grant/Proj Adm -alloc	(22,811)	(33,545)	(33,609)	(35,289)	(37,054)	(38,907)	(40,852)	(42,895)	5%
13	Supplies	5,494	6,000	12,155	12,763	13,401	14,071	14,774	15,513	5%
14	Street Lights	28,410	26,000	26,000	27,300	28,665	30,098	31,603	33,183	5%
15	Other Services & Charges	42,136	45,025	70,379	73,898	77,593	81,472	85,546	89,823	5%
16	Transfers to Cap Equip	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	
17	Grant Matching for Street Projects				10,000	30,000	50,000	70,000	80,000	
18	Total Street Fund Operating Expenditure	210,307	201,444	238,210	254,957	282,880	311,789	341,079	360,767	
19	Ending Cash & Investment Balance	118,373	132,101	110,884	110,762	116,738	118,431	115,543	117,760	
20	Change in Cash and Investments	(35,216)	13,728	(21,217)	(122)	(4,024)	(28,307)	(52,888)	(67,783)	
	Policy Reserves-10%	21,030	20,144	23,210	24,496	25,288	26,179	27,108	28,077	

#### **Projected Street Fund Ending Fund Balance**



Note: 2018 Transportation Benefit District forecast includes a mid year car tab fee increase from \$20 to \$40 . This would allow some additional Street Equipment or Grant Matching fund for Street Grants in the future.

## **Fire Impact Fee Fund**

Per City Ordinance 12-980, Fire Impact Fees are charged to new development and building expansions within the city limits. For a new residential home in Black Diamond, the fee is \$1,783.13.

The implementation of the fee came after a 2011 Fire Impact Fee Study, which developed the methodology and to ensure compliance with Washington laws and city code. Future capital costs will be funded with a combination of impact fees and city funds.

	Revenue - Fire Impact Fees	2014			2016	2017		
	•	Actual	2015	2016	Estimate	Prelim	Budget \$	Budget %
	107	Audited	Actual	Budget	Year End	Budget	Change	Change
1	Beg Cash and Inv Reserved	10,366	13,616	43,575	48,570	183,770	140,195	321.7%
2	Fire Impact Fees	18,616	19,282	17,830	135,000	71,320	53,490	300.0%
3	Fire Impact Fee Interest Income		306	200	200	400	200	100.0%
4	Transfer In from Fire Eq Repl Fund		15,366					
5	Subtotal fire Impact Fee Revenue	18,616	34,954	18,030	135,200	71,720	53,690	297.8%
6	<b>Total Fire Impact Fee Sources</b>	28,982	48,570	61,605	183,770	255,490	193,885	314.7%

	Expenditures - Fire Impact Fees 107	2014 Actual Audited	2015 Actual	2016 Budget	2016 Estimate Year End	2017 Prelim Budget	Budget \$ Change	Budget % Change
7	Transfer out to Fire Equip Fd	15,366	-	-		255,490	255,490	
8	Ending Cash & Inv - Reserved	13,616	48,570	61,605	183,770		(61,605)	-100.0%
9	Total Fire Impact Fee Uses	28,982	48,570	61,605	183,770	255,490	193,885	314.7%



1947 Fire Truck at Saint Barbara's Church

## **Transportation Benefit District Fund**

In order to address declining revenues that support the Street Department, the City established a Transportation Benefit District. The City collects a twenty dollar vehicle license fee pursuant to RCW 36.73.065 and RCW 82.80.140. Currently there are more than 75 TBD districts in Washington State. This revenue supports roadway striping, traffic signage, pothole repair, vegetation removal, street lights, pavement, signals, sidewalks and shoulders among other transportation issues such as safety concerns.

	Revenue - Transportation Benefit District Fees 108	2014 Actual Audited	2015 Actual	2016 Budget	2016 Estimate Year End	2017 Prelim Budget	Budget \$ Change	Budget % Change
1	Beginning Cash and Inv - Reserved					7,331	7,331	
2	TBD Car Tab Fees			60,000	67,331	102,000	42,000	70.0%
3	Total TBD Sources	-	-	60,000	67,331	109,331	49,331	82.2%

	Expenditures - Transportation Benefit District Fees 108	2014 Actual Audited	2015 Actual	2016 Budget	2016 Estimate Year End	2017 Prelim Budget	Budget \$ Change	Budget % Change
4	TBD Transfer to Street Fund		-	60,000	60,000	100,000	40,000	66.7%
5	Ending Cash and Inv - Reserved				7,331	9,331		
6	Total TBD Uses	-	-	60,000	67,331	109,331	49,331	82.2%



John Davies and his Candy Store at Baker Street and First Ave

## **Traffic Mitigation Fund**

The Traffic Mitigation Fund was created in August 2016 by Resolution 16-1118 for the purpose of receiving funds from the Enumclaw School District, an agreement with the city to contribute a portion of improving four intersections from the impact of a new school in Black Diamond. These improvement projects include intersections at Highway 169 and Roberts Drive, Baker Street, Third Ave and Park Street.

		2014			2016	2017		
	Revenue - Traffic Mitigation Fees 109	Actual	2015	2016	Estimate	Prelim	Budget \$	Budget %
		Audited	Actual	Budget	Year End	Budget	Change	Change
1	Beginning Cash and Inv - Reserved					74,255	74,255	
2	Traffic Mitigation Fees				74,055			
3	Interest on Investments				200	400	400	
4	Total Traffic Mitigation Sources				74,255	74,655	400	

	Expenditures - Traffic Mitigation Fees 109	2014 Actual Audited	2015 Actual	2016 Budget	2016 Estimate Year End	2017 Prelim Budget	Budget \$ Change	Budget % Change
5	Intersection Improvements					74,655	74,655	
6	Ending Cash and Inv - Reserved				74,255		-	
7	Total Traffic Mitigation Uses				74,255	74,655	74,655	



Black Diamond Garage

## **Internal Service Funds**

This fund is used for operations serving other funds or departments within the city.

Black Diamond has one such fund, Equipment Replacement that collects money
from other departments to build up resources to replace capital equipment, such as

Police and Fire vehicles as well as Public Works equipment.



Lombardinis Shurfine Market and 76 Gas Station on Roberts Drive

## **Equipment Replacement Funds**

Equipment Replacement Funds include Fire, Public Works and Police equipment replacements. Some examples of equipment are police and fire vehicles, and equipment for parks, street and utility operations.

## **Fire Equipment**

	Revenue - Equipment Replacement 510 100 Fire Equipment	2014 Actual Audited	2015 Actual	2016 Budget	2016 Estimate Year End	2017 Budget	Budget \$ Change	Budget % Change
1	Beginning Cash and Investments	3,507	68,596	48,876	46,118	40,318	(8,558)	-17.5%
2	Interest on Investments	11	95	50	200	200	150	300.0%
3	Transfer in Fire Impact Fund	15,366	15,366					
4	Transfer in REET 1	69,219		25,000			(25,000)	(1)
5	Subtotal Fire Equip Replacement Rev	84,596	15,461	25,050	200	200	(24,850)	-99.2%
6	Total Fire Equipment Replace Sources	88,103	84,057	73,926	46,318	40,518	(33,408)	-45.2%

	Expenditures - Equipment Replacement 510 100 Fire Equipment	2014 Actual Audited	2015 Actual	2016 Budget	2016 Estimate Year End	2017 Budget	Budget \$ Change	Budget % Change
1	Fire Truck Repairs and Maintenance	4,141	22,573	38,926	6,000	15,000	(23,926)	-61.5%
2	Capital Facility Study			25,000			(25,000)	-100.0%
3	Fire SCBA air Bottles			10,000				
4	Transfer to Fire Impact Fund		15,366					
5	Subtotal Fire Equipment Replace Expenditures	4,141	37,939	73,926	6,000	15,000	(58,926)	-79.7%
6	Ending Cash and Investments	83,962	46,118		40,318	25,518	25,518	
7	Total Fire Equipment Replace Uses	88,103	84,057	73,926	46,318	40,518	(33,408)	-45.2%

The Fire Department equipment budget includes \$42,517 for Fire Truck Repairs and maintenance in 2017.



1947 Ford/Howard-Cooper fire truck - Recently Renovated

## **Public Works Equipment**

	Revenue - Public Works Equipment Replacement 200	2014 Actual Audited	2015 Actual	2016 Budget	2016 Estimate Year End	2017 Prelim Budget	Budget \$ Change	Budget % Change
1	Beginning Cash and Investments	153,793	183,501	253,096	208,403	183,503	(69,593)	-27.5%
2	Transfer in Street Fund	10,000	10,000	10,000	10,000	10,000		
3	Transfer in Water Operating	10,000	10,000	10,000	10,000	10,000	-	-
4	Transfer in Sewer Operating	10,000	10,000	10,000	10,000	10,000	-	-
5	Transfer in Stormwater Operating	10,000	10,000	10,000	10,000	10,000	-	-
6	Transfer in REET 2		7,000	7,000	7,000	7,000	-	-
7	Interest on Investments	200	308	200	200	300	100	50%
8	Public Works Surplus	5,600						
9	Subtotal Revenue	45,800	47,308	47,200	47,200	47,300	100	0.2%
10	Total PW Equipment Replace Sources	199,593	230,809	300,296	255,603	230,803	(69,493)	-23.1%
	Expenditures - Equipment Replacement 510 200 Public	2014 Actual	2015	2016	2016 Estimate	2017 Prelim	Budget \$	Budget %
	Replacement 510 200 Public Works	Actual Audited	Actual	Budget	Estimate Year End	Prelim Budget	Change	Change
11	Replacement 510 200 Public Works Mowers - CIP Sewer 6	Actual			Estimate	Prelim Budget 15,000	<b>Change</b> 9,000	•
11 12	Replacement 510 200 Public Works Mowers - CIP Sewer 6	Actual Audited	Actual	Budget	Estimate Year End	Prelim Budget	Change	Change
	Replacement 510 200 Public Works Mowers - CIP Sewer 6 Back Hoe Repair- CIP Sewer 6	Actual Audited	Actual	Budget	Estimate Year End	Prelim Budget 15,000	<b>Change</b> 9,000	Change
12 13	Replacement 510 200 Public Works Mowers - CIP Sewer 6 Back Hoe Repair- CIP Sewer 6	Actual Audited	Actual	<b>Budget</b> 6,000	Estimate Year End 6,000	Prelim Budget 15,000	9,000 10,000	<b>Change</b> 150.0%
12 13	Replacement 510 200 Public Works  Mowers - CIP Sewer 6 Back Hoe Repair- CIP Sewer 6 PW Sander/Snowplow 4 Wheel Drive Truck	Actual Audited	Actual	<b>Budget</b> 6,000	Estimate Year End 6,000	Prelim Budget 15,000	Change 9,000 10,000 (20,000)	Change 150.0%
12 13 14 15	Replacement 510 200 Public Works  Mowers - CIP Sewer 6 Back Hoe Repair- CIP Sewer 6 PW Sander/Snowplow 4 Wheel Drive Truck	Actual Audited 10,537	<b>Actual</b> 6,151	<b>Budget</b> 6,000	Estimate Year End 6,000	Prelim Budget 15,000	Change 9,000 10,000 (20,000)	Change 150.0%
12 13 14 15	Replacement 510 200 Public Works  Mowers - CIP Sewer 6 Back Hoe Repair- CIP Sewer 6 PW Sander/Snowplow 4 Wheel Drive Truck Previous Purchases Subtotal Expenditures	Actual Audited 10,537	Actual 6,151 16,255	8udget 6,000 20,000 50,000	Estimate Year End 6,000 20,000 46,100	Prelim Budget 15,000 10,000	9,000 10,000 (20,000) (50,000)	Change 150.0% -100.0% -100.0%

The Public Works equipment replacement includes money for mowers and for back hoe repairs.



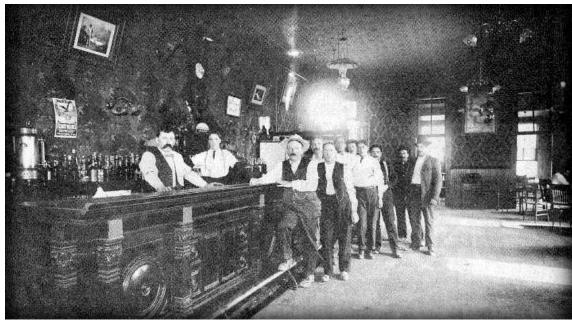
Lake Sawyer log dump, 1928. Courtesy of University of Washington Libraries, Special Collections, C. Kinsey

## **Police Equipment**

	Revenue - POLICE Equipment Replacement 300	2014 Actual Audited	2015 Actual	2016 Budget	2016 Estimate Year End	2017 Prelim Budget	Budget \$ Change	Budget % Change
1	Beginning Cash and Investments	21,993	28,296	9,800	26,487	26,087	16,287	166.2%
2	Transfer in REET 1	20,000						
3	Vehicle Conversion Grant - Radar	1,000						
4	Loan from Sewer					160,000		
5	Police Sale of Surplus	1,275				3,000		
6	Interest on Investments	11	41	20	100	150	130	650%
7	Subtotal Revenue	22,286	41	20	100	163,150	163,130	815650%
8	Total Police Equip Replace Sources	44,279	28,337	9,820	26,587	189,237	179,417	1827.1%

	Expenditures - POLICE Equipment Replacement 300	2014 Actual Audited	2015 Actual	2016 Budget	2016 Estimate Year End	2017 Prelim Budget	Budget \$ Change	Budget % Change
9	Replace 4 Patrol Cars - CIP L2					179,000	179,000	
10	Surplus Costs Police	50	995	500	500	500	-	
11	Police Radios	5872		9,320		9,737	417	4.5%
12	Police Vehicle Conversion Costs	10061	855				-	
13	Subtotal Expenditures	15,983	1,850	9,820	500	189,237	179,417	1827.1%
14	<b>Ending Cash and Investments</b>	28,296	26,487		26,087		-	
15	Total Police Equip Replace Uses	44,279	28,337	9,820	26,587	189,237	179,417	1827.1%

The Police Department will replace four aged patrol vehicles in 2017, and money is set aside in 2017 for the Police radio 750 MegaHertz conversion requirement.



Joe Krause stands behind his ornate bar in the turn-of-century Black Diamond. He kept the kegs cool in the stream, and older boys learned to build a dam upstream until a small pond formed. They would then break the dam and the kegs were set loose for the boys to find and partake of later!

# **Utility Funds**

Utility funds are used for services provided to the public on a user charge basis, similar to the operation of a commercial enterprise.

Black Diamond has Water, Sewer and Stormwater utilities.



Green River Gorge near Franklin

## **Water Operating Fund 401**

The Water Department provides safe high quality reliable drinking water to the residents of Black Diamond except for the residents on the Covington Water District around Lake Sawyer. The water utility is responsible for the operation and maintenance of the city's springs, fences, access roads, power lines, backup power, control systems, water storage tanks, water treatment systems, pump stations, water main, water quality testing, fire hydrants, meter reading and maintenance, and billing. The average Black Diamond household receives very high quality drinking water delivered to their house under pressure to drink, wash dishes, wash clothes, shower and bathe, brush teeth, cook, water plants and landscape, mop and clean, flush toilets and provide fire protection.

Building activity and the new elementary school construction project has increased water sales (miscellaneous) revenue in 2016, and is expected to increase in 2017. The 2017 wages and benefits primarily increased due to a 10% allocation of the City Clerk cost, and an increase in maintenance and finance costs.

	Revenue - Water Fund 401	2014 Actual Audited	2015 Actual	2016 Budget	2016 Estimate Year End	Prelim Budget 2017	Budget \$ Change	Budget % Change
1	<b>Total Beginning Cash and Investments</b>	125,340	160,302	161,635	222,708	301,679	140,044	86.6%
2	Water Charges	615,634	728,812	660,000	685,000	685,000	25,000	3.8%
3	Water Late Fees and Name Changes	18,409	23,623	19,000	21,000	22,000	3,000	15.8%
4	Subtotal Operating Revenue	634,043	752,435	679,000	706,000	707,000	28,000	4.1%
5	Interest, Refunds and Misc.	24,633	126	6,400	17,200	27,200	17,200	268.8%
6	Transfer in from Water Reserve	80,000	20,000	10,000	10,000		(10,000)	-100%
7	Palmer Coking Coal Contribution	99,362	98,499	102,848	98,420	98,000	(4,848)	-4.7%
8	Subtotal Other Revenue	203,995	118,625	119,248	125,620	125,200	5,952	5.0%
9	Total Revenue	838,039	871,061	798,248	831,620	832,200	33,952	4.3%
10	<b>Total Water Fund Sources</b>	963,379	1,031,363	959,883	1,054,328	1,133,879	173,996	18.1%

	Expenditures - Water Fund 401	2014 Actual Audited	2015 Actual	2016 Budget	2016 Estimate Year End	Prelim Budget 2017	Budget \$ Change	Budget % Change
11	Wages and Benefits	166,579	183,095	185,066	186,400	219,175	34,109	18.4%
12	Supplies	22,950	24,326	33,846	30,954	28,630	(5,216)	-15.4%
13	Services and Charges	216,877	212,941	241,601	204,866	233,933	(7,668)	-3.2%
14	Subtotal Operating Expenditures	406,405	420,363	460,513	422,220	481,738	21,225	4.6%
15	Debt Service - Water	381,672	378,292	320,430	320,429	318,897	(1,533)	-0.5%
16	To Water Portion Comp Plan Update	5,000						
17	To Capital Equipment Reserve	10,000	10,000	10,000	10,000	10,000	-	0.0%
18	Subtotal Other Expenditures	396,672	388,292	330,430	330,429	328,897	(1,533)	-0.5%
19	Total Expenditures	803,077	808,655	790,943	752,649	810,635	19,692	2.5%
20	Dedicated 3 Months Cash & Investments	101,601	105,066	115,128	105,555	119,426	4,298	3.7%
21	Unreserved C & I Balance	58,701	117,642	53,812	196,124	203,818	150,006	278.8%
22	Total Ending Cash and Investments	160,302	222,708	168,940	301,679	323,244	154,304	91.3%
23	Total Water Fund Uses	963,379	1,031,363	959,883	1,054,328	1,133,879	173,996	18.1%

## City of Black Diamond, Washington

#### 2017

## **Water Debt**

									2017				
Issue	Issue			Maturity	12/31/2016	2017	2017	2017	Water	Water	Total	Developer	Total Debt
Date	Amount	Type	Purpose	Date	debt owed	Principal	Interest	Debt Svs	Operating	Capt Res	Water	Reimb	Service
2006	180,000	PWTF	Cor Contrl	2022	67,250	11,250	338	11,588	11,588		11,588	0	11644
2005	3,407,063	PWTF	Tac 500mg	2024	1,572,184	197,070	8,274	205,344	205,344		205,344		205,344
	256,064	PWTF	Tac city 1st	2024									
	1,784,693	PWTF	Pump Fac,	2024	791,724	98,419	3,546	101,965				101,965	101,965
			Res & lines										
	5,447,820	PWTF			2,363,908	295,489	11,820	307,309	205,344	0	205,344	101,965	307,309
Totals	5,627,820				2,431,158	306,739	12,158	318,897	216,932	0	216,932	101,965	318,953
Total ne	otal net Water fund 2016 Debt Service								\$216,932	\$0	\$216,932	101,965	318,953

Less Developer Responsibility Palmer

\$791,724

Net	City	Lia	bility
-----	------	-----	--------

1,639,434



Skaters on Lake 14, circa 1915

<sup>\*</sup>Black Diamond holds a letter of credit from Palmer Coking for their balance owing of \$791,724 of PWTF Loan. included 2016 Est Interest.

	City of Black Diamond, WA								
	Water Utility Operating Fund S	Six Year F	orecast						
		2015	2016	2017	2018	2019	2020	2021	2022
1	Rate Increase	Actual 01/15 15%	Est Act	Budget	Budget	Budget	Budget	Budget	Budget
2	Beginning Cash and Investments	160,302	222,707	301,679	323,244	318,430	317,183	302,046	286,148
3	Operating Revenue	716,258	685,000	685,000	698,700	712,674	712,674	726,927	726,927
4	Misc. Revenue	36,304	38,200	49,200	50,184	51,188	52,211	53,256	54,321
5	Funding Reimbursement	0	0	0	0	0	0	0	0
6	Developer Debt Reimb	98,499	98,420	98,000	96,923	95,954	94,995	94,995	94,995
7	Transfer from Reserve	20,000	10,000	0					
8	Water Operating Revenue Sources	871,061	831,620	832,200	845,807	859,816	859,880	875,178	876,243
9	Water Fund Expenditures								
10	Salaries & Benefits	205,865	217,400	247,675	252,629	257,681	262,835	268,091	273,453
11	Allocation to Capt Projects	(22,769)	(31,000)	(28,500)	(29,070)	(29,651)	(30,244)	(30,849)	(31,466)
12	Caustic	11,181	13,000	10,000	10,200	10,404	10,612	10,824	11,041
13	Supplies	13,146	17,954	18,630	19,003	19,383	19,383	19,770	19,770
14	Electricity & Utilities	35,789	31,575	36,675	38,509	40,434	42,456	44,579	46,808
15	Insurance	27,940	26,056	26,151	27,459	28,831	28,831	30,273	30,273
16	Repairs & Maintenance	17,426	25,394	25,902	26,420	27,080	27,757	28,451	29,163
	Services & Charges	50,176	46,340	65,806	67,122	68,465	69,834	71,231	72,655
	B&O & Utility Tax	81,610	75,500	79,400	80,988	82,608	84,260	85,945	87,664
	Transfers to Cap Equip/Comp Plan	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
	Sub Total Operating Uses	430,363	432,219	491,739	503,258	515,235	525,724	538,315	549,361
	PWTF Debt Svs	331,832	320,429	318,897	317,362	315,828	314,294	312,761	312,761
	Water Meters- Sewer Loan	46,460							
	Future Debt Service or Capital Projects				30,000	30,000	35,000	40,000	50,000
	Subtotal Debt Service	378,292	320,429	318,897	347,362	345,828	349,294	352,761	362,761
25	Total Water Fund Uses	808,656	752,648	810,636	850,620	861,063	875,018	891,076	912,122
26	Ending Cash & Investment Balance	222,707	301,679	323,244	318,430	317,183	302,046	286,148	250,269
27	Change in Cash & Investments	62,405	78,972	21,564	(4,813)	(1,247)	(15,137)	(15,898)	(35,878)

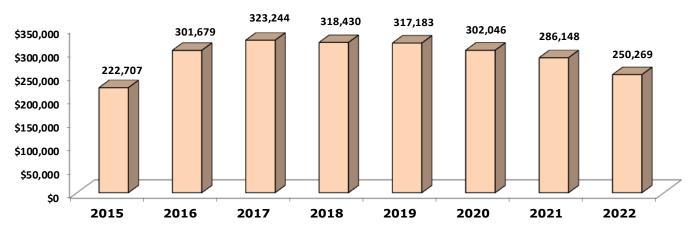
Cash & Investment Balance needs to cover three months of operating expenditures per city resolutions No. #08-850 & 13-866.

2017 & beyond includes revenue from water sales to 10 additional homes due to completion of Shake n Bake project

The six year forecast includes only 2% additional revenue from growth.

Current Water rates will cover 2% expenditure growth and allow funds to be accumulated to for future debt service or capital projects.

### **Projected Water Fund - Ending Fund Balance**



## **Sewer Operating Fund 407**

The Sewer Department collects sewage from the homes and businesses in the old section of town for treatment and discharge. The area around Lake Sawyer is primarily served by individual on-site waste water disposal septic system and a small area at the Northwest end of the Lake served by the Soos Creek Sewer system. The sewer utility provides for the planning, operation and maintenance of 17.5 miles of sewer lines and manholes, and 4 pump stations and provides local customer service and billing. This sewer utility also contracts with the King County for transmission and sewage treatment plant in Renton for treatment, discharge and bio-solids handling.

Of note is that even with rate increases, the revenue collected by the sewer utility has not been covering the cost of the operations, maintenance and administration. At some point the city will need to raise the local charges to bring the fund into balance. The 2017 Budget includes both a pass through 5.2% Metro Sewer Rate increase and the related city portion increase effective January 1, 2017.

	Revenue - Sewer Fund 407	2014 Actual Audited	2015 Actual	2016 Budget	2016 Estimate Year End	Prelim	Budget \$ Change	Budget % Change
1	Beginning Cash and Investments	126,682	141,294	117,641	131,720	124,688	7,047	6.0%
3	Sewer User Charges	708,966	756,155	742,000	777,000	815,000	73,000	9.8%
4	Miscellaneous Revenue	19,095	600	4,260	8,700	12,900	8,640	202.8%
5	Subtotal Operating Revenue	728,061	756,755	746,260	785,700	827,900	81,640	10.9%
6	Transfer in from Sewer Reserves	80,000	80,000	100,000	70,000	80,000	(20,000)	-20.0%
8	Total Revenue	808,061	836,755	846,260	855,700	907,900	61,640	7.3%
9	<b>Total Sewer Fund Sources</b>	934,743	978,049	963,901	987,420	1,032,588	68,687	7.1%

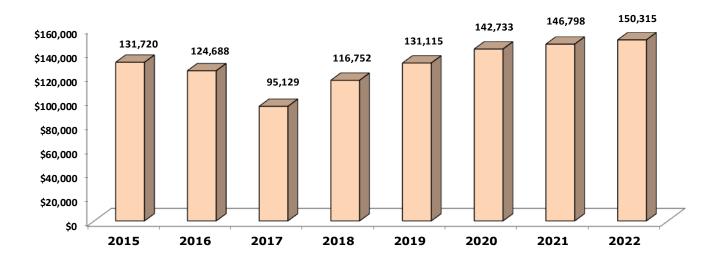
		2014			2016	2017		
	Expenditures - Sewer Fund 407	Actual	2015	2016	Estimate	Prelim	Budget \$	Budget %
		Audited	Actual	Budget	Year End	Budget	Change	Change
10	Wages and Benefits	164,804	192,115	184,190	181,830	219,346	35,156	19.1%
11	Supplies	5,879	6,847	12,126	10,529	10,390	(1,736)	-14.3%
12	Services and Charges	126,108	120,651	149,923	134,573	147,573	(2,350)	-1.6%
13	<b>Subtotal Operating Expenditures</b>	296,791	319,613	346,239	326,932	377,309	31,070	9.0%
14	Metro Sewer Charges	481,658	516,717	518,000	525,800	550,150	32,150	6.2%
15	Total Operating Expenditures	778,449	836,330	864,239	852,732	927,459	63,220	7.3%
16	Transfer-Sewer Portion Comp Plan Update	5,000						
17	Transfer to PW Equip Replacement Fund	10,000	10,000	10,000	10,000	10,000	-	0.0%
18	Subtotal Other Expenditures	15,000	10,000	10,000	10,000	10,000	-	0.0%
19	Total Expenditures	793,449	846,330	874,239	862,732	937,459	63,220	7.2%
20	Dedicated 3 Months Cash & Investments	74,198	79,903	86,560	81,733	95,129	8,569	9.9%
21	Unreserved Ending C & I	67,096	51,817	3,102	42,955		(3,102)	-100.0%
22	Total Ending Cash and Investments	141,294	131,720	89,662	124,688	95,129	5,467	6.1%
23	Total Sewer Fund Uses	934,743	978,049	963,901	987,420	1,032,588	68,687	7.1%

	City of Black Diamond, Washington												
	Sewer Utility Operating Fund	Six Year F	orecast										
		2015 Actual	2016 Est Act	2017 Budget	2018 Budget	2019 Budget	2020 Budget		Budget				
1	City Monthly Sewer Rate	\$19.97	\$20.37	\$20.51	\$25.00	\$25.00	\$30.00	\$30.00	\$32.00				
2	Beginning Cash and Investments	141,294	131,720	124,688	95,129	116,752	131,115	142,733	146,798				
3	Operating Revenue-City	234,861	251,200	265,000	323,300	323,300	387,960	387,960	415,117				
4	Operating Revenue-Metro	516,717	525,800	550,000	550,000	565,000	565,000	579,700	579,700				
5	Miscellaneous Revenue	5,177	8,700	12,900	13,287	13,686	14,096	14,519	14,955	3%			
6	Transfer fr Reserves/Rate Inc.	80,000	70,000	80,000	80,000	80,000	20,000	20,000	0	-			
7	Sewer Operating Revenue Sources	836,755	855,700	907,900	966,587	981,986	987,056	1,002,179	1,009,772				
8	Sewer Fund Expenditures												
9	Salaries & Benefits	206,384	214,240	246,846	251,783	256,819	261,955	267,194	272,538	2%			
10	Allocation to Capital Projects	(14,386)	(32,500)	(27,500)	(28,600)	(29,744)	(30,934)	(32,171)	(33,458)				
11	Supplies	6,847	10,529	10,390	10,598	10,810	11,026	11,246	11,471	2%			
12	Insurance	13,672	14,700	16,868	17,711	18,597	19,527	20,503	21,528	5%			
13	Services & Charges	53,936	65,563	70,155	71,558	72,989	74,449	75,938	77,457	2%			
14	St Util. & City Utility Tax	53,159	54,400	60,700	61,914	63,152	64,415	65,704	67,018				
15	Metro Reimbursement	516,717	525,800	550,000	550,000	565,000	565,000	579,700	579,700				
16	Transfers to Capital Equip	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	-			
17	Sub Total Operating Expenditures	846,329	862,732	937,459	944,964	967,623	975,438	998,114	1,006,254				
										ī			
18	Ending Cash & Investment Balance	131,720	124,688	95,129	116,752	131,115	142,733	146,798	150,315	l			

Cash & Investment Balance needs to cover three months of operating expenditures per City Resolutions No. #08-850 & 13-866. 2017 Estimates include the KC Metro Pass through rate increase and the annual city inflationary increase.

Growth or rate increases will need to be in place to cover costs. While the Sewer Reserves still has approximately \$601,874 at the end of 2016, the reserves would be depleted by 2019 if growth, rate increases or structural changes are not made. The Metro rate increases cause increases in State and City taxes which need to be covered out of the City share of the rate. The modest inflationary increases to the city portion are not keeping pace with expenditure increases. A rate study is planned for spring of 2017.

#### **Projected Sewer Operating Fund - Ending Fund Balance**



## **Stormwater Operating Fund 410**

The Stormwater Utility maintains 9 storm ponds, 9 miles of storm pipe, 572 catch basins, two bio-infiltration systems, one stormwater filter system and approximately 20 miles of ditches and flow paths. These activities help preserve the public road system and protect the environment. The city is also in charge of various activities dealing with controlling stormwater quality including education, enforcing stormwater codes on construction and new development, monitoring private stormwater systems maintenance, monitoring the effectiveness of city programs, monitoring water quality, participation in WIRA 9 Water Quality Initiative, providing coverage for the Endangered Species Act claims and reporting to the Department of Ecology.

The Stormwater Utility mitigates the storm water impact of urban living on the environment for \$16 per month per household. The 2017 Budget primarily increased due to a 10% allocation of City Clerk/HR and maintenance costs.

	Revenue - Stormwater Fund	2014 Actual	2015	2016	2016 Estimate	Prelim Budget	Budget \$	Budget %
	410	Audited	Actual	Budget	Year End	2017	Change	Change
1	Beginning Cash and Investments	81,656	90,498	105,818	102,303	101,824	(3,994)	-3.8%
2	Stormwater Charges	331,801	350,820	343,000	364,380	375,000	32,000	9.3%
3	Stormwater Protection Inspection Fee	3,515	4,408	6,000	6,000	8,000	2,000	33.3%
4	PW Perm- Insp, Eng Civil Allocation	534	2,079	800	4,300	6,000	5,200	650.0%
5	<b>Total Operating Revenue</b>	335,849	357,307	349,800	374,680	389,000	39,200	11.2%
6	Interest and Refunds	86	199	120	650	800	680	567%
7	Funding Reimburse for PW Staff	18,505	-	-			-	
8	Total Revenue	354,439	357,506	349,920	375,330	389,800	39,880	11.4%
9	<b>Total Stormwater Fund Sources</b>	436,096	448,004	455,738	477,633	491,624	35,886	7.9%

	Expenditures - Stormwater Fund 410	2014 Actual Audited	2015 Actual	2016 Budget	2016 Estimate Year End	2017 Prelim Budget	Budget \$ Change	Budget % Change
10	Wages and Benefits	166,063	190,974	182,548	181,721	217,466	34,918	19.1%
11	Supplies	5,902	7,130	13,186	11,250	11,510	(1,676)	-12.7%
12	Total Services and Charges	148,532	137,597	165,062	172,838	174,854	9,792	5.9%
13	To Capital Equipment Reserve & Other	15,000	10,000	10,000	10,000	10,000	-	0.0%
14	Sub Total Expenditures	335,498	345,701	370,796	375,809	413,830	43,034	11.6%
15	Debt Service	10,100						
16	Total Expenditures	345,598	345,701	370,796	375,809	413,830	43,034	11.6%
17	Dedicated Ending Cash & Investments	90,498	102,303	84,942	101,824	77,794	(7,148)	-8.4%
18	Total Stormwater Fund Uses	436,096	448,004	455,738	477,633	491,624	35,886	7.9%

	City of Black Diamond										
	<b>Stormwater Operating Utility</b>	Fund Six	Year For	ecast							
					:	\$2.00 Rate i	ncrease 201	.8			
		2014	2015	2016	2017	2018	2019	2020	2021	2022	
		Actual	Actual	Est Act	Budget	Budget	Budget	Budget	Budget	Budget	
1	Possible Monthly Rates	16.00	16.00	16.00	16.00	18.00	18.00	18.00	18.00	18.00	
2	Beginning Cash and Investments	81,656	90,498	102,303	101,824	77,794	92,858	108,423	110,957	109,142	
3	Operating Revenue-City	331,801	350,820	364,380	375,000	421,875	430,313	438,919	447,697	456,651	
4	Misc Revenue	4,135	6,686	10,950	14,800	15,096	15,398	15,706	16,020	16,340	2%
5	Funding Reimbursement	18,504	0	0	0	0	0	0	0	0	
6	Total Stormwater Fund Sources	354,440	357,506	375,330	389,800	436,971	445,710	454,625	463,717	472,991	
7	Stormwater Fund Expenditures										
8	Salaries & Benefits	175,260	205,293	214,221	244,966	249,865	254,863	254,863	259,960	259,960	2%
9	Proj Mgmt-S&B allocation	(15,197)	(14,319)	(32,500)	(27,500)	(28,050)	(28,611)	(28,611)	(29,183)	(29,183)	2%
10	Supplies	10,599	7,130	11,250	11,510	11,740	11,975	11,975	12,215	12,215	2%
11	Services & Charges	74,421	67,898	93,072	93,493	95,363	97,270	99,216	101,200	103,224	2%
12	Add Street Cleaning & Mtc.				0	0	0	20,000	25,000	30,000	
13	B&O & Utility Tax	75,415	69,698	79,766	81,361	82,989	84,648	84,648	86,341	86,341	2%
14	Transfers to Cap Equip/Comp Plan	15,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	0
15	Sub Total Operating Uses	335,498	345,701	375,809	413,830	421,907	430,145	452,090	465,532	472,556	
16	Debt Svs-Sewer Loan	10,100									
17	Total Stormwater Fund Uses	345,598	345,701	375,809	413,830	421,907	430,145	452,090	465,532	472,556	
18	Ending Cash & Investment Balance	90,498	102,303	101,824	77,794	92,858	108,423	110,957	109,142	109,577	
19	Change in Cash & Investments	8,842	11,805	(479)	(24,030)	15,064	15,565	2,534	(1,815)	435	

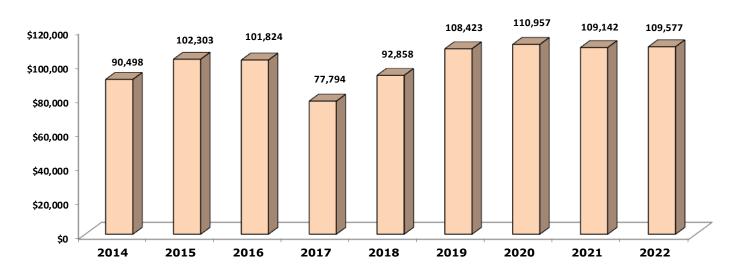
Cash & Investment Balance needs to cover three months of operating expenditures per city resolutions No. #08-850 & 13-866.

A potential \$2.00 rate increase was calculated for 2018 to show how this would affect cash balances.

Operating Revenue does not support Street Cleaning and Maintenance until 2020 to 2022.

Growth from Oak Pointe is only included at 2%, If growth occurs at a faster pace, the amount of rate increase will vary.

#### **Projected Stormwater Fund - Ending Fund Balance**



# **Capital Funds**

Capital Projects funds are used to account for the construction or acquisition of buildings, equipment and roads. Depending on its use, a fixed asset may instead be financed by a special revenue fund or a proprietary fund. A capital project fund exists only until completion of the project.



Early Black Diamond Band

## Real Estate Excise Tax 1 - Fund 310

Washington State levies a real estate excise tax (REET) on all property sales of 1.28% of a property's full selling price. A locally-imposed tax is also authorized, though the rate and uses of the funds differ by population size and whether the city or county is planning under the Growth Management Act (GMA). All cities are allowed to levy a 0.25% tax on property sales (REET 1), cities and counties that are planning under the GMA may also levy a second quarter percent tax (REET 2).

Black Diamond levies both REET 1 and REET 2, combined to bring total Real Estate Excise Tax to 1.78%. Every city in King County levies both REET 1 and 2, with the exception of Skykomish, which collects .25%. This REET 1 fund, is specifically to be used for General Government Capital Projects, Fund 310, and General Government Capital Expenditures in the 510 Fund. After December 31, 2016, there are increasing limitations on REET monies used for maintenance.

	Revenue - General Government REET Fund 310	2014 Actual Audited	2015 Actual	2016 Budget	2016 Estimate Year End	Prelim	Budget \$ Change	Budget % Change
1	Beginning Cash and Investments	229,144	186,508	133,341	130,258	152,758	19,417	14.6%
2	R1 1.4% REET-King County	65,059	85,855	95,000	150,000	113,000	18,000	18.9%
3	LGIP Investment Interest	178	172	150	500	700	550	366.7%
4	Subtotal REET 1 Revenue	65,237	86,027	95,150	150,500	113,700	18,550	19.5%
5	Total REET 1 Sources	294,381	272,535	228,491	280,758	266,458	37,967	16.6%

	Expenditures - General Government REET Fund 310	2014 Actual Audited	2015 Actual	2016 Budget	2016 Estimate Year End	2017 Prelim Budget	Budget \$ Change	Budget % Change
6	Transfer to 310 General Govt Capital	62,873	135,277	96,000	96,000	123,500	27,500	28.6%
7	Transfer to 510 Police and Fire Equip.	45,000	7,000	32,000	32,000	7,500	(24,500)	-76.6%
8	Subtotal Gen Govt REET 1 Expenditures	107,873	142,277	128,000	128,000	131,000	3,000	2.3%
9	Ending Cash and Investments	186,508	130,258	100,491	152,758	135,458	34,967	34.8%
10	Total REET 1 Uses	294,381	272,535	228,491	280,758	266,458	37,967	16.6%



Most of the Pacific Coal Mining Company houses were constructed from local timber by the 35 carpenters the company had hired to build Black Diamond.

## **General Government Capital Projects Fund 310**

The 310 General Government Capital Project Fund is primarily funded by REET 1 and grants. Projects planned include funds to acquire land for the Ginder Creek property rehab. Also money has been set aside for the Comp Plan Update, police and government technology, and signs for the gym and for way-finding.

	Revenue - Gen Govt Capital Fund	2014			2016	2017		
	•	Actual	2015	2016	Estimate	Prelim	Budget \$	Budget %
	310	Audited	Actual	Budget	Year End	Budget	Change	Change
	Beginning Cash and Investments	280,382	201,200	170,819	136,942	23,795	(147,024)	-86.1%
1	Transfer in REET 1	62,873	135,277	91,000	96,000	123,500	32,500	35.7%
2	Transfer In-Sewer	15,000	-			15,000	15,000	
3	King Co Parks Tax Levy	9,202	9,804	9,000	9,000	9,000	-	0.0%
4	Seattle Port Alliance Sign Grant					6,000		
5	Grant Matching Funds	20,975		5,000	5,000	2,500	(2,500)	-50.0%
6	County Conservation Futures Grant		-	35,000	-	-	(35,000)	-100.0%
7	DOE Grant Lk Sawyer/AVMF-Weed Contr	6,635	-	16,424	-	-	(16,424)	-100.0%
8	Grant for Comp Plan	9,000	-	-	-	-		
9	Total Revenue	123,684	145,081	156,424	110,000	156,000	(424)	-0.3%
10	Total General Govt Capital Sources	404,066	346,281	327,243	246,942	179,795	(147,448)	-45.1%

	Expenditures - Gen Govt Capital Fund 310	2014 Actual Audited	2015 Actual	2016 Budget	2016 Estimate Year End	2017 Prelim Budget	Budget \$ Change	Budget % Change
11	City Comprehensive Plan Update - CIP G4	15,978	142,948	96,000	96,000	35,000	(61,000)	-63.5%
12	E Ginder Creek Rehab & Trail Project - CIP P7	14,444	-	90,000	-	44,000	(46,000)	-51.1%
13	General Government Technology - CIP G1	28,684	7,153	40,653	40,653	35,000	(5,653)	-13.9%
14	Signs for Gym and Wayfinding - CIP G5					17,000	17,000	
15	Police Technology - CIP L1	11,059	5,097	30,532	30,532	15,000	(15,532)	-50.9%
16	City Campus Improvements - CIP G2	43,033	27,226	4,374	4,374	5,000	626	14.3%
17	Grant Matching - CIP P2	21,000		7,500	7,500	2,500	(5,000)	-66.7%
18	Capital Facility Allocation	18,119	9,522	25,000	25,000		(25,000)	-100.0%
19	In City -Forest Open Space Land	5,905	132	19,096	19,000		(19,096)	-100.0%
20	Transportaion Benefit District	-	838	14,000	-		(14,000)	-100.0%
21	Tree Mitigation	426	-	88	88		(88)	-100.0%
22	Prior Projects	44,219	16,423				-	
23	Subtotal Expenditures	202,866	209,339	327,243	223,147	153,500	(173,743)	-53.1%
24	Ending Cash and Investments	201,200	136,942		23,795	26,295	26,295	
25	Total General Govt Capital Uses	404,066	346,281	327,243	246,942	179,795	(147,448)	-45.1%

### Real Estate Excise Tax 2 – Fund 320

The collection of REET 2 is authorized by RCW 8245.010 and can be used for capital projects. This part of the real estate excise tax may only be levied by cities that plan under the Growth Management Act.

Specifically, one quarter percent of the real estate excise tax is to be used for public works projects for planning, acquisition, construction, reconstruction, repair, replacement, rehabilitation, or improvement of streets, roads, highways, sidewalks, street and road lighting systems, traffic signals, bridges, domestic water systems, storm and sanitary sewer systems, planning, construction, reconstruction, repair, rehabilitation, or improvement of parks.

Midyear in 2011 the Washington State Legislature authorized for five years the usage of up to \$100,000 of REET monies for the maintenance of capital assets, but after December 31, 2016, there are increasing limitations on REET monies used for maintenance. REET 2 monies in Black Diamond are transferred to Fund 320 for Street and Public Works capital projects. For detailed projects, see the 320 Fund section on the next page.

	Revenue - Pub Works REET Fund 320	2014 Actual Audited	2015 Actual	2016 Budget	2016 Estimate Year End	Prelim	Budget \$ Change	Budget % Change
1	Beginning Cash and Investments	278,056	155,904	116,024	111,911	152,411	36,387	31.4%
2	R2 1/4% REET Tax-K/C	65,059	85,855	95,000	150,000	113,000	18,000	18.9%
3	LGIP Investment Interest	188	152	120	500	700	580	483.3%
4	Subtotal REET 2 Revenue	65,248	86,007	95,120	150,500	113,700	18,580	19.5%
5	Total REET 2 Sources	343,304	241,911	211,144	262,411	266,111	54,967	26.0%

	Expenditures - Pub Works REET Fund 320	2014 Actual Audited	2015 Actual	2016 Budget	2016 Estimate Year End	2017 Prelim Budget	Budget \$ Change	Budget % Change
6	Transfer out to Street Fund	50,000	50,000	50,000	50,000	-	(50,000)	-100.0%
7	Transfer out 320 PW Capital	77,700	80,000	60,000	60,000	135,226	75,226	125.4%
8	Transfers to Prior Projects	59,700						
9	Subtotal REET 2 Revenue	187,400	130,000	110,000	110,000	135,226	25,226	22.9%
10	Ending Cash and Investments	155,904	111,911	101,144	152,411	130,885	29,741	29.4%
11	Total REET 2 Sources	343,304	241,911	211,144	262,411	266,111	54,967	26.0%

The Public Works Capital Projects Fund 320 receives funds largely from grants and REET 2, for street, sidewalk, trail and capital facilities projects. Projects in the budget for 2017 include Roberts Drive rehabilitation, citywide chip and seal, and asphalt overlay.

Street projects that are 100% developer funded, are planned for 2017 but are not included in the 2017 Budget. They are T3 – Annexation Road (now Villages Parkway SE, T4 – Lake Sawyer Road Extension (now Willow/Dogwood), T19 – Roberts Dr/Lake Sawyer Rd Extension, and T17 – Ravensdale/169 Interchange for a total of \$5,900,000. Project T9, 232nd Ave SE, was deferred by Public Works until 2018.

	Revenue - Public Works Capital Fund	2014			2016			
	320	Actual	2015	2016	Estimate	2017	Budget \$	Budget %
	<u></u>	Audited	Actual	Budget	Year End	Budget	Change	Change
	Beginning Cash and Investments	159,314	134,528	295,002	175,358			0.0%
1	Transfer in REET 2	137,400	80,000	60,000	25,000	187,476	127,476	212%
2	Robert Dr Rehab-TIB 6-P-800-002-1		65,154	1,225,903	167,805	1,079,867	(146,036)	-12%
3	Jones Lake Grant TIB Grant			135,219	98,584		(135,219)	-100%
4	224th Ave SE Asphalt Overlay Grant					255,000	255,000	
7	Street Light Replacement Grant				58,300		-	
8	Grant Matching					5,765	5,765	
9	Chip Seal Grant			117,087			(117,087)	-100%
10	CDBG Grant			210,000			(210,000)	-100%
11	Prior Projects	355,383	37,890				-	
12	Subtotal Pub Works Cap. Fund	492,783	183,044	1,748,209	349,689	1,528,108	(220,101)	-12.6%
13	Total Pub Works Cap Fund Sources	652,097	317,572	2,043,211	525,047	1,528,108	(515,103)	-25.2%

	Expenditures - Public Works Capital Fund 320	2014 Actual Audited	2015 Actual	2016 Budget	2016 Estimate Year End	2017 Budget	Budget \$ Change	Budget % Change
14	Roberts Drive Reconstruction - CIP T2	9,314	80,165	1,431,224	194,485	1,158,108	(273,116)	-19.1%
15	224th Ave SE Asphalt Overlay Grant - CIP T6					300,000	300,000	
16	Grant Matching - CIP T13	83,931	32,089	48,646	48,646	40,000	(8,646)	-17.8%
17	Street Overlays, Repairs and Signs - CIP T1	73,380	9,832	178,097	48,372	30,000	(148,097)	-83.2%
18	Jones Lake Project	-	-	165,244	165,244		(165,244)	-100.0%
19	Capital Project Updates	-	12,493	10,000	10,000		(10,000)	-100.0%
20	First Avenue Sidewalk	-	-	210,000	-		(210,000)	-100.0%
21	Street Light Replacement				58,300		-	
22	Prior Projects	345,143	7,636				-	
23	Subtotal Pub Works Cap. Project Revenue	511,768	142,214	2,043,211	525,047	1,528,108	(515,103)	-25.2%
24	Ending Cash and Investments	140,329	175,358					
25	Total Pub. Works Cap. Project Sources	652,097	317,572	2,043,211	525,047	1,528,108	(515,103)	-25.2%

## **WSFFA Fund 402**

The Water Supply Facility Funding Agreement (WSFFA) holds the budget for implementation of various water sources, storage, springs rehabilitation and water transmission projects, funded by major property owners within the city according to the Water Supply and Facilities Funding Agreements.

The concept to rehabilitate the city's water source has shifted from trying to protect and rehabilitate the existing open springs, replacing pipes over the steep slope, and reconstructing the river crossing, to tapping an artesian spring on the north side of the river, changing the water right point of withdrawal, and securing an easement from State Parks.

This capacity and system reliability project includes a new pumping system, an updated chlorine system, and replacing the transmission main back to Black Diamond. The City's draft Capital Improvement Plan 2017 – 2022 describes this project in more detail.

		2014			2016			
		Actual	2015	2016	Estimate	2017	Budget \$	<b>Budget %</b>
	Revenue - WSFFA Fund 402	Audited	Actual	Budget	Year End	Budget	Change	Change
1	Beginning Cash and Investments	59,851	157,283	70,000	75,679	70,000	-	0.0%
2	Developer Contribution	88,761	25,070	560,000	140,878	464,500	(95,500)	-17.1%
3	Investment Interest	63	153	150	600	500	350	233.3%
4	PCC Springs Contribution	29,059						
5	Subtotal WSFFA Revenue	117,883	25,223	560,150	141,478	465,000	(95,150)	-17.0%
6	Total WSFFA Sources	177,734	182,506	630,150	217,157	535,000	(95,150)	-15.1%

	Expenditures - WSFFA Fund 402	2014 Actual Audited	2015 Actual	2016 Budget	2016 Estimate Year End	2017 Prelim Budget	Budget \$   Change	Budget % Change
7	Springs Permits, Wat Rights, Easements W2			300,000	131,157	150,000	(150,000)	-50%
8	Springs Chlorine - CIP W2	20,319	72,350	100,000	-	260,000	160,000	160%
9	Springs Legal, Management & Admin W2	132	34,477	90,000	10,000	-	(90,000)	-100%
10	Springs Staff Allocation - CIP W2			70,000	6,000	55,000	(15,000)	-21.4%
11	Subtotal WSFFA Expenditures	20,451	106,827	560,000	147,157	465,000	(95,000)	-17.0%
12	Ending Cash and Investments	157,283	75,679	70,150	70,000	70,000	(150)	0%
13	Total WSFFA Uses	177,734	182,506	630,150	217,157	535,000	(95,150)	-15.1%

Capital Projects associated with the Water Utility are included here. The city collects capital facility charges from new customers when they connect to the water system to cover the cost of new capacity, adding project and upgrades to the existing water system, and to cover debt service for the acquisition of water supply. Very little capital facility funds have been collected in recent years because of very little growth. Net revenue from customer charges after paying for regular maintenance and operations are to cover the cost of system replacement projects in this fund. However the Water Operations fund has not been able to generate net revenue in order to set aside funds for repair or replacement projects. More detail on these and other projects can be found in the draft Capital Improvement Plan 2017 – 2022.

	Revenue - Water Capital Fund 404	2014 Actual Audited	2015 Actual	2016 Budget	2016 Estimate Year End	2017 Prelim Budget	Budget \$ Change	Budget % Change
1	Beginning Cash and Investments	441,809	331,666	287,700	274,195	177,147	(110,553)	-38.4%
2	Water Connection Charges	26,439	22,389	41,830	60,000	60,000	18,170	43.4%
3	CDBG Grant		33,829	191,171	187,600		(191,171)	-100.0%
4	Internal Transfer In		19,000	56,000	102,000	65,000	9,000	16.1%
5	Loan from Drinking Water State Fund			140,000				
6	Misc. and Investment Interest	1,368	453		900	500	500	
7	Subtotal Water Capital Fund Revenue	27,807	75,671	429,001	350,500	125,500	(303,501)	-70.7%
8	Total Water Capital Fund Sources	469,616	407,337	716,701	624,695	302,647	(414,054)	-57.8%

	Expenditures - Water Capital Fund 404	2014 Actual Audited	2015 Actual	2016 Budget	2016 Estimate Year End	2017 Prelim Budget	Budget \$ Change	Budget % Change
9	Downtown Water Replacement	44	62,318	356,171	305,548		(356,171)	-100.0%
10	Water Comprehensive Plan - CIP W3		1,848	111,000	30,000	30,000	(81,000)	-73.0%
11	Water Telemetry Project		11,902	13,000				
12	Water Rate Study			5,000			(5,000)	-100.0%
13	Asbestos Water Main Replace Survey W5					5,000	5,000	
14	Transfer to Internal Projects		19,000	56,000	102,000	65,000	9,000	16.1%
15	4.3 Mil Gal Reservior Maint Project W1	31,796	18,074	9,600		36,000	26,400	275.0%
16	Transfer to Water Operating for Debt	80,000	20,000	10,000	10,000		(10,000)	-100.0%
17	Prior Projects	26,110						
18	<b>Subtotal Water Capital Expenditures</b>	137,950	133,142	560,771	447,548	136,000	(424,771)	-75.7%
19	Ending Cash & Invest Unreserved	331,666	274,195	155,930	177,147	166,647	10,717	6.9%
20	Total Water Capital Fund Uses	469,616	407,337	716,701	624,695	302,647	(414,054)	-57.8%

Preliminary engineering for the Cedarbrook Sewer Main project is scheduled for 2017 in the Sewer Capital fund. The sewer fund is loaning \$160,000 to the Police Equipment Replacement fund to replace four patrol vehicles in 2017. More detail on these and other Sewer projects are in the Draft Capital Improvement Plan 2017 – 2022.

	Revenue - Sewer Capital Fund 408	2014 Actual Audited	2015 Actual	2016 Budget	2016 Estimate Year End	2017 Prelim Budget	Budget \$ Change	Budget % Change
1	Beginning Cash and Investments	900,860	791,642	711,000	701,374	601,874	(109,126)	-15.3%
2	Connection Hookup Fees	7,871	9,550	16,540	10,000	10,000	(6,540)	-39.5%
3	Interest and Miscellaneous	1,556	1,250		2,500	2,500	2,500	
4	Debt Repayment	56,584	46,460					
5	Transfer in from Internal Project		9,791	10,000	13,000	89,000	79,000	790.0%
6	Transfers in from Other Funds					30,000	30,000	
7	Subtotal Sewer Capital Revenue	66,011	67,051	26,540	25,500	131,500	104,960	395.5%
8	<b>Total Sewer Capital Fund Sources</b>	966,871	858,693	737,540	726,874	733,374	(4,166)	-0.6%

	Expenditures - Sewer Capital	2014			2016	2017		
	Fund 408	Actual	2015	2016	Estimate	Prelim	Budget \$	Budget %
		Audited	Actual	Budget	Year End	Budget	Change	Change
9	Transfer out to Sewer Operating	80,000	80,000	100,000	100,000	80,000	(20,000)	-20.0%
10	Sewer Rate Study			3,000			(3,000)	-100.0%
11	Infiltration and Inflow - CIP S2		8,906	25,000		25,000	-	0.0%
12	Morganville Sewer Lift Station	30,830	31,543					
13	Preserve Sewer Treatment Plant	9,592	18,104					
14	Preserve Sewer Lagoon		8,975	15,000	15,000			
15	Prior Projects	40,017						
16	Loan for Police Cars - CIP L2					160,000	160,000	
17	Transfer out to Internal Projects		9,791	10,000	10,000	89,000	79,000	790.0%
18	Facility and Fencing Improvements - CIP S1					59,000	59,000	
19	Cedarbrook Sewer Main - CIP S3					35,000	35,000	
20	Subtotal Sewer Capital Fund Expenditures	160,439	157,319	153,000	125,000	448,000	295,000	192.8%
21	Ending Cash and Investments	806,432	701,374	584,540	601,874	285,374	(299,166)	-51.2%
22	Total Sewer Capital Fund Uses	966,871	858,693	737,540	726,874	733,374	(4,166)	-0.6%

The Stormwater Capital Fund provides for stormwater improvement projects in Black Diamond. The City has been fortunate to receive Department of Ecology grants in recent years for projects. Details on these and other projects scheduled over the next six years are found in the draft CIP.

	Revenue - Stormwater Capital 410	2014 Actual Audited	2015 Actual	2016 Budget	2016 Estimate Year End	2017 Prelim Budget	Budget \$ Change	Budget % Change
1	Beginning Cash and Investments		20,528		59,189	56,189	56,189	
2	Opportunity Grant - N. Commerical Storm					25,000	25,000	
3	Grant Matching	60,000						
4	King County Culvert Grant				30,000			
5	Stormwater DOE Grants		143,791	50,000		47,000	(3,000)	-6.0%
6	Subtotal Stormwater Capital Revenue	60,000	143,791	50,000	30,000	72,000	22,000	44.0%
7	Total Stormwater Capital Sources	60,000	164,319	50,000	89,189	128,189	78,189	156.4%

	Expenditures - Stormwater Capital 410	2014 Actual Audited	2015 Actual	2016 Budget	2016 Estimate Year End	2017 Prelim Budget	Budget \$ Change	Budget % Change
8	North Commercial Storm Pond - D3					25,000	25,000	
9	Stormwater DOE Grant Improvements		44,974	50,000		25,000	(25,000)	-50.0%
10	Replace Covington Creek Culverts - CIP D2					22,000	22,000	
11	Lawson Hills Strm Pnd Sediment Removal D1					10,000	10,000	
12	Shared Facility Upgrades - S1 Portion					10,000	10,000	
13	Stormwater Pond Design and Misc	34,446	59,714		3,000		-	
14	King County Culvert		442		30,000		-	
15	Subtotal Stormwater Capital Revenue	34,446	105,130	50,000	33,000	92,000	42,000	84.0%
16	Ending Cash and Investments	25,554	59,189		56,189	36,189	36,189	
17	Total Stormwater Capital Uses	60,000	164,319	50,000	89,189	128,189	78,189	156.4%



Soccer at Flaming Geyser



**City of Black Diamond** 

#### **Financial Management Policies**

## Per Resolution 08-560 Updated for Long Term Planning Per Resolution 13-866

#### **Background and Purpose**

Financial policies provide guidelines for City of Black Diamond's leaders to ensure sound decision-making that safeguards core services while moving the community forward to achieve its vision. Good financial management ensures the City is able to withstand economic fluctuations, maintain focus on the entire financial picture, and adjust to the changing service needs of the community of Black Diamond.

This policy incorporates past financial practices in defining the current policies to be used by the City to meet its obligations and operate in a financially prudent manner. These policies have been established to provide general fiscal guidelines and are intended to provide sound direction in the management of the City's financial affairs.

#### **Operating Budget Policies**

General budget policies ensure service levels are reasonable and attainable and that budget documents detailing revenues and expenditures accurately reflect Council and community goals. The City of Black Diamond budget procedures are in compliance with the Revised Code of Washington, Chapter 35A.33. The City budgets annually on the calendar year beginning January 1<sup>st</sup> and ending December 31<sup>st</sup>. The City Council shall adopt the budget by Ordinance at the fund level. Amendments to the budget that change fund totals will be adopted by the Council through an Ordinance, which is usually done mid-year and year-end.

#### Citizen Involvement

Citizen involvement shall be encouraged in the budget decision-making process through public hearings and study sessions.

#### **Service Level Determinations**

The City Council will establish municipal service levels and priorities for the upcoming year to guide staff in developing goals, objectives and budget proposals.

#### **Conservative Budgeting**

The City will use a conservative budgeting approach and accepted analytical techniques including trending, per capita estimates of intergovernmental revenue and sales and property tax estimates based on prior year revenues adjusted for reasonable known growth factors. All positions will be budgeted for a full year.

#### **Long Term Financial Planning**

Long-term financial planning is the process of aligning financial capacity with long-term service objectives. Financial forecasting is the process of projecting revenues and expenditures over a long-term period, using assumptions about economic conditions, future spending scenarios, and other salient variables.

The City shall, utilizing best available, cost-effective practices, engage in collaborative long-term financial planning as part of its overall budget process. To provide insight into future financial planning, such long-term financial planning should combine financial forecasting and analysis with a strategic operational perspective. The overall goals of long-term financial planning\* are to:

- 1. <u>Balance–Budgets</u>: Recognize the long-term impacts of today's decisions, setting the stage for balanced budgets in successive years by avoiding temporary solutions.
- 2. <u>Reduce Conflict During Budgeting</u>: Organize financial planning around a consensus-based set of service and financial goals, which sets boundaries on the budget process and creates an understanding of budget priorities.
- 3. <u>Manage Growth</u>: Optimize the City's ability to sustain operations and support service levels through a financial strategy that balances the needs of new and existing residents.
- 4. <u>Stabilize Rates</u>: Identify potential peaks and valleys in future revenues and expenses, allowing the City to take countervailing action ahead of time.
- 5. <u>Provide Planned Services</u>: Provide a process for making decisions about the level of service that government will provide over a multi-year period.

\*Note: See, Government Finance Officers Association, Long-Term Financial Planning for Governments, www.gfoa.org/ltfp - ltfp@gfoa.org.

#### **Maintenance of Facilities and Equipment**

Adequate maintenance and replacement of the City's facilities, equipment and technology will be provided for in either the operating or capital budget. As practicable, these expenses will be forecasted in an equipment replacement fund in the operating budget.

#### **Sustainable Revenue Sources**

Ongoing operating program costs will not exceed the amount of ongoing revenue to finance those costs. The ongoing revenue will be identified along with new program costs. Cash balances in excess of the amount required to maintain strategic reserves will be used to fund one-time or non-recurring costs. In the event a fund has an emergency or economic downturn, resources from reserves may be used provided that they are replaced with in the next five years.

#### **Cost Recovery**

All taxpayers should not pay for a service that benefits only certain individuals. Therefore, fees will be established where possible to recover costs of such services or programs. Fees for services will be reviewed and adjusted as necessary and at least once a year. Based on Council direction, general taxpayer revenues may be used to subsidize all or a portion of the cost of services.

#### **Fund Balance Reserve Policies**

Adequate fund balance and reserve levels help mitigate short-term emergencies and the effect of fluctuations in the economy, as well as assist in the financial strength of the City's bond ratings.

#### **Operating Fund Balance Reserves**

The City's goal is to achieve a 10% reserve of anticipated expenditures in the General Fund Balance over the next five years or more. The reserve will be used to meet seasonal cash flow demands, provide a financial cushion in an economic downturn and meet emergency needs. In the event that the fund balance falls below that amount, the City will work to restore the balance with cost reductions, rate increases and other measures within five fiscal years.

#### **Contingency Reserve Fund**

A Contingency Reserve Fund may also be maintained in accordance with state law (RCW 35.A.33.145) to meet any municipal extent that could have not been reasonably known at the time of adopting the annual budget. The target balance may be consistent with state law at \$.375 per \$1,000 of assessed valuation.

#### **Utility Operating Policies**

City utilities are enterprise funds and therefore need to maintain a revenue and expense structure that allows them to be self-supporting with adequate revenue that pays for maintenance, operations, debt service and capital costs. Adequate reserves, rate analyses and budgetary policies steer the utilities toward ongoing self-sufficiency.

#### **Utility Rates and Fees**

As enterprise funds, all utilities will be self-supporting through rates, connection charges and other fees. Whenever practical, smaller utility increases will be considered more frequently, to avoid large jump in rate payer bills. Revenue will pay maintenance, operation, debt service and provide funds for capital repairs and improvements. Rates and fees will be reviewed at least biennially and adjusted to adequately reflect the cost of services. Every five years a detailed rate analysis will take place to ensure financial solvency of the utilities.

#### **Utility Fund Reserves**

All utilities will be operated in a manner to ensure an ending annual reserved fund balance in an amount equal to 90 days of annual operational appropriations. In the event that the fund balance falls below that amount or a new utility is formed, the City will work to restore the balance to that level with cost reductions, rate increases and other measures within five fiscal years. The City may use reserves to "smooth" rate increases over a period of years and avoid large jumps in ratepayer bills.

#### **Debt Management Policies**

The City will maintain adequate available debt capacity to ensure funding for major, high priority projects.

The City of Black Diamond is an infrequent issuer of debt. Debt is primarily used to finance large capital investments. Various state laws limit the City's debt capacity. General obligation debt, backed by the full faith and credit of the City, is limited to 2.5% of the value of all taxable property within the City. That percentage includes councilmanic or non-voted debt (1.5% of property values), and Local Option Capital Asset Lending — a financing contract with the Office of the State Treasurer (39.94 RCW). Revenue bonds rely on a funding source, such as utility revenues, for debt repayment.

#### Interfund Loans

The City will use interfund borrowing when such borrowing is cost effective, thereby eliminating the administrative cost of borrowing when adequate funds are available internally within the City's own resources. The City will not charge interest for such interfund loans that are repaid within six months. For loans beyond six months, the City will set a reasonable timeline for repayment of between one and five years and use the State's Local Government Investment Pool (LGIP) rate.

Interfund loans are permitted to cover cash flow for capital projects, where federal or state grants are approved, but there is a timing issue between city expenditures and the actual reimbursement by the granting agencies. Interfund loans shall be approved by Council with a resolution.

#### **Bond Rating**

The City will strive to obtain the best bond rating possible to produce the lowest possible interest rate on each bond sale.

#### **Cash Management and Investment Policies**

At any one time the City may have several million dollars in various funds that are not needed until some point in the future for operations, capital purchases or the repayment of debt. By placing these revenues in State's Local Government Investment Pool (LGIP) until the funds are needed, the City is able to earn interest that in turn serves as a revenue source to reduce costs to the community. Cash and investment policies reduce the City's investment risk.

#### **Cash Sufficiency**

The City will at all times maintain sufficient cash on hand to meet reasonably expected expenditures for the operating period.

#### **Investment Goals**

The City's idle cash will be invested on a continuous basis to maximize income. Priority will be given to legality of investment practices, the safety of the asset, followed by liquidity in case a need arises where the City needs access to the funds, followed by yield or return.

#### **Allocation of Investment Income**

Where permitted, the City will pool its cash resources for investment purposes. Investment income will be re-allocated to the participating funds as much as practical.

#### **Alternative Financing Schemes and Derivative Products**

The City of Black Diamond shall not utilize alternative financing schemes or derivative products to avoid restrictions imposed by law or to utilize tax loop holes.

#### **Capital Projects and Planning Policies**

The City of Black Diamond owns considerable assets in roads, a sewer system, water system, storm water system, parks, buildings, equipment and other capital. The preservation, maintenance and future improvement of these facilities are a primary responsibility of the City. Capital items are defined as those projects and purchases costing more than \$5,000 and lasting three or more years.

#### **Capital Improvement Plan**

A Capital Improvement Program (CIP) is a flexible, multi-year plan containing the City's planned capital improvement projects and the recommended financing methods for funding projects. All funds and departments are brought together in a single consolidated plan for an overall view of the City's capital improvement needs. The plan includes the capital facilities element of the City of Black Diamond Comprehensive Plan required by the Growth Management Act and other capital projects that may not fit into the capital facilities category.

Capital projects typically apply to: 1) one-time costs for acquisition, construction, improvement, replacement or renovation of land, structures and major equipment; 2) expenditures which take place over two or more years; 3) funding with debt because of significant costs to be shared by current and future beneficiaries; and 4) systematic acquisition or repair and maintenance over an extended period of time.

#### **Capital Improvement Plan (CIP) Participation**

Citizen participation in the Capital Improvement Program is a priority for the City. Among the activities which shall be conducted to address the need are the following:

- a) The Capital Improvement Plan shall be provided to the City Council in a timely manner to allow time for the Council members to review the proposal with constituents before it is considered for adoption.
- b) Council study sessions on the Capital Improvement Plan will occur during the budget deliberations and shall be open to the public and advertised sufficiently in advance of the meetings to allow for the attendance of interested citizens.
- c) Prior to the adoption of the budget and Capital Improvement Plan, the City Council shall hold noticed public hearings to provide opportunities for citizens to express their opinions on the proposed plan.

All projects included in the Capital Improvement Plan shall be consistent with the City's Comprehensive Plan.

#### **Internal Consistency**

The CIP will be consistent with the Capital Facilities Element of the Comprehensive Plan covering transportation, water, wastewater, stormwater, parks, recreation and general government facilities.

#### **Funding Sources**

City staff will analyze funding sources for all proposed capital improvement projects, including grant opportunities. Under Washington law, the City can only expend revenues from the Real Estate Excise Tax (REET) for capital items. Real estate excise tax of one-quarter of one percent on the sale of real property is currently dedicated to general government capital improvements and a second one-quarter of one percent is allocated to public works projects. Both allocations may be changed by the Council. These designated revenues are collected in the Special Revenue Funds and then transferred to the appropriate funds for expenditures of debt service or capital projects as budgeted. Each REET fund has established a targeted reserve of \$200,000 to \$250,000 to cover an emergency or economic downturn.

#### Relationship between Operating Budget and Capital Improvement Plan

The Capital Improvement Plan, as distinguished from the Operating Budget, is a multi-year financial plan for the acquisition, expansion, or rehabilitation of infrastructure, capital assets, or productive capacity of City services. Only those projects scheduled during the first year of the plan are adopted as part of the City's annual budget. Additionally, projects to be funded by bonds or "alternative funding" are budgeted when the funding is secured.

#### **Accounting, Financial Reporting and Auditing Policies**

The City was incorporated in 1959, and operates under the laws of the State of Washington applicable to a Non-Charter code City classification adopted in 1990 with a Mayor-Council form of government. The City is a general-purpose governmental entity that provides general government services including law enforcement, fire, street improvement, parks and general administrative services. In addition the City owns and operates a water, sewer and drainage system.

#### **Accounting and Budgeting System**

The City of Black Diamond will establish and maintain a high standard of accounting practices. Accounting and budgeting systems will at all times conform to the State of Washington Budgeting Accounting Reporting System (BARS) and federal and state regulations. Cities with populations under 25,000 are classified as category 2 cities and use the allowed accounting. The accounting is single-entry, cash basis accounting, which is a departure from generally accepted accounting principles (GAAP). The city uses the revenue and expenditure classifications contained in the Budgeting, Accounting and Reporting System (BARS) manual. The manual is prescribed by the State Auditor's Office under the authority of Washington State Law, Chapter 43.09 RCW.

#### **Financial Reporting**

**Reporting frequency** – Monthly budget and actual reports are distributed to all departments. Quarterly reports, as a minimum frequency, are presented to the City Council.

**Annual Report**-Will be completed by May 30<sup>th</sup> and is distributed to the City Council, departments and the State Auditor's Office.

**Reporting Improvements** -The City will strive to continue to make improvements in its financial reporting so that information available to the public, the City's governing bodies and other city departments is clear and the best available for sound financial decisions.

**Accounting System**-A comprehensive accounting system is maintained to provide all financial information necessary to effectively operate the City.

**Full Disclosure** -All public reports are to contain full and complete disclosure of all material matters.

**Audit Policy-**The City will assist the State Auditor's Office in whatever way possible in conjunction with the preparation of the audit every two years and will implement modifications identified by the State Auditor to improve the City's internal controls and financial practices.



Property of Museum of History & Industry, Seattl

New Black Diamond Mine opening, 1927

2017 Proposed Salary Schedule	Step 1	Step 2	Step 3	Step 4	5 & On
City Administrator	9,345	9,649	10,112	10,478	10,848
Assistant City Administrator	8,033	8,435	8,837	9,238	9,640
Court Administrator	5,891	6,159	6,427	6,694	6,962
Court Clerk (hourly)	18.54	20.09	21.63	23.18	24.72
Court Clerk	3,213	3,482	3,749	4,017	4,284
Accounts Payable Clerk (hourly)	17.91	19.34	20.89	22.56	24.93
MDRT & Economic Director	7,498	7,899	8,301	8,703	9,104
City Attorney	8,161	8,569	8,997	9,447	9,919
City Clerk/HR Manager	7,498	7,899	8,301	8,703	9,104
Deputy City Clerk	4,499	4,814	5,128	5,443	5,757
Finance Director	7,498	7,899	8,301	8,703	9,104
Deputy Finance Director	6,631	7,013	7,396	7,778	8,161
Utility Clerk	3,213	3,481	3,749	4,017	4,284
Senior Accountant	4,499	4,814	5,128	5,443	5,757
Sr. Accountant part time (hourly)	25.79	27.08	28.43	29.86	31.35
Accountant 1 Journey (hourly)	16.61	17.43	18.30	19.22	20.18
Administrative Assistant 2	3,213	3,481	3,749	4,017	4,284
Administrative Assistant 1	2,356	2,544	2,731	2,919	3,106
Information Services Manager	6,962	7,364	7,766	8,167	8,569
Police Chief	10,236	10,585	11,008	11,287	11,692
Police Commander	9,194	9,514	9,794	10,074	10,398
Police Sergeant	8,292	8,757	-		-
Police Officer	5,037	5,645	6,255	6,863	7,440
Police Records Coordinator	4,499	4,814	5,128	5,443	5,757
Police Clerk 62.5% (hourly)	15.05	16.51	17.96	18.98	20.87
Facilities Equipment Coordinator	4,499	4,814	5,128	5,443	5,757
Human Resources Director	7,498	7,899	8,301	8,703	9,104
Community Dev/Nat Resources Director	7,498	7,899	8,301	8,703	9,104
Permit Center Supervisor	5,891	6,159	6,427	6,694	6,962
Permit Technician	4,499	4,814	5,128	5,443	5,757
Permit Technician 60% (hourly)	25.96	27.77	29.59	31.40	33.22
Compliance Officer	4,499	4,814	5,128	5,443	5,757
Senior Planner	5,355	5,622	5,903	6,198	6,508
Planner	4,499	4,814	5,128	5,443	5,757
MDRT Planner 75% (hourly)	25.95	27.77	29.59	31.40	33.22
Associate Planner	4,482	4,707	4,942	5,189	5,448
Assistant Planner	4,181	4,391	4,610	4,840	5,082
Building Official	6,962	7,364	7,766	8,167	8,569
Parks Department Director	7,498	7,899	8,301	8,703	9,104
Public Works Director	7,498	7,899	8,301	8,703	9,104
Utilities Superintendent	6,962	7,855	7,766	8,167	8,569
Capital Projects Program Manager	5,355	5,622	5,903	6,198	6,508
Construction Inspector	6,962	7,364	7,766	8,167	8,569
Public Utilities Operator	4,713	4,794	4,889	4,982	5,076
Public Works Administrative Asst 3	4,713	4,463	4,686	4,982	5,167
Utility Worker-Facility/Eq/Utility Worker	3,323	3,644	3,965	4,920	4,629
Utility Worker Seasonal (hourly)	13.24	13.90	-		-

#### **City of Black Diamond Statistics**

#### City Hall Address:

24301 Roberts Drive PO Box 599 Black Diamond, WA 98010 **Phone**: (360) 886-5700

Fax: (360) 886-2592

Class: Code

Form of Government: Mayor-Council

Model Traffic Ordinance: No

Wards: No

School Districts: Auburn School District No. 408, Enumclaw School District No. 216, Kent School District No. 415,

Tahoma School District No. 409

**Special Districts:** Soos Creek Water and Sewer, Covington Water District, King County Ferry District, King County Flood Control Zone District, King County Public Hospital District No. 1, King County Rural Library District, Port of

Seattle

Web Site: www.ci.blackdiamond.wa.us

Business Hours: 8:30am - 5:00pm

Council Meetings: 1st & 3rd Thu - 7:00pm

**Work Sessions:** On 2<sup>nd</sup> Thursdays – 6:00pm

County: King

**Incorporation 1959:** Although the City has been around for more than one hundred years as a coal mining town, the City of Black Diamond did not incorporate until 1959. It was determined by a favorable majority vote on January 20, 1959; and the first official meeting of the Black Diamond City Council was held on March 3, 1959.

**Black Diamond location**: on Hwy 169, south of Interstate 90, in southeast King County about 30 miles southeast of Seattle. It is near Renton (18 miles), and Enumclaw (8 miles). Black Diamond is positioned 47.31 degrees north of the equator and 122.00 degrees west of the prime meridian.

**Population and land area:** The population of Black Diamond is approximately 4,305 (2016). The amount of land area in Black Diamond is 5.207 sq. miles. The amount of surface water is 0.132 sq. miles. Black Diamond elevation is 628 feet above sea level.

Area Attractions: Black Diamond Historical Business District

Lake Sawyer Regional Park

Flaming Geyser State Park

Also Hiking, Biking, Golfing, Fishing and Country Drives

#### **Black Diamond Historical Museum**

PO Box 232

32627 Railroad Ave at Baker Street

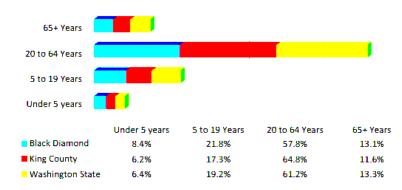
Black Diamond WA 98010 Phone: 360-886-2142

This museum in the old Railroad Depot has exhibits of 19th century machinery, coal mining, a jail and much more. Open on Thursdays and Saturdays - Call for hours - Free Admission

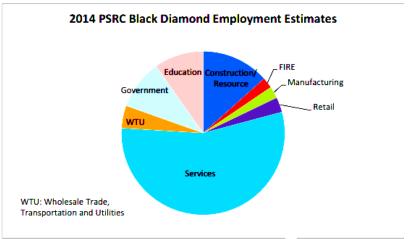
#### **Major Businesses:**

Anesthesia Supply Company Enumclaw School District City of Black Diamond Palmer Coking Coal Co.

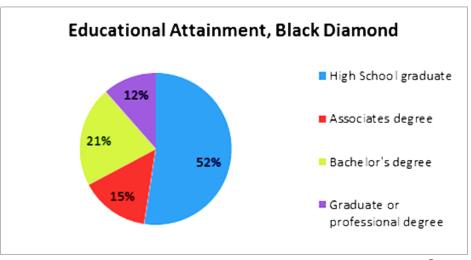
#### 2014 Age Group Comparison



Source: US Census, ACS, 5-Year Estimates



Source: PSRC Covered Employment Estimates



Source:

City-Data.com

Year	Sales Taxes		Assessed Valuation	New Construction	Final Assessed Valuation	Levy Rate
2000	178,553	2000	294,620,050	8,162,011	302,782,061	2.206
2001	171,913	2001	322,721,666	11,613,750	334,335,416	2.196
2002	202,713	2002	353,992,917	4,667,520	358,660,437	2.097
2003	178,703	2003	356,571,798	2,394,661	358,966,459	1.981
2004	230,263	2004	401,497,572	1,943,946	403,441,518	1.904
2005	227,760	2005	427,240,702	4,372,118	431,612,820	2.032
2006	289,613	2006	446,214,893	3,578,995	449,793,888	2.003
2007	305,497	2007	497,642,229	2,397,737	500,039,966	1.839
2008	286,610	2008	560,299,568	7,314,478	567,614,046	1.651
2009	249,526	2009	626,088,991	10,806,265	636,895,256	1.521
2010	265,177	2010	552,382,312	2,739,869	555,122,181	1.777
	•	2011	529,857,064	3,058,528	532,915,592	2.570
2011	297,333	2012	536,580,666	2,514,106	539,094,772	2.593
2012	262,974	2013	499,553,614	1,641,937	501,195,551	2.830
2013	290,795	2014	548,399,243	4,187,903	552,587,146	2.620
2014	302,927	2015	593,190,272	2,052,701	595,242,973	2.425
2015	311,929	2016	660,150,221	4,916,109	659,796,088	2.242
2016	350,000 est					



The Grove at Lake Sawyer – a Resort - 1925



## **CITY OF BLACK DIAMOND**

## 2016 Calendar for 2017 Budget

	Process	Internal Due Date	Workstudy Meeting	City Council	State Law Limitations
1	Budget CALL: Budget requests and instructions go out to all departments	Aug 11			Sept 12
2	Finance & dept heads prepares revenue sources and preliminary expenditures for salaries and benefits	August 12			
3	Deadline for department head budget requests to Finance	Sept 8			
4	Estimates to be filed with the City Clerk	Sept 20			Sept 26
5	City Clerk Submits to CAO the proposed prelim budget setting forth the complete financial program	Sept 27			Oct 3
6	Special Meeting Workstudy 6pm - CAO provides Council with current info on Revenue from all sources as adopted in 2016 Budget, provides the Clerk's proposed Prelim 2017 Budget for General Fund and 2017 budget totals for all funds including debt service.	Sept 23	Sept 29		Oct 3
7	General Fund Revenue and Property Tax Review & Public Hearing		Oct 13	Oct 13	
8	Special Council Meeting 6pm Workstudy Budget on Parks, Public Safety, General Fund for 2017.	Oct 11	Oct 18		Oct 1 - 31
9	Special Council Meeting 6pm - Public Hearing on Revenue Sources including possible increases in Property Tax. Workstudy – Public Works Budgets for REV and EXP for Street, Water, Sewer, Stormwtr, REET 1&2 and Gen Govt, Utilities, Capital Projects and Debt Service.	Oct 7 Oct 20	Oct 27	Oct 27	Oct 1 - 31
10	Budget and Property Tax Workstudy		Nov 10		
11	City Clerk publishes notice of public hearing on 2017 Budget and filing of preliminary budget – once a week for 2 consecutive weeks – Draft Budget submittal ready	Nov 3 - 10			Nov 1 - 11
12	Copies of Preliminary Budget made available to the public	Nov 17			Nov 18
13	Preliminary 2017 Budget Document ready. City Council holds 1 <sup>st</sup> public hearing on 2017 Budget			Nov 17	Nov 2 - 29
14	Adopt Property Tax 2017, forward to King County by 11/30/2016			Nov 17	Nov 30
15	Final Budget Hearing on 2017 Budget			Dec 1	Dec 5
16	File Property tax worksheet and Ordinances with King County	Dec 2-5			Dec 5
17	City Council adopts Final 2017 Budget and transmits to the State Auditor's Office (plus possible amendment to property taxes)			Dec 1 or Dec 15	Dec 31

## CITY COUNCIL AGENDA BILL

## City of Black Diamond Post Office Box 599 Black Diamond, WA 98010

ITEM INFORMATION									
SUBJECT:			December 22, 2016	AB16-091					
		Mayor Carol							
Substitute 2017 Budg	get Ordinance	City Administ							
			David Linehan						
			renda L. Martinez						
		Com Dev/Nat							
		Finance – Ma							
			v – Andy Williamson						
Cost Impact (see also Fi	iscal Note):	Police – Chief							
Fund Source:		Public Works	– Seth Boettcher						
Timeline:		Court - Step	hanie Metcalf						
		Councilmemb		Х					
Agenda Placement:	🔀 Mayor 🔀 Two Cou	ıncilmembers 🗌	Committee Chair 🗌 🤇	City Administrator					
Attachments: Ordina	ance No. 16-XXXX; Talk	ing Points, Exhi	bits A, B, and C						
SUMMARY STATEMENT:  Councilmember Weber will be addressing this item.									
FISCAL NOTE (Finance	e Department):								
COUNCIL COMMITTE	E REVIEW AND RECOM	IMENDATION:							
RECOMMENDED AC	TION: MOTION to	approve O	rdinance 16-XXXX	(Clerk to assign					
	option), adopting								
	RECORD	OF COUNC	L ACTION						
Meeting Date	Action		Vote						
December 15, 2016	Weber brough	t forward. Motio	n to hold special meeting	on Dec 27 <sup>th</sup> . Passed					
December 22, 2016									
,									

What you have before you is my "Reform City Hall" Budget.

It consists of a revised budget ordinance and Exhibits that show amendments to the Budget Document itself.

You will all need several days to review this Substitute Ordinance and prepare any amendments that you want the Council to consider.

At the end of tonight's meeting I plan to move that we reconvene on Monday or as soon as possible to work through any amendments to my Substitute Ordinance and then vote to adopt it.

The Reforms that are included in my Budget Proposal are broken down into four categories.

The First category of Reforms includes what I call the "Stick to the Budget" Reforms. Many people are surprised to find out that even though the Council approves a certain amount of money for the parks department and the police department and so on, the Mayor can move money around between departments without informing the public and without even informing the Council. It's the same deal with the individual line items. Any Department can move money around at will.

In the past, the Council approved a "Fund Level" Budget, and that's what allowed this to occur. I call a "Fund Level" Budget a "Sham" Budget. So, my proposed budget is a Department Level Budget. This means that money cannot be moved around between departments without public notice and a vote of the Council.

My proposed budget also identifies certain line items that can't be manipulated as well. Now, it wouldn't make sense to make every line item inflexible, but not all line items are created equal, and some need to be firm.

The Second Category of Reforms is what I call the "Responsible Contracting" Reforms.

I have been shocked to find out that the Administration has been signing contracts without competitive bids and without even notifying the public or the Council. It took a citizen to get file a public disclosure request to get copies of all these contracts. I brought copies of the list if you want to see them. Even Councilmembers didn't get this information.

State law clearly states that the Council is the contracting authority for the City. But in the past, the Council gave the Mayor some limited authority to sign contracts without Council approval up to a certain limit. The intent was to allow the Mayor to get some work done expeditiously.

This was a good idea in the past, but this practice has been too often abused. I don't want to reopen the battles of the past or play the blame game. But the practice of signing contracts without Council approval is ending with this Budget. My proposed budget puts tight restrictions on contracting out. Not one dollar in this budget can be contracted out without Council approval.

And this especially applies to the section of the budget called "Legal Services". Earlier this year the Council voted to give a contract to Vancil Law and voted against a contract for Kenyon-Disend, but the Mayor has signed a series of serial contracts with Kenyon-Disend and there they are despite the wishes of the Council. This will end January 1 because from now on not one dollar may be spent for legal services without Council approval. This is the way the State law is written; this is what the Attorney General says, and this is what former Supreme Court Justice Phil Talmadge said.

My "Responsible Contracting" Reforms also apply to the Master Development Review Team. Last year my questions about the MDRT were answered by "You have nothing to do with that part of the budget". This year the Council is stepping up to its responsibility to properly manage every dollar of expenditure, and that must include the work that is determining the future of everyone who lives in our City.

The Third Category of Reforms is what I call the "Accountable Spending" Reforms.

The people of Black Diamond give their taxes and fees to the City Council to provide services. The City Council then decides how to spend that money and then the Mayor gets to spend it. That's what's meant when we say that

the Council has the purse strings. That's the way State law says it is supposed to work.

My Substitute Budget Ordinance establishes performance objectives for some of the departments. These objectives are plainly written and they are enforced by holding back money in the budget until those objectives are met and the Council approves a Supplemental Budget. This is the first time that this has been done in Black Diamond.

Another thing that we do for the first time is to create a Rainy Day Fund that is in a Lockbox. In the past the City's reserves were included in the Ending Fund Balance with no specific identification and no special protections. My Substitute Budget Ordinance creates a specific fund that cannot be spent without a request by the Mayor and the approval of the Council. This fund will grow consistent with State law and provide at least some protection against unforeseen circumstances.

The Council has a duty to do more than just provide a checkbook. The Council has a duty to make sure that every dollar is spent on the policies and ordinances that the Council has adopted. My Substitute Budget Ordinance is the first step in making Spending Accountable.

The Fourth Category of Reforms is what I call the "Control and Manage Growth" Reforms.

This City is planning to spend \$1,667,583 to supposedly control and manage growth, but we do not have a qualified SEPA official, a qualified Code and Permit Compliance official, a qualified Environmental Scientist, or a Director of Planning.

We also don't have what is the most important position to control and manage growth: A qualified City Administrator.

My Substitute Ordinance provides funding for an new appointed position that would be appointed by the Mayor and confirmed by the Council. This position is called the: "Development and Environmental Review Officer". This position would report directly to the Mayor. All employees in the Community Development Department and the MDRT would report to this powerful new Official.

My Substitute Ordinance also provides funding for a City Administrator for the last six months of 2017. This will allow time for a proper selection process.

Both of these positions can be funded with existing funds. What I did was simple. I listened to the public for several years, I looked at other cities, and I used my own common sense. A City that is facing the challenges of the biggest proposed land development project in King County's history needs an excellent City Administrator, and an excellent Development and Environmental Review Officer. Any budget that spends about 1/4 of its General Fund on planners and doesn't provide these two critical two positions needs major reform.

My Substitute Ordinance is the first step in reforming how we control and manage growth.

By now I know what some of you may be thinking. This is too much to consider so late in the year. Why didn't you bring this to us months ago?

Well, we all know how this Council has been obstructed this year. My Budget Committee was refused staff support by the Mayor. For the past few months Council committees were not allowed to meet on city property. My requests for information were often neglected or dis-respected. Once I was even told that my email requesting information would not be answered unless I removed my title as Budget Committee Chairman from my signature.

Despite the obstacles my Vice Chair Erika Morgan and I kept doing our jobs, and the biggest job is this budget.

Budgets are not rocket science. Common sense and a commitment to the needs of the people is all you need to write a good one.

Budgets are also not set in stone. Next year we will have many opportunities to amend this budget if it becomes necessary.

Budgets are based on a good partnership between the people paying the bills and the people who are doing the work.

Our Substitute Budget Ordinance speaks for itself. It is a Reform Budget and it will lead to better partnerships, better service, and a better community.

I look forward to considering any amendments that you may have, but I urge you to vote yes on a truly historic and forward thinking budget.

#### **ORDINANCE NO. 16-**

# A ORDINANCE OF THE CITY COUNCIL OF THE CITY OF BLACK DIAMOND, KING COUNTY, WASHINGTON, ADOPTING THE BUDGET FOR CALENDAR YEAR 2017

**WHEREAS**, the Preliminary Budget was submitted to the City Council by the Mayor on September 29, 2016; and

**WHEREAS**, the City Council held public hearings on November 17<sup>th</sup> and December 1<sup>st</sup>; and work studies on September 29<sup>th</sup>, October 13<sup>th</sup>, October 18<sup>th</sup>, October 27<sup>th</sup> and November 10<sup>th</sup>; and

**WHEREAS**, a copy of the Budget was on file with the City Clerk for examination by the public during the time it was being considered by the City Council;

## NOW, THEREFORE, THE CITY COUNCIL OF THE CITY OF BLACK DIAMOND, WASHINGTON, ORDAINS AS FOLLOWS:

- **Section 1.** The annual budget of the City of Black Diamond for the 2017 calendar year, a copy of which is on file with the City Clerk, is hereby adopted by reference as the annual budget for the City of Black Diamond for calendar year 2017.
- **Section 2.** The budget and information contained herein remain provisional to the extent they are subject to mandatory bargaining with the City's collectively bargained employees as required by Washington law. Changes that are required by collective bargaining shall be subject to approval by the City Council as a Supplemental Budget Ordinance.
- **Section 3.** Estimated resources and full time employee equivalents (FTEs) for each separate fund, aggregate expenditures, and ending fund balances for all such funds, are set forth in summary form below, and are hereby appropriated for expenditure at the fund level with the exception of the general fund which is appropriated at the department level per Exhibit A. The total estimated revenue from all sources, and expenditures and by fund as set forth in the 2017 budget document adopted by reference, are as follows:

- **Section 4.** The line items shown in Exhibit B shall not be transferred or exceeded without approval of the City Council.
- **Section 5.** A contingency fund is created to provide resources for unanticipated legal services, liabilities, and emergencies. No funds may be expended or otherwise encumbered from this fund without Council approval.

The fund shall be initially funded and maintained at the full limit authorized under RCW 35A.33.145 which at this time is \$266,112. The ending fund balance shall be reduced to initially fund this contingency fund.

- **Section 6.** All increases in FTE levels shall be subject to approval of the City Council.
- **Section 7.** Any funds appropriated for designated FTEs or wages and benefits shall not be appropriated to other FTEs, contracted out, or expended for any other purpose except as part of a Supplemental Budget Ordinance. This includes existing consultant contracts and applies to all Departments, Funds and the MDRT. The Mayor shall immediately notify all consultants that funding may no longer be available and submit for Council approval any contracts that the Mayor may wish to continue. All other contracts, or contracts that the Council does not approve, shall be terminated and the funds restored to the applicable FTE and wages and benefits line items.
- **Section 8. 2017 e**nding fund balances <u>for all funds</u> shall not to be reduced except by approval of the City Council.
- **Section 9.** Any additional Revenues that exceed projected levels shall be placed in Unanticipated Revenue Funds applicable to the Revenue source. These funds shall not be expended or otherwise encumbered until appropriated by the City Council.
- **Section 10.** As authorized by RCW 35A.33.140, the Clerk shall submit quarterly reports to the City Council showing the expenditures and liabilities against each separate budget appropriation incurred during the preceding reporting period and like information for the whole of the current fiscal year to the first day of the current reporting period together with the unexpended balance of each appropriation. The report shall also show the receipts from all sources.

- **Section 11.** Notwithstanding any provision in BDMC 2.90, no funds in this budget, including the MDRT, may be expended or otherwise encumbered by contract without approval of the City Council.
- **Section 12.** Of the appropriation for the Finance Department, \$106,000 shall not be expended or encumbered until the Mayor has provided documentation that will allow the Council to verify that all three conditions of BDMC 3.23.030 have been met. Further, these funds shall not be expended or encumbered until the Mayor has submitted and the Council has approved contracting, hiring, purchasing and disbursing policies that implement effective internal controls.
- **Section 13.** Of the appropriation for Legal Services, \$100,000 shall not be expended or encumbered until the City Council has approved a contract or contracts for legal services.
- **Section 14**. Of the appropriation for Community Development, \$240,000 shall not be expended or encumbered until the Mayor has appointed and the City Council has confirmed a Community Development and Environmental Review Officer in accordance with the provisions of RCW 35A. 12.020. This appointed officer shall be the designated SEPA Responsible Official and shall have management authority over the Community Development Department and the MDRT. This position shall report directly to the Mayor or the City Administrator.
- **Section 15.** Of the appropriation for the City Administrator, no funds shall be expended or otherwise encumbered until the Mayor has appointed and the Council has confirmed an appointed City Administrator. The funding level is based on this position being filled for the second half of the year.
- **Section 16**. Of each of the appropriations for the City Clerk, Finance, Police Department, Fire Department, MDRT, Community Development, and Street Fund 101, Water Operating Fund 401, and Sewer Operating Fund 407, \$50,000 shall not be expended or encumbered until the Mayor has submitted and the Council has approved a policy regarding staff support for the City Council's legislative work.
- **Section 17.** Of the appropriation for the Master Development Review Team, \$100,000 shall not be expended or encumbered until the Mayor has provided documentation that the Annual Review items "a" through "h" and the Fiscal Analysis have been accomplished.

**Section 18**. Of the appropriation for Stormwater fund 410, \$90,000 of line item 10 shall not be expended or encumbered until the Mayor has submitted for Council approval a code revision ordinance to fully implement AKART, the most current stormwater management manual and regulations, and Low Impact Development standards.

**Section 19.** All expenditures to implement or construct the following Capital Projects shall be subject to final design approval and/or contract approval by the City Council:

CIP G4

CIP P7

CIP G1

CIP G5

CIP L1

CIP T2

CIP T6

CIP T13

CIP T1

CIP W2

CIP S2

CIP S1

CIP S3

CIP D3

CIP D2

CIP D1

**Section 20**. The 2017 Budget Document on file with the Clerk is hereby amended to include the changes listed in the attached Exhibit C. The Clerk is authorized to work with the Finance Director to revise totals to reflect these changes.

**Section 21.** This Ordinance shall include the 2017 Salary Schedule as shown in the attachment as Exhibit A.

**Section 22.** This Ordinance shall be in full force and effect five days after its passage, approval, posting and publication in summary form as provided by law.

Introduced the 1st day of December	·, 2016.
	L OF THE CITY OF BLACK DIAMOND, R MEETING THEREOF, THEday
	CITY OF BLACK DIAMOND
Attest:	Carol Benson, Mayor
Brenda L. Martinez, City Clerk	_

## 2017 Adopted Budget

### Exhibit A

		Revenue	Expenditure	Ending Fund Balance	FTE
	GENERAL FUND	6,258,371	5,253,080	724,179	
	General Fund Contingency Fund			266,112	
23	Legislative-Council		21,814		
24	Executive-Mayor		14,877		
	City Administrator (for second half)		97,420		
25	City Clerk/Human Resources		190,428		2.00
26	Finance*		212,773		3.00
27	Information Services		41,910		
28	Legal Service		110,000		
29	Legal-Pros Atty & Pub Defender		61,250		
30	Municipal Court		232,041		2.00
31	Police Department		1,897,480		10.63
32	Fire Department		534,905		
33	Recycle/Air Qual/Mntl Hlth/Anim Cont		24,366		
34	Master Dev Review Team		524,688		3.25
48	MDRT Consultants		388,000		
35	MDRT-FF&E costs		76,867		
	Developer SEPA		50,000		
36	Hearing Examiner		5,000		
37	Community Development		540,608		2.60
38	Facilities and Grounds Department		51,572		1.00
39	Facilities Bldg Mtc-Lease & Maintenance		73,021		
40	Emergency Management		5,100		
41	Parks		55,131		
42	Parks Museum		7,826		
43	Parks Gym		8,406		
44	Community Center Supplement		10,000		
45	Cemetery		18,951		
46	Central Svcs -Paper, Post, Printing, Cks		13,646		
	101 Street Fund	349,094	238,210	110,884	1.0

107 Fire Impact Fees Fund	255,490	255,490		
108 Trans. Benefit District Fund	109,331	100,000	9,331	
109 Traffic Mitigation Fees Fund	74,655	74,655		
401 Water Operating	1,133,879	810,635	323,244	2.0
402 Water Supply and Facility Fund	535,000	465,000	70,000	
404 Water Capital Fund	302,647	136,000	166,647	
407 Sewer Operating Fund	1,032,588	937,459	95,129	1.33
408 Sewer Capital Fund	733,374	448,000	285,374	
410 Stormwater Operating Fund	491,624	413,830	77,794	2.0
410 Stormwater Capital Fund	128,189	67,000	61,189	
310 General Government Capital Fund	179,795	153,500	26,295	
And REET 1	266,458	131,000	135,458	
320 Streets and Public Works Capital Fund	1,528,108	370,000	1,158,108	
And REET 2	266,111	135,226	130,885	
510 Internal Service Fund	460,558	229,237	231,321	
 Total All Funds	14,105,272	10,233,322	3,871,950	

### 2017 Adopted Budget

#### Exhibit B

The following Line Items for the listed Departments or Funds are firm and shall not be transferred or exceeded without Council approval:

Community Development All

MDRT All

Fund 100 Line 6

Fund 101 Lines 11, 19

Fund 200 Line 17

Fund 310 All

Fund 320 All

Fund 401 Lines 11, 13, 21

Fund 402 All

Fund 404 All

Fund 407 All

Fund 408 All

Fund 410 All

#### 2017 Adopted Budget

#### Exhibit C

The following amendments to the published budget on file with the Clerk's office are adopted.\*

\*The Clerk and Finance Director are authorized to incorporate these changes into the Budget Document and change totals as required.

Page 7, change Mayor to City Attorney to dotted line and Council to City Attorney as solid line.

Page 7, change Organizational Chart to conform with Section 14 of Budget Ordinance.

Page 12, add line item for City Administrator at \$97,420 expenditure for second half of year

Page 12, change line item 34 to delete "& Econ Dev".

Page 12, change line item 34, 2017 Budget to allocate \$97,420 to City Administrator.

Page 37, change "Planning" wages and benefits to "Director of Planning, Development and Environmental Review" \$110,000 wages and \$36,000 benefits to cover expenses for 9 months.

Page 37, add line item for "Planning consulting to update Comprehensive Plan" at \$50,000.

Page 37, add line item for "Landmarks and Arts Commission" at \$15,000.

Page 38, allocate \$97,420 to "City Administrator" from Wages and Benefits. These funds will come from the second half appropriation for the MDRT & Economic Development Director.

Page 38, allocate \$50,000 to "Planning consulting to update Comprehensive Plan".

Page 38, delete designated consultants and detailed 2017 Budget appropriations, leaving only a total of \$388,000. Add note to text: "Determination of consultants, work-scopes and contract levels subject to approval by the City Council after consultation with the Mayor, staff and the Developer in a manner that is consistent with the Development Agreement."

Page 38, add \$50,000 to "EIS SEPA legal".

Page 29, add line item to Legislative Budget: "Contract for Parliamentarian" at \$6,000.

Page 64, Under Fund 320, delete line item number 14 and move funds to line item 24. Revise CIP to show these expenditures in 2018.

Page 68, Under Fund 410, delete line item 8 and move funds to line item 16.

## CITY COUNCIL AGENDA BILL

## City of Black Diamond Post Office Box 599 Black Diamond, WA 98010

ITEM INFORMATION					
SUBJECT:	Αį	genda Date:	December 22, 2016	AB16-079A	
Ordinance amending the 2016 Budget		Mayor Carol (	Benson		
Ordinance 15-1068 to add excess		City Administr			
revenue and Grants received during		City Attorney	David Linehan		
2016 and the related Grants and		City Clerk – Br	enda L. Martinez		
expenditures in excess of estimates.		Com Dev/Nat			
•		Finance – May Miller		X	
		MDRT/Ec Dev	<ul> <li>Andy Williamson</li> </ul>		
Cost Impact (see also Fiscal Note): \$472,132 Police – Chief Kiblinger					
Fund Source:Grants and excess revenue	ce:Grants and excess revenue Public Works – Seth Boettcher				
Timeline: 2016		Court - Stephanie Metcalf			
Agenda Placement: Mayor Mayor Councilmembers Committee Chair City Administrator					
Attachments: Ordinance 16-XXXX and Exhibit A Summary and details					
SUMMARY STATEMENT:				_	

Councilmembers Morgan, Pepper, and Weber voted no on this Ordinance at the continued November 17, 2016 meeting that was held November 29, 2016. They recommended this item to their Budget Committee. A workstudy was also held on December 8, 2016 to review this item. This item was also voted down at the December 15, 2016 regular meeting. Councilmembers Deady and Edelman have placed this item on the agenda.

Washington State Law RCW 35A.33.120 allows budget amendments for funds or Grants received in excess of estimated Revenues during the fiscal year of 2016. Each Fund must have budgets in place to cover the expenditures during a fiscal year. If excess Grants or funds are received in 2016 a budget amendment Ordinance needs to be approved to cover the additional Grant or expenditure costs of \$472,132.

The Original 2016 Budget was adopted by Ordinance 15-1068 on December 7, 2015 and did not anticipate the four Grants that the city received in 2016 for a total of \$458, 632. The Grants are: 1. Street Fund RE-Light Washington TIB Grant to add replacement LED Lights approved by Resolution 15-1052, 2. King County Flood Reduction Grant to design Covington Creek Culverts approved by Resolution 15-1057, 3. King County Grant for North Commercial Storm Pond approved by Resolution 16-1099 and 4. A Police Federal Financial Assistance Grant through Washington State Parks for all areas of Boat Safety costs at Lake Sawyer. This was a 2016 seven month grant that ended September 30, 2016...

This budget change also includes excess Stormwater Revenue received of \$13,500 during 2016 that will be needed to cover the expenditure cost of the Professional Service for of the Low Impact-code updates.

FISCAL NOTE (Finance Department):

The 2016 Budget Change for \$472,132 is needed to cover the 2016 Grants and Stormwater

Professional Service Cost for Low Impact Development. Excess 2016 Revenue and Grant Revenue covers 100% of the expenditures. No Fund Balance was used for this Budget Change.

COUNCIL COMMITTEE REVIEW AND RECOMMENDATION:

RECOMMENDED ACTION: MOTION to approve Ordinance 16-XXXX (number to be assigned by Clerk after adoption), adopting the 2016 Budget Amendment.

RECORD OF COUNCIL ACTION					
Meeting Date	Action Vote				
November 17, 2016	November 17, 2016 No quorum – continued meeting to Nov 29				
November 29, 2016	November 29, 2016 Motion to adopt – Failed 2-3 (Morgan, Weber, Pepper) Moved to committee				
December 15, 2016	Motion to adopt – Failed 2-3 (Morgan, Weber, Pepper)				
December 22, 2016					

#### **ORDINANCE NO. 16-XXXX**

AN ORDINANCE OF THE CITY COUNCIL OF THE CITY OF BLACK DIAMOND, KING COUNTY, WASHINGTON, AMENDING THE BUDGET FOR CALENDAR YEAR 2016 AS ADOPTED BY ORDINANCE 15-1068 for MEANS OF APPROPRIATIONS, ADJUSTMENTS AND TRANSFERS WITHIN VARIOUS FUNDS IN ACCOUNTS IN THE 2016 BUDGET

WHEREAS, RCW 35A.33.120(4) allows budget amendments to be authorized by ordinance for funds received in excess of estimated Revenues during the fiscal year if those amounts exceed the amounts set forth in Ordinance No. 15-1068; and

**WHEREAS**, it is necessary to make adjustments to those accounts and/or funds by means of appropriation adjustments and transfers to the 2016 Budget;

## NOW THEREFORE, THE CITY COUNCIL OF THE CITY OF BLACK DIAMOND, KING COUNTY, WASHINGTON, DO ORDAIN AS FOLLOWS:

<u>Section 1</u>. Section 3 of Ordinance 15-1068 is hereby amended with the following additions:

		Budget
Fund #	Fund Title	Amendment
001	General Fund	11,889
320	Capital Fund - Public Works	58,100
410	Stormwater Fund	402,143
Total Budget Additions		\$ 472,132

**Section 2.** This Ordinance shall be in full force and effect five days after its passage, approval, posting and publication in summary form as provided by law.

Introduced on 17th day of November, 2016.

Passed by a majority of the City Cou of 2016.	uncil at a special meeting held on the	day
	Mayor Carol Benson	

### City of Black Diamond, Washington

## December 2016 Budget Amendment A. Estimated Expenditures by Fund

		Ordinance	Ordinance	
Fund #	Fund Title	15-1069	16-XXXX,Dec 2016	
		Budget	Budget Adjustment	Total Adj. Budget
		2016	2016	2016
Fund 001	General Fund	5,586,502	11,889	5,598,391
Fund 101	Street Fund	328,979		328,979
Fund 107	Fire Impact Fee Fund	61,605		61,605
Fund 108	Trans. Benefit District Fund	60,000		60,000
Fund 310	Capital Fund-Gen govt	327,243		327,243
Fund 311	REETI	228,491		228,491
Fund 320	Capital Fund -Public Works	2,043,211	58,100	2,101,311
Fund 321	REET II	211,144		211,144
Fund 401	Water Fund	959,883		959,883
Fund 402	Water Supply Facility Fund	630,150		630,150
Fund 404	Water Res/Capital Fund	716,701		716,701
Fund 407	Sewer Operating Fund	963,901		963,901
Fund 408	Sewer Res/Capt Fund	737,540		737,540
Fund 410	Stormwater Fund	505,738	402,143	907,881
Fund 510	Equipment Replacement Fund	384,402		384,402
Total		\$ 13,745,490	\$ 472,132	\$ 14,217,622

## **Budget Change Detail Worksheet -December 2016**

	Budget Change Detail Worksheet -December 2016						
		REVENUE	EXPENSES	Approved			
		Rev Bud Change	Exp Bud Change	Resolution			
1	General Fund						
2	Police- KC Boat Safety Grant Grant- Revenue	11,889					
3	Police- KC Boat Safety Grant- Expendiures		11,889				
4	March 1, 2016 through Sept 30, 2016						
5	Total General Fund	11,889	11,889				
6							
7	Public Works Capital Projects						
8	Streets-Re-light Wa. Led St Light TIB Grant-Revenu	58,100		15-1052			
9	Streets-Led St Light TIB Grant- Expenditures		58,100	15-1052			
10							
11	Total Public Works Capital Budget	58,100	58,100				
12							
13	Stormwater Operating & Capital Fund	42.500					
14	Stormwater Charges- Revenue	13,500	12 500				
15	Professional Services-Low Impact Deve-Code Rev		13,500				
16	King County Flood Red Grant- Revenue	145,000		15-1057			
17	Design Cov Creek Culvert Replacement-Exp	1,0,000	145,000	15-1057			
18	N. Com. Storm Pond-K/C Grant- Revenue	243,643		16-1099			
19	N. Com. Stom Pond -Expenditures		243,643	16-1099			
20	Total Stormnwater Operating & Capital Budget	402,143	402,143				
21	Total Budget Change	472,132	472,132				